

NEWS SUMMARY

GENERAL

Police spark to Brixton suggested

Swamp 81, a special police operation to combat crime, may have been a contributory cause of the Brixton riots in April, it was suggested at the opening of the Scarman inquiry.

Queen opposes public shield

The Queen walked through crowds at Windsor's Carter service while Home Secretary William Whitelaw and Buckingham Palace stressed her wish to "move freely among her people" in spite of Saturday's gun incident. Action to ban imitation weapons, Page 8.

Bomb spotted

A letter bomb addressed to Labour MP Greville Janner was intercepted in Worthing, Sussex, where it was posted.

Strike defiance

Ambulance crews in the West Midlands, Wiltshire and other areas will ignore the national 24-hour strike call tomorrow, Back Page.

Habib doubts

U.S. envoy Philip Habib arrived in Damascus from Saudi Arabia with his shuttle efforts to avert a Syrian-Israeli conflict apparently in trouble, Back and Page 5.

Khomeini call

Ayatollah Khomeini told Iranian President Bani-Sadr he should apologise for "inviting people to revolt," Page 5.

Zimbabwe fear

Rebels who fled to South Africa last year were returning to Zimbabwe armed and uniformed, said Home Affairs Minister Richard Hore.

Guerrillas jailed

Six Pan Africanist Congress members were jailed for 15 years in Tanzania for the manslaughter of David Sibeko, their leader in the South African guerrilla organisation.

Storms kill 14

Tornadoes, lightning and floods left at least 14 dead in four mid-U.S. states.

Earthquake aid

Italy was granted L750m (£26m) for its earthquake-hit southern regions: its first tranche of EEC aid.

Alfredo charge

The owner of the land in Italy where earthquake-struck Alfredo Rampi died trapped down a well, was charged with his manslaughter.

Border boost

Tourism in the Irish border country will receive a £15m boost from the EEC Commission, Page 7; English season threatened, Page 7.

Nothing to envy

Tap water in the Dutch town of Deurne turned bright green for a day, baffling scientists.

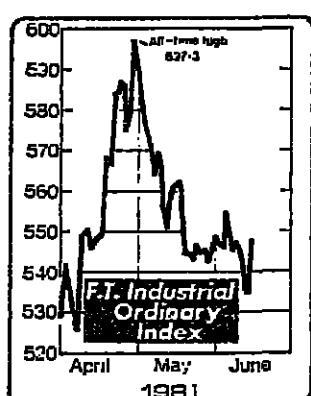
Briefly...

Yorkshire Ripper Peter Sutcliffe lodged appeal documents; Cocaine worth \$130m (£63m) was seized after a Florida air chase; Anti-depressant drive was launched in India, which has 3.2m sufferers.

BUSINESS

Equities add 12.0; gilts up 1.08

EQUITIES responded strongly to the easing of U.S. interest rates. The FT 30-share index rose 12.0 to 547.8, with many stocks recording double-figure gains, Page 28.



GILTS also advanced, with the Government Securities index up 1.08 at 67.16, Page 28.

STERLING rose 4.3 cents in London to \$2.020. It eased to DM 4.69 (DM 4.6925) but rose to FF 112.125 (FF 111.850). Its trade-weighted index was 55.8 (55.1), Page 25.

DOLLAR fell sharply, finishing at DM 2.3420 (DM 2.3445). SwFr 2.0425 (SwFr 2.0460) and Y219.8 (Y224.25). Its trade-weighted index fell to 107.7 (109.0), Page 25.

GOLD fell \$1 in London to \$470.5, Page 25.

WALL STREET was up 6.75 at 1,013.05 near the close, Page 28.

BRITAIN threatened to block a range of recent EEC Council of Ministers' decisions until it is allowed to sell more lamb to the Continent, Page 27.

EEC governments agreed to double the European Investment Bank's subscribed capital to £7.75bn, Page 2.

FUEL OIL costs are up to £11 a tonne more in Britain than on the Continent, according to EEC figures, Page 6.

STATE INDUSTRIES have asked the Treasury for rises totalling less than 5 per cent on external financial limits provisionally set for 1982-83, Page 8.

INDUSTRY Under-Secretary John MacGregor told the Commons there were signs the bottom of the recession had been reached, Page 8.

RETAIL SALES continued to fall last month from the buoyant levels at the beginning of the year, Page 6.

AUSTRALIAN Government formally approved two major bank mergers which will reduce the number of Australian trading banks from six to four, Page 24.

ROCKWELL of the U.S. and Iveco, the Fiat subsidiary, agreed terms for a joint company to make rear axles for lorries.

ZANUSSI, Italy's biggest domestic appliance maker, is negotiating an agreement with Telefunken Italy on the production and marketing of TV sets, Page 23.

TRUSTHOUSE FORTE admitted its battle for the Savoy Hotel group is likely to fail, Page 19.

GODFREY DAVIS, car hirer, reported pre-tax profits down from £3.04m to £2.57m for the year to March 31, Page 21.

J. H. FENNER (HOLDINGS), power transmission engineer, reported pre-tax profits down from £1.26m to £0.55m for the half-year to February 28, Page 18.

BNOC forced to cut Forties Field crude by \$4.25 a barrel

BY RAY DAFTER, ENERGY EDITOR

NORTH SEA oil prices have been cut by \$4.25 a barrel — the most dramatic reaction yet to the weak international oil market. But charges could rise again if Saudi Arabia, the world's leading exporter, increases its rates.

After pressure from big oil groups, the British National Oil Corporation has been forced to drop the reference price of Forties Field crude from \$39.25 a barrel to \$35.

This change, effective yesterday, makes premium-grade North Sea oil cheaper than some inferior crudes sold in the Middle East and between \$5 and \$6 a barrel less than comparable African-produced crudes.

BNOC — highest trader of North Sea oil — and the price setter had proposed a reduction of \$2 a barrel. This was challenged by companies like Shell, Esso and British Petroleum, which process a high proportion of Britain's oil in the European refineries. These major oil companies had sought decreases of up to \$5 a barrel.

As part of the compromise deal BNOC has temporarily linked its pricing structure to Saudi Arabian oil rather than the crudes produced by Nigeria, Algeria and Libya.

This means that if Saudi Arabia, which now sells its Arab Light crude for \$32 a barrel, raised its prices to be more in line with the rest of the Organisation of Petroleum Exporting Countries, BNOC would follow suit. However,

OIL PRICES

Oil prices per barrel

Oil	20	30	40
Arab Light	32.00	32.00	32.00
Libya	31.00	31.00	31.00
Nigeria	30.00	30.00	30.00
North Sea	35.00	35.00	35.00
UAE	34.00	34.00	34.00
Kuwait	33.00	33.00	33.00
Saudi Arabia	32.00	32.00	32.00

the corporation would not attempt to make any increase retroactive.

The new North Sea pricing spotlights confusion over crude oil values. BNOC is siding with Saudi Arabia in the hope that OPEC can agree on a common production and pricing structure.

This structure might arise from the Africans and some Middle Eastern producers cutting \$2 a barrel or more from their official prices and Saudi Arabia combining a \$2 a barrel increase with a reduction in its above-average production rate of 10.3m barrels a day.

In the meantime, BNOC has been forced to accept the pressures of the market place. With North Sea oil now being sold on the spot market for as little as \$33 a barrel BNOC was

concerned that some of its contract customers would begin cancelling contracts. The corporation handles about 1m barrels a day of the 1.7m b/d UK North Sea production.

The pricing move means, in theory, that the Treasury could lose some \$800m a year in reduced Government revenues. It is estimated that each \$1 a barrel reduction in price cuts the tax take by about £200m a year.

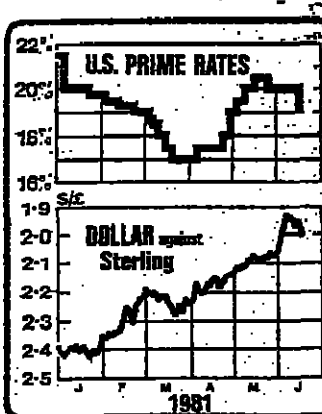
Whitehall and the oil industry feel much of the potential reduction would be offset by a decline in sterling against the dollar.

Cheaper crude will not lead to lower product prices, however. Shell UK, a leading North Sea oil producer and refiner, said last night that the reduction would allow the company's refining and marketing operation to break even, assuming that the recent product price increases held.

British Petroleum, which has reduced its Forties Field output from 430,000 b/d to 350,000 b/d in the light of reduced demand, said the move recognised that the previous differential between North Sea and Saudi Arabian prices were too wide.

BP Oil, British Petroleum's UK refining and marketing arm, said the price reduction was excellent news. Even so, the company would still need another 2p a gallon price rise on all products in order to return to profitability.

U.S. expected to lift gas price controls, Back Page.



£ jumps back to over \$2

By David Lascelles in New York and Peter Riddell in London

STERLING jumped back to over \$2.00 yesterday as the dollar dropped against all major currencies in response to a further decline in U.S. interest rates.

The main trigger was the better than expected U.S. money supply figures reported late on Friday which led to a drop in Eurodollar deposit rates and a fall in the dollar as soon as trading started yesterday.

This trend continued when New York opened and Chemical Bank, the seventh largest in the U.S., lowered its prime rate by one point to 19 per cent, leapfrogging the 1 point cut to 19 1/2 per cent made by Marine Midland last week.

Other major banks are sticking at 20 per cent until the outlook becomes clearer. The Federal Reserve is still keeping a tight hand on credit. Despite this caution a more buoyant mood developed in Wall Street.

The response in the foreign exchange markets was as dramatic as when U.S. interest rates were rising. The dollar dropped to DM 2.3420 in London compared with DM 2.3945 on Friday, and to Y219.80 against Y224.25 previously.

Sterling has been boosted as a result of rising 4.3 cents yesterday to \$2.020 at the London close. This was over 8 cents higher than the low of 10 days ago.

The pound showed little change against the major Continental currencies. The 4.7 point rise to 95.8 in the sterling trade-weighted index, reflecting its average value against other currencies, was entirely the result of the weak dollar. This index was last night still well below its level before the recent slide in sterling.

There will be close interest this morning to see how news of the fall in the North Sea oil price affects sterling.

The drop in U.S. interest rates and the rise in sterling have encouraged London financial markets. Prices of long-dated gilt-edged stocks rose by 1 1/2 so that much, though not

Continued on Back Page

Money markets Page 25

World bankers call for action to ward off crash

BY DAVID MARSH IN BASLE

THE U.S. Government was urged yesterday by the international central banking community to change the balance of its fiscal and monetary policies to bring down international interest rates and help forestall a 1930s-style breakdown of the world economy.

In a strongly worded appeal, aimed particularly at the Reagan Administration, the Bank for International Settlements, the institution in Basle run by the world's leading central banks, called for Governments to shift the emphasis of their battle against inflation.

Underlining the general disquiet of European central bankers, Dr Jelle Zijlstra, president of the BIS and of the Netherlands Central Bank, said at the BIS annual meeting that the U.S. monetary system, with its reliance on weekly or monthly or quarterly money supply figures, was "by definition not a system at all."

He welcomed American efforts to bring down inflation, but criticised the monetary techniques that produced the "perverse" result of short-term interest rates well above long-term rates.

Referring to the U.S. Administration's policy of minimising intervention on the foreign exchanges, Dr Zijlstra said the U.S. would eventually be forced to change its currency policies.

"I have no the slightest doubt that within two years the philosophy will change again," he said.

The BIS warned in its annual report yesterday that even with improved procedures it might be impossible for the U.S. central bank to smooth out short-term fluctuations in rates of monetary expansion.

The impact of fluctuating U.S. interest rates on exchange markets could have "extremely harmful" effects on foreign trade.

The fall of low-inflation currencies like the D-Mark and the Swiss franc against the dollar threatened to store up trouble for the future.

"The influence of relative inflation rates will in the long run predominate, and in turn trigger fresh exchange rate fluctuations."

Governments should switch toward cutting budget deficits and rely less on tough monetary policies.

Large and prolonged fiscal deficits were contributing to higher interest rates, thus "crowding out" private-sector activity despite high unemployment and economic slack, the report said.

The switch in emphasis, as well as greater use of other anti-inflationary tools like incomes policies, was needed to forestall the danger of persistent unemployment.

This could unleash political and social pressures which

Continued on Back Page

Details Page 3

Lombard Page 14

Men and Matters Page 15

Healey stakes his claim with personal manifesto

BY MARGARET VAN HATTEM, LOBBY STAFF

MR DENIS HEALEY yesterday staked his claim for the Labour centre ground with a personal election manifesto. He sought support for the Healey-Foot leadership team and his own candidacy for the deputy leadership.

The removal of Mr Tony Benn, his main rival, from active politics for at least two of the three months before the election appears to have pushed Mr Healey's supporters into top gear.

Later this week, they will be issuing an open letter signed by around 100 people including union leaders, MPs, councillors and party activists rallying support for his campaign.

Over the next three weeks, they will be lobbying Labour MPs for signatures to his

nomination.

Mr Healey is planning a series of detailed policy statements — on defence, the EEC, overseas aid, and the philosophical basis of his socialism — at union conferences and other meetings during the summer. Other Shadow Cabinet members including Mr Eric Varley, Mr Roy Hattersley and possibly Mr Peter Shore are expected to speak in his support.

In his statement yesterday Mr Healey appeared intent on blurring the policy differences between himself and the other candidates. He appealed for support for his "personal qualities, honesty, tolerance and his capacity to work with Mr Michael Foot as part of a 'balanced team'."

He sidestepped issues, such as an incomes policy, abolition of private education, unilateral nuclear disarmament and EEC membership. He unequivocally supported popular policies such as a massive public investment programme, and cancellation of the Trident project. Avoiding any explicit reference to Mr Benn he urged party members to reject "the easy answer, the instant solution and the temptation to promise more than he can perform."

Mr Foot was shown a copy of the statement on Friday and is understood not to have objected. However, a slight tension appears to be creeping into relations between MPs close to him and those around Mr Healey.

Healey manifesto Page 8

Attempt to thwart Berisford bid

BY JOHN MOORE

HENRY SCHRODER WAGG, the merchant bank advising the British Sugar Corporation, yesterday bought over 1.2m shares in the corporation in a last-minute attempt to thwart the £200m takeover bid from S. and W. Berisford.

The bank is understood to have purchased the 1.25m shares, representing a 2.4 per cent stake, for itself in a series of deals worth nearly £5m.

In all, the merchant bank has acquired nearly 2m shares in British Sugar in the last few trading days on the London stock market. On Friday the bank paid £1.7m for 505,000 British Sugar shares.

Berisford's advisers were yesterday counting the acceptances to its offer which had come in over the weekend. An

announcement will be made this morning.

By the end of Friday, Berisford, a leading commodity trader, had received acceptances from shareholders holding just 518,517 (0.8 per cent) British Sugar shares.

In a dramatic share swoop on Friday, Berisford acquired a 2.4 per cent stake to help its bid succeed. In all, Berisford holds 36.13 per cent.

Much depends on the counting of yesterday's acceptances. The Berisford offer had been due to close yesterday, but will be extended another 14 days.

Shareholders who had sent their acceptances off on Friday or on Saturday by post may prove crucial to the outcome.

Berisford needs just over 6 per cent to trigger the support

of a 24.17 per cent stake held by the Government. The Government intends to accept the offer if the majority of uncommitted holders of shares in British Sugar support the bid.

Although some of the major institutions have sold shares in British Sugar, mainly the pension funds, a representative view of the major insurance companies who hold shares in the sugar producer was "We are standing firm."

Prudential Assurance, which holds over 6 per cent in British Sugar, said: "We support the present management at British Sugar. There are not very good arguments for the Berisford bid. British Sugar has done everything it can to deserve our support."

Lex Back Page

CONTENTS

U.S. banking: why the big money may not win	16	Wine: 1970 clarets are worth waiting for	14
Information systems: the fight to get Britain into the rink	17	Editorial comment: Economic strategy: French Assembly	16
Technology: has the memory bubble burst?	11	Unlisted securities: new London market takes off strongly	20
Management: the art of building a conglomerate	12	Survey: U.S. finance and investment	insert
Lombard: Nicholas Colchester questions the inflation-growth link	14		

American News	4	FT Actuarial	28	Racing	14	Unit Trusts	29
Appointments	21	Int. Companies	22-24	Share information	30, 31	Weather	32
Arts	15	Leader Page	16	Stock Markets	17	World Trade News	4
Base Rates	15	Letters	17	London	26	World Value 2	25
Business Opt.	10	Law	32	Wall Street	28		
Commodities	27	Lombard	14	Bourses	28	INTERIM STATEMENTS	
Comments UK 18, 19	27	Management	12	Technology	11	Arrow Hinton	18
Crossword	14	Men and Matters	12	Today's Events	17	Chesford Park	18
Entertain. Guide	14	Mining	19	TV and Radio	14	European Furnes	18
Europeans	22	Money & Exchange	5	UK News	2	Postal Bns.	20
Euro Options	21	Overseas News	5	General	8	C. E. Health	21
European News	2	Parliament	5	Labour	8	Inter-City Invest.	21

For latest Share Index phone 01-245 8026

SAVILLS
49 PALL MALL
LONDON S.W.1

11,430 SQ. FT. PRESTIGE OFFICES TO LET

01-499 8644
20 Grosvenor Hill, Berkeley Square
London W1X 0HQ Telex 263796

EUROPEAN NEWS

THE FRENCH GENERAL ELECTION

Communists take a second dose of medicine

BY DAVID WHITE IN PARIS

FRANCE'S Communists have had to swallow their pride for the second time in less than two months. Although Sunday's first-round parliamentary poll showed a slight recovery in the Communist vote compared with the first round of the Presidential election, pushing it up to just over 16 per cent, the Socialist Party's countrywide progress was as much at the expense of the Communists as it was of the Right.

In next Sunday's second round the Communist Party, standing by its promise to stand down in constituencies where Socialist candidates are better placed than its own, may well lose half its 86 seats in the National Assembly. This is much greater than the actual loss in its share of the parliamentary vote. But there is little the party leaders can do except to lick the wounds.

Since the poor performance of M Georges Marchais, the party leader, in the Presidential race when the Communist turnout was the lowest for 45 years, the party has hitched its wagon to that of the Socialists, bravely waving the banner of the victorious Left. But it is proving a rough ride.

Out of the seven members of the Communist Party's central committee secretariat, its top governing body, four are due to stand down in next Sunday's election, having been beaten by Socialists in their own constituencies. They include M Charles Fiterman, the party's deputy leader, and M Maxime Gremetz, its foreign affairs spokesman.

M Roland Leroy, director of Communist daily newspaper *L'Humanité*, is in the same position. The great communist

stronghold of Seine-St. Denis in the northern Paris suburbs has caved in. Four constituencies were set to win seats in a department where, until now, all nine MPs were communist. In Brittany, the Communists will lose their one and only MP in the socialist advance.

M Marchais, looking worn and harassed on Sunday night, could claim that the party had halted its decline and had done well in some of its own constituencies. But the excuse he used at the time of the Presidential election—that communist supporters voted socialist to make sure there was a left-wing candidate in the second round—no longer serves.

He said then that he had received "thousands" of letters from apologetic voters saying they would vote communist next time. On Sunday he had to recognise that the party was,

after all, going through "a difficult time".

L'Humanité yesterday attacked the "scandalous injustice" of the two-round election system, but neither the newspaper nor party leaders expressed any surprise about the result.

"It was to be expected," said M André Lajoinie, leader of the communist group in the Assembly.

M Lajoinie, one of the minority of Communist candidates who improved their position on Sunday, making sure of retaining his seat near Vichy, warned during the Presidential campaign that the party needed to win 20 per cent of the vote. Now that it is wallowing well below that level, M Marchais may not be able to escape the consequences.

His whole strategy since he

took over the party in 1972 appears to have failed: first, his bid to modernise the party and make it credible through an alliance with the Socialists and adherence to Eurocommunist principles, and then, from 1977 onwards, to reinforce its own identity and stop it being squeezed out by the non-Communist Left.

In 1979, the party scored its regular 20 per cent in the European election. Since then, it has weathered a series of controversies—over Afghanistan, where it sought to justify Moscow's invasion, over a new hard-line policy on housing for immigrants, over expulsions from its own ranks, which had not happened for 10 years—apparently to no avail. Its latest 180-degree turn in support of President Francois Mitterrand has only added to the uneasiness in Communist ranks.

Confusion remains over Irish Government

By Stewart Dalby in Dublin

CONFUSION YESTERDAY surrounded the composition of the next Irish Government as the newly elected independent members of the Dail (Parliament) remained non-committal about their voting intentions.

The outgoing government party, Fianna Fail, won 78 seats (including the Speaker). In last Thursday's General Election, Dr Garret FitzGerald's Fine Gael won 65, Labour took 15 seats and independents 8.

Since two of the independents are H-Block prisoners and cannot take their seats, it means in theory that Fianna Fail must win over at least four of the remaining independents or persuade some to abstain.

Mr Charles Haughey, leader of Fianna Fail, and Dr Garret FitzGerald, leader of the Fine Gael, are both trying to form governments.

Mr Neil Blaney, the independent Fianna Fail member for Donegal, has said he might support Fianna Fail on economic issues but not on Northern Ireland. Dr John O'Connell, the renegade former Labour Party member, has indicated he might support Fianna Fail. One of his means is more spending on the health services. He is a doctor.

Mr Sean Dublin Bay Rockall Loftus, a colourful individual from Dublin, clearly does not know where he stands if his comments, reported in Dublin newspapers yesterday, are anything to go by.

In one morning newspaper, he was quoted as saying he would support Fianna Fail providing it met his demands over the reform of Dublin Docks. In another, he has been reported as saying that since he has been fighting to get into the Dail for 20 years, he was not going to "take the shilling" from anybody.

Mr Joe Sherlock, elected for Sinn Fein—the workers' party—who on his record would seem to lean towards either Fine Gael or the Labour Party, has said he will be guided by the wishes of his party.

Mr Jim Kemmy describes himself as a Socialist and would probably line up behind Dr FitzGerald. Dr Noel Browne, a long-time political misadventurer who in his mid-sixties, looks 45 and was a minister in the 1948-51 coalition government, said he does not like the look of either Mr Haughey or Dr FitzGerald.

The balance of confusion among the independents would therefore seem to favour Dr FitzGerald. However, it is by no means certain that he can get the 15 members of the Labour Party to join his coalition.

A further complication is that Mr Frank Cluskey, the leader of the Labour Party, lost his seat. The party therefore has to elect a new leader on Wednesday. This leader is then committed to addressing a national convention of 1,500 delegates next Sunday to seek a mandate to join a coalition. The Labour Party fared very badly in the election and is in the throes of a fierce debate about whether it should try to establish an identity by remaining independent.

Danish strike over
Danish newspapers resumed publishing yesterday following the collapse of a strike by print workers which had lasted since March 27, writes Hilary Barnes in Copenhagen.

Investment bank capital doubled by Community

BY JOHN WYLES IN LUXEMBOURG

MEMBER governments of the European Community yesterday agreed to double the European Investment Bank's subscribed capital to £7.76bn following a rapid expansion in the bank's borrowing and lending in the past four years.

With borrowings totalling £1.35bn last year, the EIB has become a major presence in international capital markets. Since most of its funds go to EEC borrowers, both public and private, its lending operations are now a central part of the Community's attempts to revive backward regions economically.

The bank is prevented by its statute from allowing its outstanding loans and guarantees to exceed 250 per cent of its subscribed capital. This imposes an absolute limit of 18bn European currency units (£9.72bn) and when loans and guarantees reached £7.12bn at the end of

last year, the bank decided to seek more capital.

This was approved by EEC Finance Ministers meeting here as the EIB's board of governors. At the same time, they approved the bank's 1980 annual report which showed a 14 per cent growth in overall lending (including to "third world countries") to £1.86bn of which £1.65bn came from the bank's own resources. Lending within the EEC rose by 20 per cent to £1.48bn of which close to 80 per cent was concentrated in Italy, Ireland and the UK.

A total of £1.08bn was lent to regional development programmes with more than 500 fifth helping regions with an employment rate of less than 25 per cent above the EEC average. Most of the bank's other lending has been channelled into energy conservation and oil substitution projects.

Air traffic stopped again by strike in Italy today

BY RUPERT CORNWELL IN ROME

AIR TRAVEL to and from Italy will be brought to a standstill today for the second time in three days as the chaos in the country's transport sector shows no sign of abating.

The latest disruption (like much of that earlier in the year) is due to industrial action by the air traffic controllers. This is the Government's failure to complete their change in status to civilian, instead of military, personnel.

The difficulties for anyone bold enough to wish to take an aircraft here, however, are compounded by inter-union jealousies. Whereas Sunday's stoppage was caused by controllers belonging to the "big three" confederated unions, today's strike by their counterparts in the fast-growing "autonomous" or independent unions.

Since the aim in both cases

is the same, each group is seeing to it that the other's strike is a success. If the Government does not take firm action, further strikes are threatened. This prospect is all the more likely in that Italy, for the time being, has only a caretaker Government and will continue in this position for at least another week.

The disruption in transport is causing grave concern to tourist operators here as well as to managers of the economy, who had been relying on a boost in tourist income to help reduce Italy's balance of payments deficit.

Early season reports, however, indicate a drop of up to 15-20 per cent in the number of visitors. Inflation is cited as the main reason but the growing uncertainty of whether or when one will actually arrive in Italy is clearly another.

Portuguese Prime Minister fights off party challenge

BY DIANA SMITH IN LISBON

THE PORTUGUESE Prime Minister, Sr Francisco Balsemão, has put down a rebellion in his Social Democratic Party and reasserted his leadership. At a crucial meeting of the party's national council at the weekend, Sr Balsemão harshly criticised attempts by a small but vociferous group of social democrats to challenge his leadership of the government and party and, by the end of the meeting, received an overwhelming vote of confidence.

The rebels, who include Sr Anibal Cavaco Silva, the former Finance Minister and Sr Helena Roseta, an outspoken MP, have been defying publicly and privately, Sr Balsemão's low-key approach to government and party politics since his appointment last January.

Their animus towards the leader they chose appears to have been focused on his willingness to maintain a quiet working relationship with President Antonio Ramalho Eanes. The Prime Minister's approach is in strong contrast to the perpetual confrontation adopted by Sr Francisco Sa Carneiro, his predecessor who was killed in an air crash, as a



Sr Balsemão leadership reassured

1980 electioneering tactic that did not pay off. Portugal has no general election due until 1984 and no presidential election until the following year. This does not appear to have deterred Sr Balsemão's challengers from trying to keep up an exhilarated electioneering spirit while Ministers try to concentrate on the urgent business of government.

Hopes rise for Dutch coalition

By Charles Batchelor in Amsterdam

PROSPECTS for the formation of a centre-left government in the Netherlands have improved markedly with the decision by a special Labour Party congress to adopt a conciliatory stand.

This was in sharp contrast to the pre-election congress when the party executive was under strong pressure from its left wing to adopt radical policies. It also marked a break with dogmatic party attitudes which, in 1977, led to Labour's exclusion from government in spite of its large electoral gains.

At the weekend congress in Den Bosch, the executive adopted a clearly moderate line. The party will take into account the six fighting principles chosen as the basis of party policies when assessing the progress of the coalition talks but it refused to be bound uncompromisingly to them as some members wished.

These principles include refusal to allow Nato to station Cruise missiles in the Netherlands and rejection of most of the nuclear tasks allotted to the Dutch by the Atlantic Alliance. They also include a promise to shut down the two nuclear power stations in operation and to maintain, as far as possible, the real purchasing power of the minimum wage.

Mr Max van den Berg, Labour's chairman, was also successful at the weekend in his appeal for the party not to reject outright the claim of Mr Dries van Agt, the outgoing Prime Minister, to a second term in office. Mr van Agt has said he should lead any government which includes the Christian Democrats since it is the largest party in Parliament.

Krupp will cut 4,000 steel jobs

By Jonathan Carr in Bonn

KRUPP STAHL, the West German steel group, will shed about 4,000 jobs by the end of next year under the restructuring plan approved by its supervisory board last week. The company made this clear yesterday following the emergence of conflicting reports, partly involving Iranian representatives on the board, about what the plan entailed.

Originally, there had been talk of some 5,000 jobs being lost as Krupp sought to rationalise and concentrate its crude steel production to take account of the deepening crisis in the European steel industry.

Krupp worker directors lobbied the Iranians on the board and were assured that mass redundancies were not in keeping with the principles of the Islamic revolution. Iran has long had a stake of more than 25 per cent both in Krupp Stahl and in Krupp GmbH, the holding company of the diversified Krupp interests.

Last week's supervisory board was then said to have produced a compromise, with the restructuring plan divided into two phases, coupled with an investment programme and fewer jobs being lost.

It now emerges in fact, that about 4,000 jobs will go by the end of 1982, although Krupp stresses that this will be largely achieved through measures like early retirement, not through dismissal.

The stand taken by the Iranians has been sharply criticised by several leading West German newspapers. Krupp stresses, though, that it is keen to continue its co-operation with the Iranians and believes the feeling is mutual.

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$365.00 per annum. Second Class postage paid at New York, N.Y., and at additional mailing centres.



Four leaders of a small Polish opposition group were put on trial in Warsaw yesterday charged with plotting to overthrow the Communist system. From left: Mr Leszek Moczulski leader of "Confederation of Independent Poland," Mr Roman Szaremski, Mr Tadeusz Stanski and Mr Tadeusz Jandziak. The opening session was devoted to the reading of the indictment. None of the men, who could face sentences ranging from five years' gaol to death, entered any plea.

Walesa says Soviet intervention 'insane'

BY LESLIE COLTIN IN BERLIN

IF THE Soviet Union decided to intervene in Poland "it would be the greatest and most insane mistake it could make," Mr Lech Walesa, leader of the Solidarity, the independent union, has said in a lengthy interview with Der Spiegel, the West German news magazine. "In the end we would win, although I don't know the price," he added.

It would take "ten tanks in order to guard me effectively."

A few years ago 60 policemen were not able to do the job. He pointed out that Polish history has "turned us into leading experts in resistance."—On the question of Solidarity's plans, in the event of an intervention, for workers to occupy their factories and to turn them into fortresses, Mr Walesa said tersely: "We shall see." If Poland were invaded and Poles were forced to work in order to obtain ration cards, he said, he could "easily imagine lots

of pretty little doll carriages rolling off the assembly lines of armaments factories.

"We know more than enough ways of effective resistance against any kind of occupation." Asked why Solidarity had not made constructive proposals for economic reform, Mr Walesa replied: "You might as well ask a nine-month-old child why it has not yet composed a symphony."

The headline West German

Communist Party, meanwhile has raised the possibility of Soviet intervention in Poland if "subversion" there worsens. The weekly newspaper of the pro-Moscow West German Communists said there is "a clerical" and an "American" line within Solidarity in Poland. The Polish Catholic Church, it said, does not want "subversion in the country" to reach the point where the "Warsaw Pact countries would feel bound to intervene."

U.S. tries to stiffen Europe's nuclear resolve

BY BRIDGET BLOOM

THE WESTERN alliance could suffer lasting damage if members were to withdraw from their commitment to modernise Nato's European nuclear forces. Mr Lawrence Eagleburger, one of President Ronald Reagan's key policy advisers warned in London yesterday.

In a speech clearly designed to appeal for unity but two major areas of current contention between the U.S. and its European allies—arms control talks and defence spending—Mr Eagleburger reaffirmed that the Reagan Administration "favours serious arms control negotiations aimed at balanced and verifiable agreements," not those designed primarily to put the West into a false sense of security.

He told an audience at the

Royal Institute of International Affairs that Nato faced a challenge of "perhaps historic significance." The growth in Soviet military power posed the U.S. and its allies with a qualitatively greater threat than ever before.

Nato's impressive response to that threat had been its 1979 decision to modernise theatre nuclear forces (TNF) in Europe, as well as pursuing arms control talks with the Soviet Union, a decision which was reaffirmed at last month's Rome meeting of Nato Foreign Ministers.

Should the alliance now retreat from that TNF commitment, "substantial and lasting damage could result," Mr Eagleburger said. He added that such withdrawal would lose the alliance credibility with the

Soviet Union and "create a feeling of betrayal among the American people, who would not understand why the allies are less committed to their security than is the U.S."

Mr Eagleburger referred to defence spending in similar vein. The U.S. could not be expected to carry the burden of alliance defence alone, he said.

The U.S. had undertaken "a costly defence improvement programme" and it was important that Europe should also contribute the necessary resources. The price of not doing so would be "inevitable transatlantic discord, while we deprive ourselves of the strength needed to restrain the Soviets and to persuade them to move from confrontation to meaningful negotiation."

The main thrust of his argument was that, after a decade of drift and uncertainty, the Reagan Administration's foreign policy showed a "resurgence of confidence."

Mr Eagleburger, who is Assistant Secretary for European Affairs in the State Department, will lead the U.S. delegation to tomorrow's meeting of NATO's Special Consultative Group in Brussels.

The group was established in the wake of the 1979 TNF decision, comprising senior officials of the U.S. and NATO's European members. Its main function is to prepare an allied negotiating position for full scale TNF negotiations between the U.S. and the Soviet Union which the former has promised to hold before the end of this year.

The ideas for reform which M Gaston Thorn and his colleagues produce will have to be good ones, writes John Wyles

The Commissioners draw up their blueprint for a better Europe

AFTER FIVE months of frequent and sometimes unfair criticism, the European Commission is now determined to prove it is not an albatross hanging round Europe's neck but a creature of promise and intelligence. Much detailed work remains to be done on proposals to reform the Common Agricultural Policy and to recast the Community's budget but member governments are beginning to be encouraged by signs that the Commission may be able to point out possible solutions to some of the Community's current problems.

This does not mean that the blueprint the Commission will present to member governments next week will be universally acclaimed for its wisdom. It will rather resemble a child's drawing where the numbers have to be joined in sequence to produce a comprehensible outline. Some member states will claim that numbers are missing and one or two will almost certainly prefer a rather different outline. Over the next six months to a year, the Ten will spend a considerable amount of time on arguing and negotiating the detail and in the process some principles proposed by the Commission will be modified or abandoned. In a real sense, preliminary negotiations are already taking

place between M Gaston Thorn, the Commission's President, and his 13 colleagues, since few wish to stray too far from the preferences of the governments which sent them to Brussels. Thus, the contents of the Commission's final document cannot be taken for granted until it leaves for the printers.

However, with M Thorn pushing and cajoling, and with M Emile Noel, the Commission's secretary-general, masterminding the basic questions to which the Commission must find answers, a general approach to Community reform is starting to emerge.

The Commission has divided its task into three parts: reform of the Common Agricultural Policy; improvements to and developments of the regional and social funds and Community loan schemes; and modifications to the budget so that the UK and West Germany no longer suffer the "unacceptable situation" of making much the largest net payments to the Community budget.

All three elements are closely related, but Agricultural Policy is largely the hub on which the whole enterprise turns. After a 25 per cent a year growth in Agricultural Policy spending between 1975 and 1980, agriculture now has to be strait-

jacketed before it consumes all the money the Ten allow Brussels to spend.

There is nothing new in the approach the Commission looks likely to recommend, nor in the analysis on which its reform principles are based. But reformers have been so consistently defeated in recent years by the superior political

sumner to foot the bill. In most recent years, the bill has been far higher than that of world market prices had been paid. Therefore, the Community has to spend nearly half its growing farm budget subsidising the export of its surpluses. Most of the rest goes on buying this surplus to keep Community market prices high in the first

place. The Commission seems set to tell member governments that they should:

- Try to align Community farm prices more closely to world prices over a period of years. This means that many Community prices must be allowed to fall in real terms.
- Set production quotas to control the growth in output of surplus products and those which will become surplus (like olive oil after Spain joins the Community);
- Develop a system of income aids for farmers who might

otherwise be badly squeezed by these basic changes to the policy;

- As Community prices move closer to world levels, step up the Community's food exports through long-term contracts and new marketing instruments.

This new approach will be politically difficult to settle and technically hazardous to implement, and the Commission is still wrestling with the basic problems of how to slip these new foundations under the Common Agricultural Policy. But governments which are fearful of a political backlash from conservative farming populations, will be told that the changed Agricultural Policy could contribute towards cutting inflation instead of periodically stoking it, that it could help to close the gap between the poorer farming areas of the Community (mostly in the UK and Italy) and the richer ones (France and West Germany), instead of widening it, and that Agricultural Policy spending could at last be controlled and planned to free more resources for other policies.

The main beneficiaries of cutting the Agricultural Policy's share of the budget would be the regional and social funds. Although still not worked out in detail, the Commission's task

here is to try to streamline these two policies so that they focus much more clearly on Community priorities for economic recovery and industrial regeneration and are much better co-ordinated in their impact.

This will mean cutting back on the number of regions eligible for Community aid and then ensuring that it goes to infrastructure and job-creation programmes for economic and social recovery. Essentially, Commissioners want the Community's contribution to be more effective and to be seen to be more effective by the population which is benefiting. A controlled Agricultural Policy and more regional and social spending would over a period of many years help to reduce the UK's net payments to the Brussels budget. But action is needed almost immediately to replace a temporary three-year arrangement which expires next year and which slices about a half off the UK's annual bill.

All that the Commission has settled at the moment is the kind of mechanism is needed and that it should serve the aim of transferring resources from richer to poorer member states. Whether it will cut West Germany's budget pay-

ments remains to be seen. The Commission presents its report will force every member state to re-examine the costs and benefits of belonging to the Community. They will also be forced to decide what sort of Community they want for the future and how it should be adapted to accommodate at least two more members—Spain and Portugal.

The experience of coming through a recovery of the Community's vitality or it could be a fiasco which will put such a recovery beyond reach. That is why the Commission's proposals have to be good ones.

Thus, the negotiations after the Commission presents its report will force every member state to re-examine the costs and benefits of belonging to the Community. They will also be forced to decide what sort of Community they want for the future and how it should be adapted to accommodate at least two more members—Spain and Portugal.

The experience of coming through a recovery of the Community's vitality or it could be a fiasco which will put such a recovery beyond reach. That is why the Commission's proposals have to be good ones.

Thus, the negotiations after the Commission presents its report will force every member state to re-examine the costs and benefits of belonging to the Community. They will also be forced to decide what sort of Community they want for the future and how it should be adapted to accommodate at least two more members—Spain and Portugal.

The experience of coming through a recovery of the Community's vitality or it could be a fiasco which will put such a recovery beyond reach. That is why the Commission's proposals have to be good ones.

David Marsh in Basle assesses the implications of the report published yesterday by the BIS, the "central bankers' bank"

Monetary restraint 'not enough' to fight inflation

GOVERNMENTS are placing too much emphasis on restrictive monetary measures in their fight against inflation, the Bank for International Settlements warns in its annual report published yesterday.

It urges greater reliance on other complementary policies— including fiscal restraint and incomes policy— to lower the political and social costs of a purely monetary attack on rising prices.

"The overwhelming reliance placed on monetary policy is creating increasingly serious problems," the Bank says.

A restrictive monetary stance, unaccompanied by other measures, threatens to lead to persistent underemployment. "Since the political and social implications of such an option may become intolerable, the danger is that not only the restrictive monetary policy itself but also any anti-inflationary initiative will be prematurely abandoned. The consequences of choosing this course would involve a policy setback of incalculable proportions."

The Bank points out that the existence of large public-sector deficits alongside policies of monetary restraint risks putting the whole weight of monetary restriction on the private sector and thus squeezing corporate investment.

"The result will be a slow-down in fixed capital formation and, consequently, the erosion of the economy's potential for future growth. The chances of reabsorbing unemployment even in the longer term, will thus be jeopardised."

Looking at the setback to the world economy caused by the 1974-80 oil price rises, the Bank says the industrialised world is gripped by interlinked inflation and energy constraints.

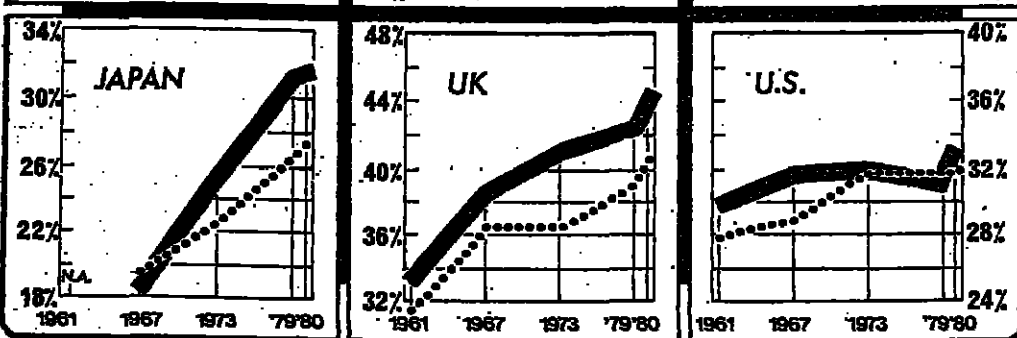
But it points to some encouraging factors. "Although industrial production turned downwards in most countries during last year and unemployment is rising, the recession has generally been milder than after the 'firmly held in the double-dip first big oil price rise in 1973/1974."

Nearly all countries have given priority to fighting inflation. The price-rising effect of the higher cost of oil has not spread throughout the economy to the extent it did six years ago and, more importantly, wages have been rising more

General Government Spending and Revenue

(as a percentage of GNP)

Spending Revenue



moderately than they did last time, in both money and real terms.

As a result both corporate profits and fixed capital formation, while weakening, have held up better in a number of countries than after 1973/74. The bank also welcomes moves to conserve energy brought on by the universal conviction that the higher real price of energy— particularly of oil— is here to stay.

Governments have introduced positive adjustment policies by

promoting domestic oil production or energy substitution, and both corporations and households are saving oil.

"The result is that the decline in oil consumption per unit of gross national product has speeded up. Progress is not universal and is still not fast enough. But it is at least under way."

After 1973-74, the Bank says, many countries followed policies which attempted to repress or postpone the inflationary consequences. During the second

episode, most countries allowed prices to increase to curb energy dependence.

Apart from energy prices and rents, other components of consumer prices— food, services and non-energy commodities— rose more moderately in most countries during 1979-80 than after the 1973 price explosion.

As a result, overall consumer prices rose less during 1979 and 1980— by around 20.5 per cent on an unweighted basis in the Group of 10 and Switzerland— than they had done in the two

years after the first oil shock, when the increase had been about 24 per cent.

This partly reflects the relatively weak state of labour markets. The Bank believes unions and management have been through a "learning process" in which the two sides of industry have been more willing to accept the real-income losses caused by the second oil price-induced deterioration in the terms of trade.

Most countries achieved "quite good" results in their efforts to restrain monetary expansion within pre-set targets last year, the Bank says.

The only marked overshoot occurred in the UK. However, the bank points out that many countries experienced large quarter-to-quarter fluctuations in rates of monetary expansion.

In clear reference to U.S. monetary policies, the report says: "Even with improved procedures, it may in practice be impossible for the central bank to smooth out short-run fluctuations in rates of monetary expansion. To attempt to do so may place unnecessary pressure on interest rates and exchange rates."

Despite faltering economic growth and outright recession in some countries, governments are not trying to renew expansion and reduce unemployment through stimulatory fiscal measures.

"Instead of concern about bolstering aggregate demand, a sense of urgency about the

growing imbalance between the market and non-market sectors, or more broadly, between the private and public sectors, is almost universally observed. This imbalance is widely viewed as a serious impediment to productive investment and the maintenance of adequate growth potential."

At the same time, an enormous expansion of public sector spending is obvious in every country and, in many, increases in government borrowing requirements are now in prospect.

Governments' optimism about future growth prospects, relatively rapid increases in public sector pay, and inflation-linked benefit payments, are all to blame for this.

"It is no accident that the growth of government should have gone hand in hand with a long-term worsening in inflation. The commitment to full employment and the emergence of the modern welfare state have changed attitudes and imparted an inflationary bias to economies."

Large and persistent deficits may be "crowding out" private sector activity, despite the generally high levels of unemployment.

Government borrowing requirements may be contributing to the high level of interest rates, which have added to the squeeze on the corporate sector.

Faced with shortages of internal resources, a lack of outside risk capital and interest rate uncertainty on the bond

markets, enterprises in many countries have come to rely very heavily on bank credit granted at variable interest rates and on such short-term market instruments as bills, acceptances or commercial paper.

This partly reflects companies' efforts to economise on cash balances. "But it has made firms more vulnerable to adverse economic and financial conditions."

The Bank asks: "Are monetary and fiscal policies enough?" and says that the greater reliance on monetary policies in most countries does not imply that incomes policies are everywhere becoming obsolete. It points to the examples of Austria, the Netherlands, Belgium, Scandinavia and West Germany where the Bundesbank's monetary targets provide a "framework" for wage bargaining.

It calls for "some more direct form of anti-inflation policy— be it known as concerted action, social compact or incomes policy" to lower the risks of constantly pressing down aggregate demand.

But the Bank concludes that "the authorities in various countries have not yet succeeded in creating the market structure and social cohesion needed as the basis of such a policy."

In such cases, the Bank suggests: "The restrictive fiscal and monetary policies which have been appropriately applied in the short term will remain appropriate for a longer period."

Warning over lending too much

COMMERCIAL BANKS involved in international lending have been warned by the Bank for International Settlements to avoid making excessive loans to countries running large and persistent current account deficits.

In a section in its annual report devoted to the international credit markets, the Bank says demand for international credit, particularly from non-oil developing countries, is likely to remain strong in the years to come.

This is likely to last even after the end of the present phase of large surpluses among members of the Organisation of Petroleum Exporting Countries.

The Banks "will need to avoid lending policies that aggravate payments imbalances."

The Bank notes it is not the job of the commercial banks to make conditional loans of the type granted by the International Monetary Fund.

"But instances have occurred in the past where the banks clearly overlent to certain countries whose payments deficits were obviously unsustainable."

The Bank says conditions for a further large increase in bank lending to non-oil developing countries are now less favourable than after the first big oil price increase in 1973-74.

It is "most important" that the International Monetary Fund should maintain and develop the enlarged role in international financing.

The fund has already recognised the need for new kinds of conditions attached to its lending, designed to bring about structural changes in countries' economies.

"These new policies, however, will by no means dispense with the need for the Fund to apply its traditional macro-economic conditionality."

The net indebtedness to international banks of non-oil developing countries (making allowance for their deposits as well as borrowings) jumped from \$44bn at the end of 1978 to \$102bn at the end of 1980, the bank says.

'Far too volatile' conditions on currency markets

THE RECYCLING of the oil-exporters' current account surplus has been eased by the concentration of a large part of the global deficit in wealthy industrialised countries led by West Germany and Japan, the Bank for International Settlements says in an analysis of balance of payments and exchange rate trends.

Most countries suffering from the largest deficits could borrow relatively easily on the international markets and some had ample external reserves on which to draw.

However, this constellation of external balances, coupled with the more conservative U.S. monetary policy and the Federal Reserve's new operating technique, has led to a "host of new problems," including "far too volatile" conditions on currency markets.

Wide exchange rate movements have taken place completely opposed to those of the mid-1970s. "It has been the turn of the less inflationary countries' currencies to depreciate, while those of the more inflationary ones have become stronger."

The Bank warns that this could be storing up trouble. Exchange rate fluctuations induced by wide movements in short-term interest rates may

mask the influence of underlying factors, the chief of which are relative inflation rates.

"But this impact cannot last indefinitely. The influence of relative inflation rates will, in the long run, predominate and, in turn, trigger fresh exchange rate fluctuations."

The workings of U.S. monetary policy at times last year led to the emergence of double-digit interest rate differentials in favour of the dollar, as well as to unprecedented volatility of dollar interest rates.

"In these circumstances, large-scale official intervention was powerless to prevent major

fluctuations in bilateral exchange rates. The only exception was the European Monetary System, where the stability of exchange rates during 1980 owed much to the weakness of the D-Mark."

It estimated the current account surplus of Organisation of Petroleum Exporting Countries rose to \$108bn last year from \$65bn in 1979, while the deficit of the Group of 10 and Switzerland rose to \$53bn from \$23bn. The aggregate deficits of the other developed countries and the non-oil developing nations also rose by more than 50 per cent, to \$24bn and \$61bn respectively.

More than half last year's overall deficit suffered by the Group of 10 and Switzerland accrued to West Germany and Japan, which were able to borrow directly from Opec.

The bank points out that non-oil developing countries were particularly hit last year by an increase in their deficit on invisibles trade, to \$13bn from \$6bn.

These countries' interest payments on long-term loans are thought to have increased by \$14bn between 1978 and 1980.

Comparing the pattern of identified placements of the Opec surplus between 1974-75

and 1979-80, the bank points to two trends.

First, the share of industrial countries in total Opec investment rose from 79 per cent in the earlier period to 86 per cent in 1979-80.

Second, there was a clear trend towards greater regional diversification of investment in the industrial countries. The shares of assets acquired in the U.S. and UK fell between the two periods from 24 to 14 per cent and from 29 to 24 per cent respectively, while Opec investments in the other industrial countries increased from 26 to 48 per cent of the total investible surplus.

and 1979-80, the bank points to two trends.

First, the share of industrial countries in total Opec investment rose from 79 per cent in the earlier period to 86 per cent in 1979-80.

Second, there was a clear trend towards greater regional diversification of investment in the industrial countries. The shares of assets acquired in the U.S. and UK fell between the two periods from 24 to 14 per cent and from 29 to 24 per cent respectively, while Opec investments in the other industrial countries increased from 26 to 48 per cent of the total investible surplus.

Comparing the pattern of identified placements of the Opec surplus between 1974-75

AT SPERRY, LISTENING IS NOT A 9 TO 5 JOB.

A listener loose in a world of talkers has one unbeatable edge: the flow of new ideas through his ears to his mind never stops.

It's been said there's at least one thing to learn from everybody one meets. Provided one bothers to listen.

Unfortunately for most people, no one ever bothered to teach us how.

Which is why listening training is available to Sperry employees, worldwide.

Helping our people become better listeners helps make us a better corporation.

For one thing, it eliminates the enormous costs of simple listening errors.

But more than that, it's making our employees better thinkers. Better problem solvers. And ultimately, more open to the original and unexpected.

That's the most compelling reason of all for learning to listen.

You never know where the next great idea is coming from.



We understand how important it is to listen.

Sperry is Sperry Univac computers, Sperry New Holland farm equipment, Sperry Vickers fluid power systems, and guidance and control equipment from Sperry Division and Sperry Flight Systems.

AMERICAN NEWS

Court ruling embarrasses Reagan

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

THE U.S. Supreme Court yesterday handed the Reagan Administration a victory it could have done without when it ruled that the federal Government and Congress, as well as the states, were empowered to impose environmental standards on the strip mining of coal.

The court rejected unanimously two state challenges to the legality of the 1977 Surface Mining Control and Reclamation Act, one of whose principal provisions requires strip mine operators to restore land to something approximating its pre-mining conditions.

The piquancy of the court decision stems from the fact that the Reagan Administration, under its zealous Secretary of the Interior, Mr. James Watt, is intent on pursuing policies that would, in effect, hand back to the states most control over strip mining regulations.

Earlier yesterday, it emerged that Mr Watt wants to close down over the next year five

of his department's big regional enforcement offices. Employees at the Denver and Kansas City offices are being ordered to move to the Casper, Wyoming, bureau, or to resign or retire from Government.

Mr Watt's general approach is consistent with the overall philosophy of the Administration, which is to reduce federal regulation and to transfer as much authority as possible back to state authorities. But the particularly high-handed and abrupt nature of this latest edict, is likely further to arouse his critics.

It also promises confrontation with Congress, where one House sub-committee has already provisionally voted to prevent the federal Government from spending any money to close down the regional offices. Congressional opposition is likely to be enhanced by yesterday's Supreme Court ruling.

Mr Watt is far from alone in

the Administration in leading the onslaught on Government regulation. Only last week the new head of the Environmental Protection Agency, Mrs. Anne Gorsuch, declared that she would dismantle her agency's enforcement arm.

Soon after assuming office, two-month freeze on all new President Reagan imposed a Government regulations. Subsequently his Administration issued periodic lists of the rules it has assigned to oblivion.

Yet it is Mr Watt who is increasingly drawing the fire of the disparate coalition of liberals, environmentalists, consumer activists and others, both for his actions and the often imperious way in which they have been carried out.

He has also, given the weakness of the present Energy Department, assumed much greater control over energy policies than that normally enjoyed by Interior Secretaries.

He has begun to open up more federal lands (on and offshore) for energy exploration than was the custom in recent Administrations.

Outside the inner circles of the administration, it is fair to say that Mr Watt is not a popular figure in Washington. But it had been felt that he represented a prevalent school of thought in the western states, home of the so-called "sagebrush rebellion" against excessive federal Government.

Contrary evidence was offered yesterday in the shape of a Harris poll comparing the appeal, by region, of Republicans and Democrats. This found that in the West, where Mr Reagan ran so strongly last year, the Democrats held a 53 per cent edge and it cited discontent with the Administration's environmental and land policies as a prime reason for the poor Republican showing. Elsewhere in the country the Democrats' margins were tiny.

Salomons sued by former partner

By David Lascelles in New York

SALOMON BROTHERS, the Wall Street investment firm, has been named in a fraud suit by a former partner of the firm who is seeking damages of \$4.6m.

The former partner, Mr. Edgar Aronson, alleges that he was deprived of his rightful share of the profits in a highly successful natural gas venture in the Gulf of Mexico in which a number of Salomons' partners invested in the early 1970s. They included Mr. John Gutfreund, the firm's managing partner, and Dr. Henry Kaufman, its influential economist.

Mr. Aronson left Salomons to take up a post at another Wall Street firm in 1979 and on departing was told by Salomons that the gas venture was worth \$25m. However Mr. Aronson claims in his court filing that "by information and belief" it was worth \$140m.

Salomons is trying to have the suit settled by arbitration before the New York Stock Exchange, where proceedings would be closed and sensitive information about Salomons' financial affairs would not be publicised.

However, Mr. Aronson has now filed a further suit with the New York State Supreme Court aimed at ensuring a public hearing. Salomons has declined to comment on the matter because it is in litigation, although it claims that the suit is "without merit."

The affair is attracting attention on Wall Street because it points to a dramatic falling-out among partners at one of its best-known firms. But the evidence is also being carefully combed by competitors for clues to Salomons' earnings which are among the most closely guarded secrets on Wall Street.

Canada sticks to tight money

By Victor Mackie in Ottawa

Mr Allan MacEachen, has said there will be no changes in the tight-money policy now in force to fight inflation.

Mr MacEachen was speaking after a Sunday Cabinet meeting called by Mr Pierre Trudeau, the Prime Minister, to map future economic strategy to combat high interest rates and inflation.

Mr Trudeau told reporters: "We talked about inflation a fair amount, and we think the Minister of Finance and other Economic Ministers will be implementing policies which will have beneficial effects."

The Prime Minister said economic and social policies and government action were discussed. "We are trying to set priorities."

WORLD TRADE NEWS

Sony may make VTRs in Europe or the U.S.

BY CHARLES SMITH, IN TOKYO

SONY may soon decide to start making its Betamax video tape recorders (VTR) sets in Europe or the U.S., the company said yesterday.

It was denied, however, that the company has a definite plan to build a factory in the eastern U.S. as reported by one leading Japanese daily newspaper.

Sony's VTR capacity is limited to 150,000 sets per month but the company plans to raise this to 200,000 sets per month by the end of October and to 350,000 by next spring. Any capacity increases beyond this point could well be made outside Japan.

Since Sony sells about 25 per cent of its VTRs in Europe and between 25 and 30 per cent in the U.S., these two areas emerge as the obvious candidates for local production.

VTRs, however, would "not necessarily" be produced at existing Sony factories such

as the company's San Diego TV plant. The company could decide to start a plant in another part of the U.S.—hence the unconfirmed report that an east coast site has been chosen.

Sony's admission of interest in overseas VTR production follows the news of joint venture production plans for VTRs involving Japan's Victor Company (JVC) and Matsushita.

Victor plans to set up a joint venture with Thorn EMI, Thomson Brandt and Telefunken for the manufacture of various different VTR products in Europe.

Matsushita is engaged in discussions with the Stuttgart car components maker Robert Bosch on a joint manufacturing venture. Victor and Matsushita are makers of the VHS system for video tape recording, the rival version to Sony's Betamax.

Slowdown in machine tool exports

TOKYO — The Japan Machine Tool Industries Association

said Japan's machine tool exports in this year are expected to rise by 7.6 per cent to ¥290bn (€644m) from 1980 when they rose by 30.5 per cent to ¥268.6bn from ¥206.8bn in 1979.

The estimate follows expected sluggish demand from Europe due to slow economic activity and fears that demand from the U.S. auto and aircraft industries is peaking, it said.

The one-year Japanese export cartel for sales to the EEC from last January has also begun to have an effect with the year-on-year rises in exports at 30 per cent in January, 25 per cent in February and only 0.2 per cent in March, it said.

Exports in April to the EEC were unchanged at ¥41.7bn from a year earlier, but in U.S. dollar terms they rose 19 per cent to \$19.63m from \$16.50m, the association said. Japan's total machine tool exports in April rose by 1.3 per cent to ¥23.80bn from ¥23.29bn a year earlier.

Reuter



BRUSSELS — Mr Zenko Suzuki, the Japanese Prime Minister (right) arrived yesterday for talks with the European Commission and the Belgian Government amid mounting EEC irritation over Japan's trade surplus with the community.

Mr Suzuki, on the third leg of a two-week European tour, is pictured shaking hands with Mr Mark Syskens, Belgian Prime Minister. Mr Sumo Sonoda, Japan's Foreign Minister, is on the left. Reuter

Italian car sales down in May

BY JAMES BUXTON IN ROME

THE ITALIAN car market, now bigger than Britain's, showed a sharp downturn last month. May sales were 6 per cent down on the corresponding period of 1980.

However, new car registrations in the first 12 months of the year were still 3.5 per cent up on those of 1980, at \$10.84m.

Last year, car sales were up 19

per cent on the previous year, when the Italian economy continued to grow while those of other European countries had turned down.

Italian car-makers kept 59 per cent of the market for the first five months. Fiat and its subsidiaries Lancia and Autohanchi together accounted for 51 per cent of the market,

virtually the same as their share in the whole of 1980.

The second-biggest operator on the Italian market is Renault with 10.5 per cent of the market in the first five months. The second biggest Italian car group, Alfa Romeo, came next with 6 per cent.

A long-standing treaty limits Japanese imports to 2,000.

India's hotel policies come under attack

BY MICHELLE MISQUITTA IN HONG KONG

THE INDIAN Government's double standards in not allowing foreigners to manage hotels in India while Indians can freely manage hotels abroad, has come under fire from Mr Curt Strand, president of Hilton International, the hotel chain.

Mr Strand said that the language of the Indian law was ambiguous, but "when you probe it, really dig into it, you find that all they really want is your name and your marketing ability."

Interviewed in a travel magazine, Mr Strand said that he

received two letters a day from India asking Hilton to set up in that country, but "we will stay out of India as long as we cannot manage a hotel." He added that the policy is "that we want to be in control of what it being done with our name."

The Hilton group has hotels in all the major Asian countries except for India, South Korea and Thailand, and it has signed deals which will see it opening in Seoul and in Bangkok in the next few years. In Japan it is the only foreign hotel company managing a hotel.

Hyundai wins Burma deal

RANGOON — Hyundai of South Korea has won a Burmese Government contract to build the main dam in a \$235m (€111m) irrigation and hydro-power project, according to irrigation department officials.

Construction of the dam is to begin late this year at Nyaunggyat, 560 kilometres north of Rangoon and is expected to take about five years. The tender for the dam was

worth \$76m.

The multi-purpose project will have a power generating capacity of 56 MW and will irrigate 300,000 acres of farmland.

The World Bank has pledged a loan of \$90m for the project, with West Germany lending \$45m, Japan \$15m and Norway \$64m. The Burmese Government is putting in \$78.6m.

AP-DJ

Yugoslavia in Airbus agreement

By Lynton McLean

THE EUROPEAN Airbus Industrie consortium has signed an agreement with Yugoslavian Soko aerospace organisation for co-operation on airliners.

Soko Vazduhoplovna Industrija Mostar, is to expand its industrial capabilities for manufacturing in the commercial aircraft sector and will take on responsibility for managing and co-ordinating in Yugoslavia the activities of Airbus Industrie.

The agreement between Airbus Industrie and Soko includes plans to subcontract work on the Airbus A-300 and A-310 airliners to Soko.

Airbus Industrie has also proposed to Soko that the Yugoslavian organisation should collaborate in Airbus airliner projects to be launched in the 1980s, including the proposed A-320 twin-engine 150-seat airliner which was formally announced at the Paris Air Show earlier this month.

Airbus Industrie's present partners are Aerospatiale of France, British Aerospace which has a 20 per cent share, Deutsche Airbus, representing MBB and VFW, and CASA of Spain.

IMF board expected to oppose observer status for PLO

BY OUR U.S. EDITOR, IN WASHINGTON

THE EXECUTIVE board of the International Monetary Fund expected to follow the lead of its sister organisation, the World Bank, and vote against granting observer status to the Palestine Liberation Organisation at this autumn's annual meeting.

The issue in front of both boards is whether to follow last year's example and freeze the number of observers at previous levels, thus excluding the PLO. The Reagan Administration has lobbied as hard for this resolution as President Carter's

Government did last year.

There is, however, still some question over whether the executive boards can instruct the chairman of the joint annual meeting (this year it will be the Uruguayan Finance Minister) in such a manner. Traditionally it has been up to the chairman to issue invitations after consultation with the executive boards.

It seems that less heat is being generated by the issue of the PLO's status this year than was the case in 1980. Then, major Arab oil-producing

nations, notably Saudi Arabia, withheld financial support from routine financing operations so as to exert additional pressure on the PLO's behalf.

But this year Saudi Arabia has opened a two-year \$10bn line of credit to the IMF, thus easing its liquidity problems, and seems less inclined to push the PLO cause. It remains possible that this more conciliatory attitude could change if Israel were, for example, to do to the Syrian missiles what it did last week to the Iraqi nuclear facility.

Taiwan a key issue in Haig's China talks

By Tony Walker, in Peking

DIFFERENCES between the U.S. and China over Taiwan are believed to have caused talks between Mr Alexander Haig, the U.S. Secretary of State, and Huang Hua, China's Foreign Minister, to take twice as long as expected yesterday.

Mr Haig and Mr Huang met for almost four hours, instead of two as planned. But a U.S. official would not specify areas discussed beyond saying that the two sides had reviewed bilateral relations and international issues.

There was "a great deal of agreement on international issues," he said. No such claim was made about bilateral questions. In fact the official declined to say whether there had been agreement on issues affecting Sino-



Mr Haig and Huang Hua exchanging toasts at a banquet in the Great Hall of the People

U.S. relations.

The Chinese news media gave no clue as to the substance of the talks, although the impression given by a New China News Agency dispatch was that something less than unanimity characterised discussions on bilateral issues.

The Secretary of State arrived in Peking on Sunday for a four-day visit. He will meet Vice Chairman Deng Xiaoping today. On the evening of Mr Haig's arrival the Chinese attacked the U.S. over continued arms sales to Taiwan.

Caribbean struggles to cope with economic pressures

BY CANUTE JAMES IN KINGSTON

IN SPITE of limited growth in real gross domestic product in some countries, Caribbean economies are still in decline.

The Caribbean Development Bank says in its latest annual report that high rates of inflation and unemployment, depressed output, severe balance of payments problems and eroded foreign exchange reserves highlighted the state of these economies last year.

Moreover, there is little to indicate there will be a change this year, although the decision by the Organisation of Petroleum Exporting Countries not to increase prices will give the small economies some breathing space.

There is very little that the weak, open economies of the region, with a population of 5m, can do to withstand the uncertainties of the international economic pressures, the report says.

The bank adds: "The region's vulnerability arises from its dependence on imports, not only of food and other consumer items, but of fuel and other essential international capital goods to support its productive activity, and on a narrow range of domestic products to generate foreign exchange earnings."

The region's 12 English-speaking countries covered by the bank's report, and the

Bahamas, are studies in economic contrasts.

The smaller islands in the east Caribbean archipelago which depend on a "narrow range of domestic products to generate foreign exchange earnings" have suffered severe economic setbacks through a combination of natural causes and price falls.

The Windward Islands depend on banana exports, and account for just over a quarter of Britain's banana imports. But their banana plantations were destroyed by hurricanes. As a result, Dominica, for example, suffered a 15 per cent fall in real GDP.

Grenada, which depends on

cocoa exports to Britain and other EEC members, suffered a setback last year when cocoa prices tumbled from £1,500 per tonne to £970. The island stagnated, with real GDP growth being minus 1 per cent last year—the first year of decline in the past decade.

At another level, Jamaica suffered from the destruction of its banana crop by hurricanes, increasing oil prices and a failure to obtain foreign aid after the previous government ended talks with the International Monetary Fund.

The region's economic picture is disturbed by the performance of the Trinidad and Tobago economy, which grew

by 22 per cent in real GDP last year because it is a net exporter. While other countries scraped the barrel for scarce or non-existent foreign reserves, Trinidad and Tobago boasted assets of US\$2.5bn.

The report says tourism increased only slightly during the year. But most of the countries in the region which depend on tourism have earned

There is little hope for the Caribbean Commonwealth countries to pull out of this economic malaise. Most are trying to shore up their battered economies by seeking external aid. But they are all destined to mark time or stagnate for the next few years.

How the strong dollar has eased the U.S. textile export threat

BY SUE CAMERON AND RHYS DAVID

THE THREAT to the European chemicals and fibres industries from cheap U.S. exports has abated. Some U.K. and continental producers are now privately admitting that it may have been exaggerated.

The pressure of U.S. exports, helped by what was seen as an unfair cost advantage based on controlled energy prices, has eased considerably. But the basic reason for this may not have been the deregulation of oil prices by the U.S. earlier this year. Rather, pressure has eased because of the weakening of sterling against the dollar and the signs of an upturn in the U.S. economy.

Last year British chemical

and fibre producers complained the loudest about the U.S. threat. But industry experts now suggest that the real problems may have been the strength of the pound and the drop in demand caused by recession. There has been little U.K. lobbying about U.S. cost advantages, based on energy, since the pound started to weaken against the dollar, the experts noted.

'Scapegoat'

Some UK companies may have been using the U.S. threat to some extent as a "scapegoat" for their general woes last year, one expert said. Low-priced U.S. exports had a real impact on the profitability of some European companies because they helped drive down



Fears have been allayed for chemical and fibre plants

selling prices. But, he stressed, they had not been significant in volume terms.

There are now hopes that the U.S. may follow its deregula-

tion of oil prices with a quicker deregulation of gas prices than first expected. But this is linked with speculation that gas prices would not auto-

matically increase substantially. Gas supplies are plentiful and gas consumers are enjoying what is sometimes called a "gas bubble." Further, there is no

established international price for gas as there is for crude oil. All this has led to the feeling that it would be comparatively painless for the U.S. to deregulate gas prices next year. The longer the Reagan Administration delays, the harder it will be to push the measure through.

Although such a formal move has been the subject of prolonged negotiation between the U.S. and the EEC, other and wider economic developments may now be more influential in affecting chemical and fibre trade patterns.

The UK fibre producers have this year discerned a slowdown in the rapid growth of U.S. exports of yarns, carpets, bed linen and similar products. Shipments have settled on a plateau, a U.S. analyst pointed

out because demand weakened in the European markets. In Britain textile output fell by 20 per cent during the recession.

At the same time demand in the U.S. for fibre has remained surprisingly buoyant in spite of very high interest rates. The need to go on searching for further export growth to utilise spare capacity has diminished.

According to Dr Anantha Raman of First Boston Corporation fibres analysis team, the industry's overall shipments are expected to rise 5 per cent overall this year and a further 10 per cent next year as the American economy continues and inflation is squeezed.

Significantly, in some important markets such as carpets, fibres are now on allocation and some European fibre is being imported, and even in polyester filament—previously the most depressed fibre—the two leading U.S. producers, Du Pont and Celanese, now claim to be work-

ing at near capacity and close to break-even. The industry has recently put in a new round of price increases. With little new capacity scheduled to come on stream in any of the main fibres, a further hardening is expected.

Prudence

The realignment of the dollar against European currencies, particularly sterling, has been affecting not just the price of basic fibres but the wage cost advantage which the Americans had begun to gain in added value items such as carpets and sheets.

Finally, though the U.S. Government pronounced itself unable to influence directly the activities of its exporters the messages it conveyed to them about the concern being felt in Europe, seems to have induced some prudence into their marketing.

Israel set to attack missiles

By David Lennon in Tel Aviv

ISRAEL is ready to attack the Syrian anti-aircraft missiles in Lebanon as soon as Mr. Philip Habib's peace mission finally runs out of steam.

Military officials in Tel Aviv indicated yesterday that they expect to have to take action, and that this could develop into a larger conflict with Syrian forces in Lebanon.

They stress that even though Israel has waited more than six weeks for the diplomatic process to try to resolve the crisis, Israel's objections to the presence of the missiles "remains unchanged." The missiles pose a threat to Israeli aircraft flying in reconnaissance missions over Lebanon, it was claimed.

Mr. Menachem Begin, the Prime Minister, issued his sternest warning yet about the missiles at an election rally on Sunday. He said that when Mr. Habib arrives later this week, he will tell him: "If you do not move them we will."

The general impression within Israeli military circles is that President Hafez al-Assad of Syria is hoping for a military confrontation with Israel in Lebanon. But officials hinted that if there is a confrontation, it may not follow the restricted pattern desired by Damascus.

Hussein warns: Mid East at crossroad of open war

KING HUSSEIN of Jordan, usually considered to be among the most moderate and Western-oriented of Arab leaders, yesterday took the unusual step of making public the text of a letter he sent to President Ronald Reagan on June 11, following the Israeli air attack on the Iraqi nuclear research establishment near Baghdad.

The following is a partial text: "A sustained crusade is being perpetrated by the outrages committed by Israel in the very guts of the Muslim homeland, extinguishing, as they do, any glimmer of hope for civilised and disciplined human relations for the

people of this troubled region."

"The sneak attack on the nuclear plant near Baghdad by the so-called Israeli defence force is the latest in a series of unprovoked and humiliating acts against the Arab nation."

"It is my belief that today this vital region of the world stands at a moment of truth—at a dangerous crossroad of open war and continued human suffering."

"The consequences of Israel's aggression must raise the following questions: Do the arrogant and insulting statements of the Israeli Prime Minister and the action of his

military machine mean that realpolitik is in the sole and exclusive service of Israeli politik?

"Does the colossal financial and military support to Israel carry no moral condition or constraint, and what intolerable goal does it hope to realise?"

"The unquestioning and highly-developed commitment of successive U.S. administrations to the apparent fulfilment of Israel's opportunistic militarism has developed a regional Israeli dimension. Does the United States intend to relinquish its role as superpower to a vicarious Israeli perception of the region's security?"

"Is it not a case of double standards that Iraq which, as you are aware, Mr. President, signed the Nuclear non-proliferation Treaty, should come under attack when Israel's sinister and highly questionable nuclear programme and capability is conveniently disregarded, under Zionist pressures, by influential circles?"

"The violation by Israel of norms of international law of air, sea and land, the killing of Arab men, women and children, the recent loss of a French national and the death in the not too distant past of American servicemen

aboard the ill-fated USS Liberty, all indicate to the Arab people that there are no standards when it comes to the case of Israel."

"The hearts and minds of Muslims and the Arab people have suffered beyond human limits after 14 years of occupation of Palestine and Jerusalem—the symbol of peace. Are they today, expected to submit to the reaffirmation of, and I quote, 'The longstanding moral, political, military ties between the U.S. and Israel.'"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

King Hussein: "Does U.S. support for Israel carry no moral condition?"

Syrians stand fast against threat of Israeli raids in Lebanon

BY JAMES SUCHAN IN BEIRUT

MR BEGIN'S threat to destroy Syria's missiles in Lebanon has added yet one more twist to the mounting tension in the Middle East.

There is a strong suspicion, not only among the Lebanese but also at Western Embassies, that Mr Begin could still order a major attack on Lebanon—if not on Syria's SAM-6 missiles in the Bekaa Valley, then on a Palestinian stronghold such as Beaufort Castle in South Lebanon.

At the very least, Mr Begin is thought to be trying to refocus world attention on the threat from Lebanon to ride the

crest of Israeli applause for last week's bombing of the Iraqi nuclear reactor, and to divert the international outcry that has ensued.

What is most worrying is that Mr Begin has set a deadline for Mr. Habib's special mediation effort.

The almost continuous shuttle by the U.S. envoy, which is being undertaken with a parallel Saudi-led Arab League effort to reconcile the different parties in Lebanon's internal strife, has been deeply embarrassed by the Israeli action in Iraq.

And if Mr Habib or the Arab League are not successful, it is

believed there will be no chance that Syria will move the missiles in the immediate future and that, if they are destroyed from the air, they will be replaced.

Israel's attack on the Iraqi reactor, and the mounting Arab fury, have had three major effects on the missiles affair.

While Syria is in no position to go to war, its determination not to give in to U.S. blandishments over the missiles has been increased. Damascus has no desire to be shown to be as impotent as its rival Baathist regime in Baghdad.

A symptom of the harder line was a statement in the party

newspaper, Tishrin, in Damascus at the week-end that the U.S. was directly responsible for Israel's "mounting aggression," and therefore could not mediate.

The shooting down by Syria of another Israeli pilotless reconnaissance aircraft on Saturday will merely increase the determination of both countries in a battle for the air over the vacuum of Lebanon.

Arab solidarity has improved to the extent that Syria probably no longer feels so desperately isolated over its presence in Lebanon. It was quite evident from statements yesterday by Colonel Gaddafi,

the Libyan leader, that he was willing to bury his quarrel with Iraq, Saudi Arabia and Morocco, and by King Hussein of Jordan, that "all Arab states were threatened by the American weapons supplied to Israel."

There is a strong Arab feeling that even if the U.S. did not connive at the Israeli raid, it singly failed to prevent it. This feeling, which is coming to a head at the United Nations in New York with Arab efforts to "punish Israel," is particularly embarrassing for Saudi Arabia because of its close relations with the U.S. and its involvement with the Habib mission.

It is argued by parties hostile to Syria that Damascus is exacerbating the struggle between Lebanon's Christians and the Moslems and the Left to justify the continued presence of its 25,000 troops—and with them the surface-to-air missiles—for purposes of its own defence against Israel.

It is more likely that President Hafez al-Assad would begin to discuss a reduction in Syria's role in Lebanon, if there was some genuine progress towards re-establishing Lebanese national security, so that Syria was not so vulnerable to Israeli attack up to the Bekaa Valley.

Although the Ayatollah is prepared to see the President continue in his present post, there is little doubt in Tehran that all real authority will in future be held by the Parliament and Cabinet, both controlled by Mr. Bani-Sadr's enemies.

Terry Povey in Tehran adds: The Central Bank's wholesale prices index, published on Monday, was up 30 per cent on the same time last year.

Bani-Sadr 'to continue as President'

By Our Foreign Staff

MR BANI-SADR, the Iranian President, should apologise for his past behaviour but continue as President, Iran's revolutionary leader Ayatollah Khomeini said yesterday.

The implication of the Ayatollah's speech is that he does not want Mr Bani-Sadr to resign or to be forced out of office by Parliament.

Last week, the president was dismissed as Commander-in-Chief of the Armed Forces and has been repeatedly attacked by religious fundamentalists of the Islamic Republican Party who control the Parliament.

The Ayatollah said he wanted the President and his supporters "to go on radio and television and announce their repentance and say that they have been wrong in inviting people to revolt." He also denounced a proposed demonstration in Tehran in support of Mr Bani-Sadr.

Although the Ayatollah is prepared to see the President continue in his present post, there is little doubt in Tehran that all real authority will in future be held by the Parliament and Cabinet, both controlled by Mr. Bani-Sadr's enemies.

Terry Povey in Tehran adds: The Central Bank's wholesale prices index, published on Monday, was up 30 per cent on the same time last year.

ELECTIONS IN INDIA

Landslide win for Rajiv Gandhi

By K. K. SHARMA IN NEW DELHI

MR RAJIV GANDHI, 37-year-old son of the Indian Prime Minister, has won a landslide by-election victory in the Amethi constituency formerly represented by his late younger brother, Sanjay, killed in an air crash almost a year ago.

Rajiv is now stepping into Sanjay's shoes.

The role is as big as Rajiv wants it to be. He could become the most powerful person in India after his mother, and he has already shown signs that that is what he does want. Rajiv has been feeling his way along the corridors of power since his brother died, surrounding himself with young intellectuals to advise him, and has taken an interest in forming such policies as opening India for oil exploration by multinationals.

Rajiv is modest, soft-spoken and self-effacing, unlike the abrasive Sanjay who often behaved as though he was a law unto himself. Sanjay made and unmade chief ministers of the states ruled by Mrs. Gandhi's Congress (I) Party, made leaders out of his henchmen, and ruthlessly destroyed those he considered his opponents.

It is because Sanjay was all-powerful both in the Congress Party and in forming government policy that a vacuum arose when he died. Its repercussions were felt immediately. Dissent grew inside the Congress and one or two chief ministers showed signs of revolt against Mrs. Gandhi. In almost all states,

Rajiv Gandhi is now taking his place in Indian political life, filling the vacuum left by the death of his brother Sanjay. Thus, the dynastic line begun by Jawaharlal Nehru continues.

party factions sprang up and as Mrs. Gandhi drew into her shell—no one was there to act as firmly as Sanjay had done.

Policy-making became a slow process. The bureaucrats had got used to looking for signals from Sanjay and were unsure what Mrs. Gandhi herself wanted. Mrs. Gandhi recovered quickly from the death of her favourite son, but lacked a confident and adviser in whom she had faith. Although she took decisions when forced to, it was clear she needed and wanted a trusted assistant.

It took Rajiv just under a year, after Mrs. Gandhi let it be known that she wanted him to wear Sanjay's mantle, to decide on a political career. Until Sanjay's death, all Rajiv wanted was to do his job as a commercial pilot with the domestic Indian Airlines and spend his spare time with his Italian wife, Sonia, and their two children. Under pressure from Mrs. Gandhi, however, he agreed initially to act as her unofficial assistant.

With this, Rajiv realised Mrs. Gandhi did not want mere secretarial assistance. She needed someone who could take the burden off her shoulders in such matters as day-to-day party affairs and could help her with her official work. This is the full-time job, albeit extra-constitutional, which Sanjay created for himself. Rajiv has chosen to take this on and it now remains to be seen how successful he will be.

"The need of the hour is a man who is clean, who is capable and who is acceptable,"



Rajiv Gandhi

said one Congress Chief Minister whose state is suffering from intra-party dissent and lack of direction from New Delhi. Rajiv is acknowledged as being "clean" in India's corrupt political life. Although his ability to lead the party is still to be demonstrated, he starts with the advantage that no one in the Congress dares to challenge his authority.

Rajiv has not let it be known what his ideology or policy preferences are, saying vaguely that he plans to follow the Congress manifesto. Yet he is different from Sanjay only in being gentler. Says a close friend: "They differ in style, not in ideas." If this is so, Rajiv is pragmatic, inclined to be partial to the private sector and a believer in hard work. Also, like Sanjay, Rajiv wants to keep his options open and chart out his future course on the basis of experience.

If he is like Sanjay, Rajiv must also believe he is a chosen leader of the country although he has said: "I'd rather start at the base and rise little by little." No one in India believes Mrs. Gandhi is not grooming Rajiv as her successor, just as her father, the late Jawaharlal Nehru, let it be known plainly that he wanted Mrs. Gandhi at the helm of affairs after him. The Opposition has criticised Mrs. Gandhi for trying to impose dynastic rule on India and, now Rajiv is an active politician, his destiny seems clearly marked out.

Rajiv himself is modest about this. When asked whether he was being groomed as the next Prime Minister, he said: "How can my mother prepare me for the Prime Ministership? Supposing she does try. If it is not wanted by the people, it will get rejected." Yet he has a head start by being a member of the Nehru family. If Mrs. Gandhi is Prime Minister long enough to enable Rajiv to gain experience and entrench himself in Indian politics, he is her natural successor. When Rajiv was yesterday elected member of parliament, he became Mrs. Gandhi's heir-apparent.

Rajiv should have little trouble within his own party Mrs. Gandhi's writ—and, therefore, his—runs over nearly all the country. He has the added advantage of being faced with a splintered opposition. After the failure of the Janata experiment, it became evident when Mrs. Gandhi returned easily to power last year that the opposition parties are hopelessly divided and pose hardly any challenge to the Congress. The results of Sunday's parliamentary and state legislative by-elections are expected to demonstrate this.

To the 1576 readers of this newspaper who will fly to Nigeria this week.

The weather forecast for Nigeria is hot and humid. Your personal horoscope says you are likely to be working extremely hard.

Both are good reasons for insisting on the quickest, most comfortable flight you can get to Nigeria.

Nine of our ten flights a week from London Gatwick are non-stop. And every one offers you a wide-bodied jet.

The most relaxing way to spend such a long flight is in First Class.

But even in Economy Class you'll find our service superb. On your outward journey, dinner now begins with an ample helping of smoked salmon, and pâté on your return flight. The main course is on Royal Doulton china, accompanied by a mixed side salad. And complimentary wine is served in a stemmed wine glass.

Not surprisingly, our service to passengers has made us the most popular airline to Nigeria.

Which means that if you're flying to Lagos tomorrow, you'll probably be on our flight that departs at the very civilised hour of noon. And arrives very conveniently in the early evening.

Our midday flight to Lagos is available every single day of the week. That's more daylight services to Nigeria than any other airline.

On Tuesdays, Thursdays, Fridays and Sundays it stops briefly at Kano en route to Lagos.

But if you prefer to fly overnight, we have flights departing London Gatwick at 2300 on Mondays, Tuesdays and Thursdays arriving early morning in Lagos.

Return flights give you the choice between flying during the day, or overnight, as you prefer.

Our London airport is Gatwick. With the convenience of easy British Caledonian connections all over the UK, ample parking, and a Rapid City Link (40 minutes) with Victoria Station.

The reason we offer you more convenient flight times, faster journeys, and more comfort and attention is that unlike national airlines, we're an independent business. And to stay in business, we have to compete.

If we didn't run a better airline, we wouldn't have an airline to run.

British Caledonian Airways

We never forget you have a choice.

UK NEWS

Recognised status for Carolina Bank

By Our Banking Correspondent

CAROLINA BANK, the UK subsidiary of North Carolina National Bank, has been elevated to the status of a recognised bank by the Bank of England.

Carolina Bank is one of the first banks to progress from being a licensed deposit taking institution to a fully-recognised bank. Its progress underlines the flexibility of the Bank of England's interpretation of the 1979 Banking Act.

Two names have disappeared from the monthly list of recognised banks—Keyser Ullmann and Rainier National Bank. Keyser Ullmann has been taken over by Charterhouse. Japhet and Rainier National Bank has sold its London operation to the First National Bank of Minneapolis. First National retains its status as a licensed deposit taking institution. At June 15, there were 284 recognised banks.

There are three additions to the list of licensed deposit taking institutions (LDIs)—Cyprus Credit Bank, Mynshul Finance, and Roxburgh Guarantee Corporation. There have been four deletions from the list: Commercial Bank of Malawi, Lewis's Bank, National Guardian Securities and Service Finance Corporation. At June 15, there were 294 LDIs.

Chairman's pay rise

MR GEORGE TURNBULL, chairman of Talbot UK, apparently had a salary increase of more than 26 per cent last year.

The company's annual report shows that Mr Turnbull's pay in 1980 was £37,000. For the period April to December 1979 he was paid £22,000, an annual rate of more than £29,000. Talbot UK recently reported a record net loss of £87.35m for 1980, up from the £41.13m loss for 1979. A further substantial loss is expected for this year but the company hopes to break even in 1982.

Income increases

THE Church Commissioners income increased last year by an adjusted 15.8 per cent—compared with a rise of 15.1 per cent in the retail prices index—in spite of the recession.

Total income amounted to £79.3m. Altogether 57 per cent was spent on clergy pay, 13 per cent on pensions and 11 per cent on clergy housing.

The commissioners say it should not be assumed that 1981 will produce equally encouraging results. "On the contrary the outlook for the immediate future can only be viewed with caution."

School cuts urged

THE GOVERNMENT is encouraging local education authorities in England and Wales to get rid of surplus school places because of falling numbers. It has sent a circular asking them to review plans to rationalise school stock.

£42,000 for icon

A GREEK icon by the 17th century artist Theodor Poulakis sold for £42,000 at Sotheby's yesterday, an auction record for a Greek icon. It depicts the Tree of Jesse. The sale made £187,510 with 21 per cent bought in.

TUDOR CRISPS

KNEW THEY HAD IT IN THE BAG WHEN THEY SET UP

AT TUDOR CRISPS

ready to sell

Peterlee

if you want to join the list of successful companies that have relocated here, contact:

Ruth Kohn, Peterlee Development Corporation, Lee House, Yorden Way, Peterlee, County Durham SR8 1BB

Tel: (0783) 863366

Peterlee

THE PLACE TO BE

THE PLACE TO BE

THE PLACE TO BE

THE PLACE TO BE

THE PLACE TO BE

THE PLACE TO BE

THE PLACE TO BE

THE PLACE TO BE

THE PLACE TO BE

Bank's terms for Burmah Oil rescue were not unfair, says Tuke

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

SIR ANTHONY TUKE, former chairman of Barclays Bank, agreed in the High Court yesterday that the Bank of England did not take unfair advantage of Burmah Oil when it rescued the company from financial crisis in January, 1975.

All that the Bank has done, said Sir Anthony, had been to put to Burmah the terms imposed by the Government for the rescue.

It had been a hard deal, but it had not been unfair, he said. Sir Anthony, now chairman of Rio Tinto Zinc, had been called

by Burmah as an expert witness in support of its claim to have the sale of its 20 per cent holding in BP to the Bank—part of the rescue package—set aside.

Burmah contends that the Bank took unfair advantage of the company's weakness to get the shares at a gross undervalue.

The Bank, which bought the shares for £170m, contends that the price was fair. The current market valuation of the holding is nearly £1.2bn.

Sir Anthony told Mr Justice Walton that he thought the deal

would have been more reasonable if there had been an arrangement for Burmah to share in the profits of any resale of the shares. Such an arrangement had been suggested by the Bank but rejected by the Government.

But, he said, the absence of profit sharing did not make the terms unfair. They were the only available terms, and the Bank had no alternative, but to put them to Burmah.

Nor had Burmah any alternative but to accept them—as it would have had to accept a price of 200p or 190p a share,

or any other figure lower than the 250p the Bank in fact paid.

"They were in a corner and had to take what they could," said Sir Anthony.

He said that, at the time, there had been a general feeling that it was a fairly hard deal. There was, he agreed with Mr Donald Rattee, QC, for the Bank, a world of difference between a fairly hard deal and taking unfair advantage.

Sir Anthony added that those who had thought it a hard deal had not been in full possession of the facts.

The first witness to be called

by the Bank of England was Mr Michael Valentine, senior partner in merchant bankers S. G. Warburg and Co.

He said that Burmah's BP holding would have been too large to attract a potential buyer as part of an investment portfolio. He was not aware of any inquiries having been made about the holding after the announcement that it was to be sold.

Mr Valentine said that profit sharing would not have been appropriate. There would have had to be a counterbalancing loss sharing arrangement which,

given Burmah's situation, would not have been practicable: it would only have increased the Bank's commitments to Burmah.

Mr Richard Marriott, a partner in stockbrokers Mullens and Co, said that in January, 1975, there had been no sign of a general economic recovery or that the stock market in general, and BP shares in particular, would soon go up.

The hearing continues today. The indications are that the case, originally expected to last up to eight weeks, will end within the next week.

Councils to resubmit original budget plans

By Robin Pauley

MOST OF England's metropolitan authorities plan to respond to the Government's call for revised budgets by submitting forms containing the original figures.

The Association of Metropolitan Authorities agreed yesterday to complete the forms, although leaders of some authorities wanted to refuse.

Mr Jack Smart, the authority's leader, said later: "Most authorities will resubmit the budgets prepared at the beginning of this year and some may say that they will anyway be reviewing their expenditure during the year, but the March 31 deadline is too soon."

He added: "I am not going to mislead anyone by saying there is a possibility of achieving the targets. They are unreasonable and far too low."

All councils have been set a target to reduce the volume of their current expenditure in 1981-82 to a level 5.6 per cent below their actual expenditure in 1978-79. This target has been missed by £800m in the budgets in volume terms and translates into a cash overspend of £1.25bn.

Revised budgets have been called for to try to reduce this amount; if this fails, £450m in grants will be withheld as a penalty.

Mr Smart said some authorities, mainly expected to be councils won by Labour in the May elections, may send in revised budget forms with higher expenditure plans.

Four of the metropolitan counties won by Labour in May face substantial penalties if they do not cut even the former Conservative administration's plans.

"This means that even if only 'Pony' policy is implemented in these areas, a supplementary rate will be needed."

The AMA has won one victory against the Government, which has withdrawn its implied threat of withholding all grants from councils which do not send a revised budget back. A circular to be sent to all councils has been revised.

The offending paragraph said: "The department cannot undertake to pay any particular level of grant to authorities which do not complete the form." It now reads: "If forms are not returned in time by any authority the department will have no alternative but to make estimates—on the basis of the original grant claim and RER [budget] returns and other information."

Another paragraph threatening a special audit of councils which had included an inflation provision which the department considered excessive, has been withdrawn.

Racing link renewed
TEAM LOTUS, in an unprecedented mid-season switch, has signed a sponsorship deal worth several million pounds with the John Player cigarette company. It re-establishes the 10-year grand prix motor racing link between the two companies, which was wound up in 1978.

The new Lotus type 87 John Player Specials will make their debut at the Spanish grand prix this weekend.

Retail spending declines but demand still strong

BY DAVID CHURCHILL AND PETER RIDDELL

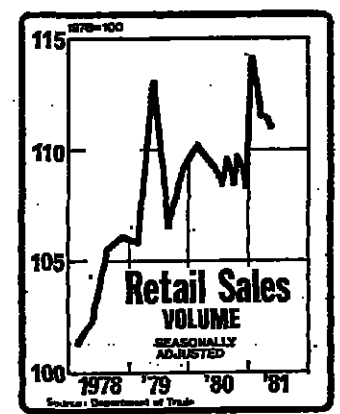
SPENDING IN the shops last month continued to slip back slightly from the exceptionally buoyant levels at the beginning of the year. But demand remains relatively strong with the volume of sales well up on a year ago.

Department of Trade figures published yesterday show that the index of the volume of retail sales last month was 111 (1978=100, seasonally adjusted). This was fractionally lower than the level in the previous two months, and nearly 24 per cent less than in January and February.

Nevertheless, trade in the last few months has remained remarkably firm, both compared with a year ago and in view of the lower level of wage rises and the sharp increase in indirect taxes in the March Budget.

Overall, the volume of retail sales in May was 11 per cent higher than a year earlier. This compares with a 2.4 per cent volume gain over the same period, and highlights the low level of price rises for many items sold in the shops.

Over the first five months of



this year, the average value of sales was 10 per cent higher than in the same period of 1980. Between January and May, the volume of trade was about 24 per cent higher than the average for 1980.

Comments by leading retailers yesterday suggest a mixed picture. The recession and the poor summer weather have left trade relatively flat.

But an early start to summer sales promotions by some retailers has helped trade.

Although the major bargain

sales are not due to start for a few weeks in most stores, those retailers which have already launched special sales have found that consumers are still able to afford bargains.

The 69-store Debenhams group reported that, in the first week of its "Half-price Bonanza" promotion which started three weeks ago, its turnover was almost double the level in the same week of last year. In the second week of the promotion, its sales were 50 per cent up in value on the same week last year.

The Rumbelows electrical goods chain, which has also been promoting heavily in recent weeks, said trade was some 40 per cent higher in value last week compared with the same week last year.

Mr Thomas Cole, Rumbelow's marketing director, said that "the business is there if retailers want to push for it." He believed that consumers "will still recognise genuine bargains."

Rumbelows reported that sales of washing machines have picked up in recent weeks and that video equipment sales have continued at a very high level.

Nissan plan pressure increases

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

BRITAIN'S motor industry will this week intensify its campaign to convince the Government that Nissan of Japan should not be encouraged to set up a car plant in Britain without first giving assurances that a very high level of local components will be used.

A delegation from the Society of Motor Manufacturers and Traders will meet Industry Minister Mr Norman Tebbit and his officials on Thursday.

A paper submitted earlier by the society suggested that there was no reason why Nissan should have to buy any single component from outside Europe.

And it suggested that the Japanese group should be asked to incorporate at least 80 per cent of European components in any Datsun cars assembled in the UK.

Ford of Britain has claimed in papers to Members of Parliament that the Nissan assembly plant, if it goes ahead, will at best break even as far as jobs are concerned.

With no restrictions on the import of components from Japan, the project could cost up to 50,000 UK jobs, Ford maintains.

The more aggressive component makers would prefer the Government to insist on Nissan using at least 85 per cent of European components.

The British Automotive Parts Promotion Council, which claims to represent the 14 largest UK component companies, made this point yesterday. It suggested that the percentage should be measured by the value of total materials and parts.

Bapco said that some of the methods of evaluating local component content are very misleading. For example, "it is unacceptable to use a percentage of ex-works cost or ex-works price as these figures include assembly, labour costs and overheads as part of local content."

This was obviously a side-swipe at BL which has been

claiming that 70 per cent of the ex-works value of the Triumph Acclaim, being produced jointly with Honda of Japan and due for launch later this year, will be British.

And Bapco, by implication, criticised companies like Talbot UK and Vauxhall which assemble the majority of their cars in Britain from imported kits. "Any vehicle manufacturer producing vehicles in Britain should use a high level of local content."

It accused the Government of a "lack of understanding" of the component industry's problems and pointed out that about 80,000 jobs have been lost in the industry in a little over 12 months.

"It must be remembered that for every worker engaged in the assembly of vehicles another four are engaged in component manufacture." So it was vital important for the 400,000 remaining in the industry that Britain retained a strong component-making capability.

Nationalised Channel ferry fares 'too low'

By Andrew Fisher, Shipping Correspondent

PRICE LEVELS on cross-Channel ferries were described as "dangerously low" yesterday by Mr Keith Wickenden, chairman of European Ferries, at its annual meeting in London.

"Unless something happens with 18 months, a significant number of smaller operators will get out of business," he said. "The position is very dangerous at the moment and I'm very unhappy about it."

The company's shipping profits fell sharply last year, in contrast to a considerable rise on the property and banking side. Total pre-tax profits were 12 per cent up at £30.4m.

Mr Wickenden was speaking on the day that Salfy Line, the UK arm of Rederi A/B Salfy of Finland, started its low-price service between Ramsgate and Dunkirk.

Salfy is believed to be interested in taking a stake of about 25 per cent in Sealink (UK), the British Rail subsidiary which European Ferries hopes to acquire, subject to Monopolies and Mergers Commission approval in a few months.

While not saying whether Salfy planned talks with Sealink, Mr Michael Kingshot, managing director of Salfy Line, said in Dunkirk yesterday: "We would be interested in any discussions."

The commission is expected soon to approve another cross-Channel merger, between Hovorlöv, owned by Bröström of Sweden, and British Rail's Seaspeed ferry-craft company.

Mr Wickenden largely blames Sealink and Seaspeed for the extent of what he calls the tourist "price war" across the Channel.

"Our problem is that we're slugging it out with nationalised companies," he said at yesterday's meeting.

If European Ferries was allowed to buy the money-losing Sealink (UK), he said, it would stop the "rather foolish" practice of ships sailing within a few minutes of each other less than 20 per cent full.

Even a solution involving Salfy Line would be better than Sealink (UK) remaining fully nationalised, he said.

Fuel oil prices gap with Europe widens

THE GAP between UK and Continental fuel oil prices is widening substantially again. Figures from the European Economic Community suggest that many manufacturers pay up to £11 a tonne more for fuel oil than do those on the Continent.

The pump price of diesel fuel is well above that in Europe. There are signs that manufacturers are returning to the attack on energy prices and pressing the Government to act, particularly on the £8-a-tonne duty on heavy fuel oil, markedly higher than in most other European countries.

The companies, expressing greatest anxiety are in heavy energy-using industries such as paper, board, chemicals and steel. Imperial Chemical Industries, which is Britain's biggest manufacturing company, expressed "concern" last night at the increasing disparity.

ICI, which uses about 1.5m tonnes a year to power its plants, estimates its costs would be cut by about £8m a year if the Government abolished the £8-a-tonne duty on fuel oil.

The British Paper and Board Industry Federation said a typical heavy fuel oil price in the UK today was about £120 a tonne, against £100 in West Germany and £90 in the U.S.

"The longer this kind of price differential lasts, the more companies will be put out of business," the federation said. "Energy prices are a major factor in our competitiveness against Continental and U.S. companies."

"The Government talks about having a free market for energy prices, but at the same time it is itself a major source of interference, notably with its insistence on keeping the present heavy fuel oil duty."

"Our heavy fuel oil duty is £8 a tonne, while we reckon that the average on the Continent is only £1.80 a tonne."

"The Government has said it can do nothing about the £8 a tonne duty because of British Gas contracts in the North Sea with the Norwegians. But we feel that the removal of the duty should be given higher priority than the Norwegian contracts."

EEC figures show that at the end of May the average UK fuel oil price, before tax and duty, was £219.34 a tonne against an average EEC price of \$209.86.

Most major oil companies have raised prices of heavy fuel oil this month in a desperate effort to stem mounting losses on their refining operations. The average increase has been about £7 a tonne.

Rise likely in specialised organic chemicals sales

BY SUE CAMERON

BRITISH SALES of specialised organic chemicals—including pharmaceuticals, agrochemicals, dyes and pigments—could grow by as much as 10 per cent a year between now and 1985, according to an official report published today.

The report was drawn up by the specialised organics sector working party under the aegis of the National Economic Development Office. It warns that, in the short-term, companies are vulnerable to difficulties such as exchange rate movements, high energy costs and UK interest rates.

"It adds that the industry is 'still susceptible to foreign competition which does not have to cope with the costs of the UK domestic situation.'"

The report shows that the performance, especially in exports, of British specialised organics companies has

improved dramatically over the past few years. Britain's growth rate in specialised organics exports has been "some 10 to 15 per cent faster" than the West German increase.

The UK's share of total EEC exports in the sector has risen from about 15 per cent in the mid-1970s to about 17 per cent in 1979. The report says the real rate of increase in UK exports of specialised organics—ignoring inflation—may have been as high as 15-20 per cent a year over the past few years.

The ratio between UK exports and imports of specialised organics improved dramatically last year, but this was largely the result of a sharp fall in imports caused by the recession.

Yesterday members of the sector working party said the industry hoped to set up a joint venture with the Government research centre at Harwell.

Lloyds must face Johnson & Firth Brown action

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

LLOYDS BANK failed to secure removal of itself and one of its branch managers as defendants in a pending conspiracy action by four companies in the Johnson and Firth Brown group.

In the High Court yesterday Mr Justice Foster rejected pleas by the bank and Mr Sidney Shore, a Birmingham branch manager, that the companies' written claim disclosed no reasonable cause of action against them.

Midland Roilmakers, Johnson

and Firth Brown, Firth Brown, and Gibson Engineering are claiming damages from 23 companies and individuals.

The action concerns an alleged conspiracy by former directors and employees of J and FB to set up a competing business, using J and FB's confidential information while still in the companies' employ.

In particular J and FB complain that a contract worth more than £1m, for which one of the alleged conspirators had

been supposed to be negotiating on J and FB's behalf, had gone to a company set up by the conspirators.

That company, H. W. Technology, had been incorporated in the maiden names of the wives of three J and FB employees.

J and FB contended that Lloyds had provided banking facilities for H. W. Technology knowing it to be involved in a fraud and that the money received came from the sale of

J and FB's expertise and confidential information.

Lloyds denied the allegation, contending it had merely provided normal banking facilities. The judge said J and FB made five allegations against Lloyds.

He said he was unable to conclude that those were unreasonable causes of action against Lloyds and Mr Shore.

Lloyds and Mr Shore were ordered to pay J and FB's costs and were refused leave to appeal.

OBITUARY

Former Westminster Press chairman

THE FUNERAL took place in Scotland yesterday of the Hon Mrs Angela Campbell-Preston, 70, former chairman of Westminster Press, who died last week.

Mrs Campbell-Preston, a daughter of the second Viscount Cowdray, became a director of the Westminster Press provincial newspaper group in 1945, and served as chairman from 1953 until 1974. She led the company during a period of

substantial growth.

As chairman she gained a reputation for the belief that newspapers within the group should retain their own distinctive characteristics and reflect their local communities.

She is remembered by Westminster Press staff for giving tireless leadership, and managing to maintain contact with individual newspapers in spite of the increasing size of the group.

Mrs Campbell-Preston also served as a member or chairman of several hospital management committees.

Her first husband, Lt-Col George Murray, was killed in action in 1945. Mrs Campbell-Preston had one surviving son, now the Duke of Atholl, from her first marriage, and a daughter from her subsequent marriage to Lt-Col Robert Campbell-Preston.

London taxi drivers face up to major changes in their traditional image

Maurice Samuelson looks at the impact of fare increases and the way a growth in cab leasing is boosting sales

A WIND of change is blowing through the ranks of London's 12,700 taxis. It could affect the vehicles themselves, their drivers and the trade's relationship with the travelling public.

Some of the changes have already begun. Others remain at the talking stage. But their extent gives the lie to the taxi's image as one of London's most timeless and recognisable institutions.

The change which affects taxis and passengers most directly is the 13 per cent fare increase which the Home Office authorised last week. The drivers had applied for 27 per cent. But although they were far from united in accepting 13 per cent, they have not refused it.

London will thus be spared the inconvenience of another mass protest, like that two years ago, which jammed Fleet Street and Whitehall with hundreds of empty crawling taxis.

The fleet owners and the Licensed Taxi Drivers Association were angry and dismayed last week at what they regard as the inadequacy of the increase, which takes effect on July 12. They say that after

deducting increased running costs it boosts their income by barely 7 per cent, the level which the Government thinks appropriate for the Civil Service.

They are also disappointed at making no progress with the Home Office on their request for revision of the VAT law, which would have enabled them to pass on to passengers the full costs of VAT in running a taxi.

Among individual drivers, there have been signs of relief that the increase has been kept down to 13 per cent. They feel that anything more would have been counter-productive. With far fewer foreign tourists in the West End than for several years, too big a fare rise would have meant even fewer passengers.

A less noticeable but more durable change has been in how individual drivers acquire their cabs. This has traditionally been by hire purchase. But the growing difficulty of finding

the deposit of £1,750 for an £8,000 cab has opened the way for leasing with an initial down payment of £850.

Hertz Car Leasing, which started the ball rolling last autumn, believes that 500 new vehicles have been leased since then with its own share "well into three figures."

A similar scheme has also been started by Mann and Overton, which has the sole right to supply new taxis in the Metropolitan area and from whom Hertz and other dealers and individuals have to buy.

The company, which has been in the trade for more than 50 years, calculates that between 10 and 15 per cent of new taxis are being leased to owner drivers. It already has a leasing scheme for fleet owners. By encouraging sales, leasing is benefiting not just the drivers but Carbodies, the Coventry company which builds London taxis around engines and parts supplied by BL.

The company is on a four-day

week and has cut its workforce by 10 per cent to 385 over the past nine months. Without the additional sales created by leasing, its position could have been worse.

The recession

Think Tank urges drive to phase out pay packets

BY GARETH GRIFFITHS

THE SHIFT towards monthly bank credit salary payments and away from weekly cash should be encouraged and speeded up, the Central Policy Review Unit, the Government's 'Think Tank', said in a report published yesterday.

It says that significant staff and cash savings could be made in central and local government if all public-sector employees were paid by monthly credit transfers.

For example, the Think Tank estimates that there would be a saving of nearly \$8m a year at all non-industrial civil servants were paid by monthly bank transfers.

The report says Britain has lagged behind other industrial countries in the way it pays employees. It argues that it would be for the general benefit if the trend could be accelerated and at employers, trade unions and the clearing banks could re-examine their attitudes.

Nearly four-fifths of manual workers and more than a third of non-manual workers are paid weekly in cash, compared with only 1 per cent of workers in the U.S. and 5 per cent of Canadian and West German workers.

The CPRU highlights five advantages of credit transfer payments. Employers benefit doubly, with administrative savings and the security gains of reducing payment in cash.

Employees have a double benefit: there is less risk of cash being stolen or lost and bank payments are a way of reducing status differences between blue and white-collar workers.

The banks, meanwhile, acquire more customers and a new market for their various types of services. The report also suggests that reducing cash payments could stop the rise in the number of robberies with violence.

The Think Tank accepts that the inconvenience of banking hours can cause problems for customers and that there are deep-seated attitudes among certain sections of the workforce in favour of cash in hand.

But still, it comes down strongly in favour of a switch to cashless payments. It says the Government has a three-fold role to play in the process, in its role as employer, channel of funds to pensioners and those who receive supplementary benefits and as a legislator.

The report suggests that local authorities could cut the cost of paying their 2.6m employees from more than £25m a year to £2m or £3m a year if employees were paid monthly by bank credit or cheque. There is similar scope in the National Health Service and other parts of the public sector.

Payments by credit transfer for pensioners and other State beneficiaries will be introduced in the middle of next year and all mothers will have a choice of payment of child benefit by credit transfer at the end of 1983. This will be done on a voluntary basis and the CPRU

says the gain in efficiency and savings in public spending will be considerable.

By law, manual workers must be paid in cash unless they make a written request to be paid by credit transfer or money order.

The report says the legislation in its present form is undoubtedly one of the obstacles to a faster change-over and urges reform of the relevant Acts.

But the CPRU says the main initiative for change lies with the employers, trade unions and the clearing banks and not with the Government. It calls for a public discussion on the subject and has asked for comments by December 15.

The report's broad findings were endorsed yesterday by Mr. John Cox, the chairman of the banks' working group on the payment of wages and the senior general manager of Midland Bank.

He said a campaign launched in January has led to about 1,000 inquiries from companies and public corporations about switching over to credit transfer payments. But he said banks would oppose moves for the change-over to be compulsory.

Cashless Pay. Alternatives to cash payment of wages. Published by HMSO. Price £2.10. ISBN 0 11608206.

Several leading industrialists had said they would not be interested in the job, not only because the money was bad, at the time £36,000 a year. The new chairman was to inherit a basketful of problems, current and future.

The Monopolies Commission had just lambasted the quality of the mail service in London. The Government was preparing to loosen its comfortable monopoly and split it away from the profitable telecommunications side. It was far from certain whether the unions would accept a productivity scheme which had begun in parts of London.

Past sharp price rises, very poor service, the recession and the advent of technologies such as electronic mail combined to make it look as if the postal business was set to dive into an irreversible downward spiral. As the volume of mail fell, the very high fixed costs of maintaining a labour-intensive national network, would force price rises and make the service even less attractive.

After his first year in office Mr. Dearing's position looks a little more comfortable. The quality of service, which Mr. Dearing says was the critical issue when he joined, has improved markedly. At the end of the Post Office financial year,

Restoring a first class postal service

Ron Dearing's chairmanship has seen deliveries improve, says Jason Crisp

March 31, the last monthly figure showed that 88.5 per cent of First Class post was delivered the following working day. For the whole year the figure is 86.3 per cent, the highest since 1977/78.

The target performance is 90 per cent—the remaining 10 per cent is thought by the Post Office to be economically unattainable and caused, it says, by late postings for long distances, breakdowns, rail delays and wrongly addressed mail.

An expected fall in the volume of mail of 2.5 per cent was limited to 0.7 per cent in the year ending March, 1981. As a rule of thumb a change in volume of 1 per cent affects profits by about £10m.

Mr. Dearing says that although posts made a profit in the year ending March 1981 it will not meet the Government target of 2 per cent of turnover. In the previous financial year it had sales of £1.7bn. The figure is expected to be close to £2bn for this year.

The productivity agreement is being introduced in the regions and overtime is being cut. Bonuses are in the range of £5 to £12.

Mr. Dearing says the volume held up well in spite of the recession because of "the improvement in service, the commitment to hold postal prices until January 1982 which encourages direct mail adver-

tisers, vigorous marketing, and product innovation."

The new products include extending premium services such as Datapost, the guaranteed highspeed parcel post, to post office counters. Previously this operated on a contract basis only. In the past 12 months the Post Office has also launched and greatly expanded Intelpost, the public electronic mail service. Intelpost, which currently connects 20 cities in the UK and has links to Canada, the U.S. and the Netherlands will be extended to a further 20 British centres, to Argentina and a country in the Far East.

While conventional social letters are in decline—letters sent person to person form about 10 per cent of the total—direct mail advertising is growing. This also accounts for about 10 per cent of the total volume but it has grown by 60 per cent in the last four years and Mr. Dearing expects further growth.

Bills and statements account for 40 per cent of the mail although only 30 per cent of bills are paid through the post. The remainder is general business mail with 30 per cent.

Greetings cards account for another 5 per cent.

About 5 per cent of the Post Office's counter business both in main post offices and sub-post offices will be lost because of changes in the payment of social security and other benefits proposed by Sir Derek Rayner, Mrs

Thatcher's personal adviser on the elimination of inefficiency and waste in Whitehall.

To compensate the Post Office will be able to extend its agency business to the nationalised industries. It will probably be possible to buy rail and bus passes at post offices as well as savings stamps for gas and electricity.

And later this month Giro is to begin a campaign in Shropshire promoting itself as the country bank and presenting the rural sub post office as the "bank in the village." A number of rural post offices are not profitable and it is feared that some may close.



Ron Dearing: Inheritance of problems

The central computer would sort the addresses and retransmit the information to 84 regional centres where the letters would be printed and put into envelopes in the right order so that they do not need local sorting.

Theoretically individual billing, such as for electricity and gas, can be done in exactly the same way, although there would be problems of confidentiality.

It is a plan fraught with technical problems. The high speed, high quality colour printing that would be needed is not technically available at present.

It also may be difficult to persuade the unions to accept it.

The Post Office is talking to several large mail users about setting up a pilot scheme later this year.

English holiday season threatened by recession

BY JAMES McDONALD

MORE PEOPLE in Britain are undecided this year about taking a main holiday because of unemployment and the recession, but it is holidays in England rather than abroad that will be affected, says a survey by the English Tourist Board.

The strong trend for holidays abroad is likely to continue, says the board's holiday intentions survey, and the volume of main holidays in Britain generally—and England in particular—will probably fall.

The survey was made this spring, and 62 per cent of those questioned said they intended to take a holiday this year, compared with 66 per cent a year ago.

A fairly stable 29 per cent, the same as last year, said they would not take a holiday this year. But 9 per cent were undecided, compared with 6 per cent in last year's survey.

In the higher earnings groups, 41 per cent planned a foreign holiday compared with 32 per cent with a British holiday scheduled. Other earnings groups are more likely to holiday in the UK.

The survey warns that the British home holiday market will probably fall again in this year until there is a sudden upturn in prosperity for the average wage earner.

The more costly sectors of the British tourist industry, such as hotels, will again experience intensely competitive conditions as many better-off holidaymakers withdraw from the home market, says the survey.

"For hotels and suppliers throughout the industry, the need is to satisfy new tastes for additional holidays and short-break holidays, and the tastes of customers from overseas will become even more crucial."

The money will also help provide craft industries and improve transport links and telecommunications.

The money is being spent in five southern counties adjoining the border: Donegal, Leitrim, Cavan, Monaghan and Louth; and in Londonderry, Strabane, Omagh, Fermanagh, Dungannon, Armagh and Newry, and Mourne in the North.

The Northern Ireland Tourist Board and the Irish Tourist Board are joining the tourist and development needs of the Newry-Dundalk area and earlier cross-border studies have been partly financed from Brussels.

The project's first phase is expected to be completed by 1985.

A BOOST for tourism in Ulster's border country was announced yesterday by the EEC Commission in Brussels.

The EEC has decided to back a programme of economic and social recovery on both sides of the border. It is a move to attract visitors to unlikely holiday spots such as Newry in the North and Dundalk just south of the border—areas more usually associated with armoured trucks and terrorist ambushes.

A total of £15m-£43m for the British Government and £10.7m for the Irish Republic has been allocated by the Commission as the first stage of a special programme of regional fund spending.

More money for the project—a total of about \$41m is being spent by the two governments—is expected from Brussels later.

The Commission says the Border is one of the most disadvantaged EEC regions, with a low population, high unemployment, emigration, and a big dependence on agriculture.

"The magnitude of the problems requires a special effort involving complementary and concentrated action on both sides of the border, and their

solution will depend to a large degree on concerted action by both governments and the European Community," the Commission said.

The aid will be aimed at developing tourist accommodation, camping and caravan sites, setting up tourist promotion bodies and providing cultural and recreational facilities including fishing, riding and water sports.

The money will also help provide craft industries and improve transport links and telecommunications.

The money is being spent in five southern counties adjoining the border: Donegal, Leitrim, Cavan, Monaghan and Louth; and in Londonderry, Strabane, Omagh, Fermanagh, Dungannon, Armagh and Newry, and Mourne in the North.

The Northern Ireland Tourist Board and the Irish Tourist Board are joining the tourist and development needs of the Newry-Dundalk area and earlier cross-border studies have been partly financed from Brussels.

The project's first phase is expected to be completed by 1985.

A total of £15m-£43m for the British Government and £10.7m for the Irish Republic has been allocated by the Commission as the first stage of a special programme of regional fund spending.

More money for the project—a total of about \$41m is being spent by the two governments—is expected from Brussels later.

The Commission says the Border is one of the most disadvantaged EEC regions, with a low population, high unemployment, emigration, and a big dependence on agriculture.

"The magnitude of the problems requires a special effort involving complementary and concentrated action on both sides of the border, and their

solution will depend to a large degree on concerted action by both governments and the European Community," the Commission said.

The aid will be aimed at developing tourist accommodation, camping and caravan sites, setting up tourist promotion bodies and providing cultural and recreational facilities including fishing, riding and water sports.

The money will also help provide craft industries and improve transport links and telecommunications.

The money is being spent in five southern counties adjoining the border: Donegal, Leitrim, Cavan, Monaghan and Louth; and in Londonderry, Strabane, Omagh, Fermanagh, Dungannon, Armagh and Newry, and Mourne in the North.

The Northern Ireland Tourist Board and the Irish Tourist Board are joining the tourist and development needs of the Newry-Dundalk area and earlier cross-border studies have been partly financed from Brussels.

The project's first phase is expected to be completed by 1985.

A total of £15m-£43m for the British Government and £10.7m for the Irish Republic has been allocated by the Commission as the first stage of a special programme of regional fund spending.

More money for the project—a total of about \$41m is being spent by the two governments—is expected from Brussels later.

The Commission says the Border is one of the most disadvantaged EEC regions, with a low population, high unemployment, emigration, and a big dependence on agriculture.

"The magnitude of the problems requires a special effort involving complementary and concentrated action on both sides of the border, and their

solution will depend to a large degree on concerted action by both governments and the European Community," the Commission said.

The aid will be aimed at developing tourist accommodation, camping and caravan sites, setting up tourist promotion bodies and providing cultural and recreational facilities including fishing, riding and water sports.

The money will also help provide craft industries and improve transport links and telecommunications.

The money is being spent in five southern counties adjoining the border: Donegal, Leitrim, Cavan, Monaghan and Louth; and in Londonderry, Strabane, Omagh, Fermanagh, Dungannon, Armagh and Newry, and Mourne in the North.

The Northern Ireland Tourist Board and the Irish Tourist Board are joining the tourist and development needs of the Newry-Dundalk area and earlier cross-border studies have been partly financed from Brussels.

The project's first phase is expected to be completed by 1985.

A total of £15m-£43m for the British Government and £10.7m for the Irish Republic has been allocated by the Commission as the first stage of a special programme of regional fund spending.

More money for the project—a total of about \$41m is being spent by the two governments—is expected from Brussels later.

The Commission says the Border is one of the most disadvantaged EEC regions, with a low population, high unemployment, emigration, and a big dependence on agriculture.

"The magnitude of the problems requires a special effort involving complementary and concentrated action on both sides of the border, and their

solution will depend to a large degree on concerted action by both governments and the European Community," the Commission said.

The aid will be aimed at developing tourist accommodation, camping and caravan sites, setting up tourist promotion bodies and providing cultural and recreational facilities including fishing, riding and water sports.

The money will also help provide craft industries and improve transport links and telecommunications.

The money is being spent in five southern counties adjoining the border: Donegal, Leitrim, Cavan, Monaghan and Louth; and in Londonderry, Strabane, Omagh, Fermanagh, Dungannon, Armagh and Newry, and Mourne in the North.

The Northern Ireland Tourist Board and the Irish Tourist Board are joining the tourist and development needs of the Newry-Dundalk area and earlier cross-border studies have been partly financed from Brussels.

The project's first phase is expected to be completed by 1985.

A total of £15m-£43m for the British Government and £10.7m for the Irish Republic has been allocated by the Commission as the first stage of a special programme of regional fund spending.

More money for the project—a total of about \$41m is being spent by the two governments—is expected from Brussels later.

The Commission says the Border is one of the most disadvantaged EEC regions, with a low population, high unemployment, emigration, and a big dependence on agriculture.

"The magnitude of the problems requires a special effort involving complementary and concentrated action on both sides of the border, and their

solution will depend to a large degree on concerted action by both governments and the European Community," the Commission said.

The aid will be aimed at developing tourist accommodation, camping and caravan sites, setting up tourist promotion bodies and providing cultural and recreational facilities including fishing, riding and water sports.

The money will also help provide craft industries and improve transport links and telecommunications.

The money is being spent in five southern counties adjoining the border: Donegal, Leitrim, Cavan, Monaghan and Louth; and in Londonderry, Strabane, Omagh, Fermanagh, Dungannon, Armagh and Newry, and Mourne in the North.

The Northern Ireland Tourist Board and the Irish Tourist Board are joining the tourist and development needs of the Newry-Dundalk area and earlier cross-border studies have been partly financed from Brussels.

The project's first phase is expected to be completed by 1985.

A total of £15m-£43m for the British Government and £10.7m for the Irish Republic has been allocated by the Commission as the first stage of a special programme of regional fund spending.

More money for the project—a total of about \$41m is being spent by the two governments—is expected from Brussels later.

The Commission says the Border is one of the most disadvantaged EEC regions, with a low population, high unemployment, emigration, and a big dependence on agriculture.

"The magnitude of the problems requires a special effort involving complementary and concentrated action on both sides of the border, and their

solution will depend to a large degree on concerted action by both governments and the European Community," the Commission said.

The aid will be aimed at developing tourist accommodation, camping and caravan sites, setting up tourist promotion bodies and providing cultural and recreational facilities including fishing, riding and water sports.

The money will also help provide craft industries and improve transport links and telecommunications.

The money is being spent in five southern counties adjoining the border: Donegal, Leitrim, Cavan, Monaghan and Louth; and in Londonderry, Strabane, Omagh, Fermanagh, Dungannon, Armagh and Newry, and Mourne in the North.

The Northern Ireland Tourist Board and the Irish Tourist Board are joining the tourist and development needs of the Newry-Dundalk area and earlier cross-border studies have been partly financed from Brussels.

The project's first phase is expected to be completed by 1985.

A total of £15m-£43m for the British Government and £10.7m for the Irish Republic has been allocated by the Commission as the first stage of a special programme of regional fund spending.

More money for the project—a total of about \$41m is being spent by the two governments—is expected from Brussels later.

The Commission says the Border is one of the most disadvantaged EEC regions, with a low population, high unemployment, emigration, and a big dependence on agriculture.

"The magnitude of the problems requires a special effort involving complementary and concentrated action on both sides of the border, and their

solution will depend to a large degree on concerted action by both governments and the European Community," the Commission said.

The aid will be aimed at developing tourist accommodation, camping and caravan sites, setting up tourist promotion bodies and providing cultural and recreational facilities including fishing, riding and water sports.

The money will also help provide craft industries and improve transport links and telecommunications.

The money is being spent in five southern counties adjoining the border: Donegal, Leitrim, Cavan, Monaghan and Louth; and in Londonderry, Strabane, Omagh, Fermanagh, Dungannon, Armagh and Newry, and Mourne in the North.

The Northern Ireland Tourist Board and the Irish Tourist Board are joining the tourist and development needs of the Newry-Dundalk area and earlier cross-border studies have been partly financed from Brussels.

The project's first phase is expected to be completed by 1985.

A total of £15m-£43m for the British Government and £10.7m for the Irish Republic has been allocated by the Commission as the first stage of a special programme of regional fund spending.

More money for the project—a total of about \$41m is being spent by the two governments—is expected from Brussels later.

The Commission says the Border is one of the most disadvantaged EEC regions, with a low population, high unemployment, emigration, and a big dependence on agriculture.

"The magnitude of the problems requires a special effort involving complementary and concentrated action on both sides of the border, and their

solution will depend to a large degree on concerted action by both governments and the European Community," the Commission said.

The aid will be aimed at developing tourist accommodation, camping and caravan sites, setting up tourist promotion bodies and providing cultural and recreational facilities including fishing, riding and water sports.

The money will also help provide craft industries and improve transport links and telecommunications.

The money is being spent in five southern counties adjoining the border: Donegal, Leitrim, Cavan, Monaghan and Louth; and in Londonderry, Strabane, Omagh, Fermanagh, Dungannon, Armagh and Newry, and Mourne in the North.

The Northern Ireland Tourist Board and the Irish Tourist Board are joining the tourist and development needs of the Newry-Dundalk area and earlier cross-border studies have been partly financed from Brussels.

The project's first phase is expected to be completed by 1985.

A total of £15m-£43m for the British Government and £10.7m for the Irish Republic has been allocated by the Commission as the first stage of a special programme of regional fund spending.

More money for the project—a total of about \$41m is being spent by the two governments—is expected from Brussels later.

The Commission says the Border is one of the most disadvantaged EEC regions, with a low population, high unemployment, emigration, and a big dependence on agriculture.

"The magnitude of the problems requires a special effort involving complementary and concentrated action on both sides of the border, and their

solution will depend to a large degree on concerted action by both governments and the European Community," the Commission said.

The aid will be aimed at developing tourist accommodation, camping and caravan sites, setting up tourist promotion bodies and providing cultural and recreational facilities including fishing, riding and water sports.

The money will also help provide craft industries and improve transport links and telecommunications.

The money is being spent in five southern counties adjoining the border: Donegal, Leitrim, Cavan, Monaghan and Louth; and in Londonderry, Strabane, Omagh, Fermanagh, Dungannon, Armagh and Newry, and Mourne in the North.

The Northern Ireland Tourist Board and the Irish Tourist Board are joining the tourist and development needs of the Newry-Dundalk area and earlier cross-border studies have been partly financed from Brussels.

The project's first phase is expected to be completed by 1985.

A total of £15m-£43m for the British Government and £10.7m for the Irish Republic has been allocated by the Commission as the first stage of a special programme of regional fund spending.

More money for the project—a total of about \$41m is being spent by the two governments—is expected from Brussels later.

The Commission says the Border is one of the most disadvantaged EEC regions, with a low population, high unemployment, emigration, and a big dependence on agriculture.

"The magnitude of the problems requires a special effort involving complementary and concentrated action on both sides of the border, and their

solution will depend to a large degree on concerted action by both governments and the European Community," the Commission said.

The aid will be aimed at developing tourist accommodation, camping and caravan sites, setting up tourist promotion bodies and providing cultural and recreational facilities including fishing, riding and water sports.

The money will also help provide craft industries and improve transport links and telecommunications.

The money is being spent in five southern counties adjoining the border: Donegal, Leitrim, Cavan, Monaghan and Louth; and in Londonderry, Strabane, Omagh, Fermanagh, Dungannon, Armagh and Newry, and Mourne in the North.

The Northern Ireland Tourist Board and the Irish Tourist Board are joining the tourist and development needs of the Newry-Dundalk area and earlier cross-border studies have been partly financed from Brussels.

The project's first phase is expected to be completed by 1985.

A total of £15m-£43m for the British Government and £10.7m for the Irish Republic has been allocated by the Commission as the first stage of a special programme of regional fund spending.

More money for the project—a total of about \$41m is being spent by the two governments—is expected from Brussels later.

The Commission says the Border is one of the most disadvantaged EEC regions, with a low population, high unemployment, emigration, and a big dependence on agriculture.

"The magnitude of the problems requires a special effort involving complementary and concentrated action on both sides of the border, and their

solution will depend to a large degree on concerted action by both governments and the European Community," the Commission said.

The aid will be aimed at developing tourist accommodation, camping and caravan sites, setting up tourist promotion bodies and providing cultural and recreational facilities including fishing, riding and water sports.

The money will also help provide craft industries and improve transport links and telecommunications.

The money is being spent in five southern counties adjoining the border: Donegal, Leitrim, Cavan, Monaghan and Louth; and in Londonderry, Strabane, Omagh, Fermanagh, Dungannon, Armagh and Newry, and Mourne in the North.

The Northern Ireland Tourist Board and the Irish Tourist Board are joining the tourist and development needs of the Newry-Dundalk area and earlier cross-border studies have been partly financed from Brussels.

The project's first phase is expected to be completed by 1985.

A total of £15m-£43m for the British Government and £10.7m for the Irish Republic has been allocated by the Commission as the first stage of a special programme of regional fund spending.

More money for the project—a total of about \$41m is being spent by the two governments—is expected from Brussels later.

UK NEWS — PARLIAMENT and POLITICS

LABOUR

Government acts to outlaw imitation weapons

BY IVOR OWEN

THE GOVERNMENT is to introduce legislation to outlaw imitation weapons such as that used to fire six shots of blank ammunition as the Queen was making her way to Horseguards for Trooping the Colour on Saturday.

Admiration for the composure shown by the Queen and for her insistence that the incident must not be allowed to prevent her moving freely among her people was expressed from all quarters of the Commons yesterday.

Mr William Whitelaw, Home Secretary, who announced the Government's decision to introduce legislation, joined with Mr Roy Hattersley, Labour's chief spokesman on home affairs, in acknowledging the danger to which the Queen is exposed on her public appearances and insisting that the risks involved must be kept to an absolute minimum.

The Home Secretary made a cautious response to a suggestion by Mr Edward Gardner (C, South Fylde) that the police should institute random spot checks among crowds on the route of royal processions as a means of reducing the



Whitelaw: Earlier attempts to draft such legislation "had foundered"

"chilling risk" accepted by the Queen with such great personal courage.

Mr Whitelaw warned MPs not to stray into the field of operational responsibility which was

the duty of the chief officers of the police whom, he believed, discharged their role "with great expertise and skill."

He made it clear that the legislation, which is expected to feature in the Queen's speech opening the next parliamentary session in the autumn, will seek to implement the principle strenuously advocated for some time by Mr Eiden Griffiths (C, Bury St Edmunds), who is parliamentary adviser to the Police Federation.

Accordingly parliamentary draftsmen are being asked to frame a Bill making it an offence to import, possess, manufacture or sell any device which purports to resemble a weapon "unless it is seen to be conspicuously dissimilar to that weapon."

Mr Whitelaw emphasised that earlier attempts to draft such legislation had foundered over the difficulty of ensuring that the restrictions drew a practical distinction — without creating legal loopholes — between a realistic imitation of a lethal weapon and "millions of harmless children's toys."

The Home Secretary assured MPs that Saturday's incident was



Hattersley: Risks to the Queen must be "kept to absolute minimum"

being carefully studied and that full account would be taken of it in dealing with future arrangements.

To cheers from both sides of the House he stressed: "It is

Her Majesty's wish that both on state and less formal occasions she should be able to move freely among her people.

"Consistent with this everything will be done to keep the risks to a minimum."

Mr David Steel, the Liberal leader, commented that what ever view was expressed by her advisers, it must be for the Queen to decide on the scale of protection that she should be afforded.

Mr Whitelaw replied: "The Queen believes that it is her duty to move freely among her people. She would expect to do that and I believe it would be the wish of the House that she should be strongly supported in that belief and in that action."

In a reference to his earlier decision not to introduce legislation on the lines advocated by Mr Griffiths, the Home Secretary said he accepted full responsibility for that previous view and resented suggestions that it was right to allocate blame to Home Office officials.

Mr Griffiths announced later that he hoped to introduce a Private Members' Bill dealing with imitation weapons before the end of the current session.

Civil Service union meetings split in vote on all-out strike

BY PHILIP BASSETT, LABOUR STAFF

CIVIL SERVICE union members' meetings on pay yesterday further emphasised the wide differences on future strategy in the 14-week-old dispute, with some results showing clear rejection of an all-out stoppage and others giving the option full support.

Union officials were cautious about interpreting the results, being careful to stress that many more results were still to come before the Council of Civil Service Unions' major policy committee meets on Thursday to decide whether to call an all-out strike of two weeks in the first instance.

Voting in the largest union, the Civil and Public Services Association, seemed to confirm the general trend at the moment. Here votes were running at about two to one in favour of an all-out stoppage. Some CPSA officials now, however, believe the final result could be close.

At the large Department of Health and Social Security centre at Washington, Tyne and Wear, which houses the key child-benefit computer, now strike-bound, there was a majority of more than 600 in favour of all-out action over the other two options of increasing the selective strikes or giving in.

However, there were doubts in some quarters about the level of the turnout at some CPSA meetings.

Voting in the Society of Civil and Public Servants, the union with probably the most militant leadership, had been going heavily by more than two to one against all out action, though yesterday's votes seemed to have closed that gap a little to bring it perhaps to about three to two.

These branches which rejected the option of all out strikes in the main then took another vote. This called for selective strikes to be stepped up even though the unions' serious financial difficulties are now well-known.

The recommendation of the executive of the Inland Revenue

Staff Federation for all-out action, suffered a number of defeats yesterday. The motion was defeated at meetings in London and Birmingham which had been addressed by the union's two most senior officers.

Liverpool voted by 1,407 to 970 in favour of taking all-out action. However, the motion failed in the much smaller Portsmouth branch by a heavy 10-1 defeat. Further voting in the Institution of Professional Civil Servants confirmed early results of four to one in favour of selective strikes.

Department of Employment staff in Scotland who took an official strike action last week over benefit payments are expected to return to work today. The move follows local meetings with management yesterday, when 447 were still on strike and several local offices were affected by action.

However, further disciplinary action by the Government is expected either today or tomorrow in the Inland Revenue.

These staff have been instructed by the IRS not to reply to management letters asking for reports on the banking of cheques normally handled by strike-bound computer centres.

There were fears last night that about 9,000 collection staff might face such action by the end of the week.

The unions yesterday said the total revenue stopped by their action was £5,410m, comprising £3,590m in PAYE and national insurance contributions, and £1,820m in VAT, or about 40 per cent of revenue due. The Government's figures are more than £1bn lower.

The Government said in a Commons written reply that in the dispute more than £18m had been saved up to June 9, through non-payment of wages to strikers.

Air-traffic control staff at Manchester went on strike at 2 pm yesterday until 7.30 am today. The unions warned airlines the air-traffic control action will be stepped up.

Government firm on 7% blue-collar pay limit

THE GOVERNMENT yesterday made clear to negotiators for 160,000 industrial civil servants that the rise in the group's pay-bill costs for this year would be restricted to 7 per cent in line with the offer to white-collar staff, Philip Bassett writes.

Officials of the Civil Service Department said the increases would have to be contained in a 6 per cent cash limit, as with the white-collar offer.

While the offer was not formally put to the unions, they were left in no doubt of the Government's firmness on pay. Union leaders are likely to leave pay in abeyance for a week or more while the white-collar unions' position in relation to all-out strike action over their pay becomes clearer.

White-collar militants have

been hoping the industrial might join their action but the blue-collar workers' leaders are aware there is little point in attaching themselves to a programme of action which may well be foundering.

Further, the industrial workforce has in many cases been unsympathetic to the white-collar action, because of the effect it has had on their bonus payments. Union leaders realise that if they accept a 7 per cent offer it will undermine the white-collar unions' position.

Current basic rates for the industrial workers range from £64.30 at band 0, the bottom end of the pay structure, to £89.80 at band 22. The basic craft rate is £85.20. On top of these payments is a complex system of bonus and efficiency supplements.

Edwards attacked over jobs

By Ivor Owen

UNEMPLOYMENT is likely to go on rising in Wales for a period, Mr Nicholas Edwards, Welsh Secretary, said in the Commons yesterday.

He was bitterly attacked by Welsh Labour MPs for having told the Welsh Conservative Conference at the weekend that Wales had come through the current recession "remarkably well."

With support from the Tory backbenches, Mr Edwards accused Labour MPs of concentrating too much on gloom and failing to highlight the fact that Wales was well placed to exploit the opportunities which would occur when the economic upturn took place.

Warned

Questioned about the prospect of the Nissan company of Japan choosing a Welsh site for the Datsun car plant, which it wants to build in Britain, he said a statement of general investment intentions was expected before the end of July.

But he warned that this would not necessarily cover the company's choice of site. Mr Edwards announced that the Metal Improvement Company had decided to set up a 45,000 sq ft factory at Deeside Industrial Park.

The company would specialise in making wing skin panels for the A310 Airbus, and would employ a workforce of 60.

Disclosed

It will be the first specialist panel forming factory of its type in Europe and the process used, together with an allied process, also improves the fatigue life of aircraft components.

Mr Edwards also disclosed that a new company, eventually expected to employ about 70 people, had been set up in Bridgend.

Alpha Electrostatic Flocking had moved into a Welsh Development Agency 25,000 sq ft factory at Kenfig Industrial Estate and would use a new process to flock aluminium and textile strips for venetian and louver blind manufacture.

The company expected to be in full production by August.

State industries ask for 5% on cash limits

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

NATIONALISED industries have asked the Treasury for increases totalling less than 5 per cent on external financial limits (EFLs) already provisionally set for 1982-83.

This was announced yesterday by a senior Treasury official in an attempt to refute claims made by the industries that the Government is seriously restricting their investment plans.

Giving evidence to the Treasury and Civil Service select committee, which is conducting a rapid inquiry into nationalised industry financing, Mr Bill Rytie, a second permanent secretary, said he was "a little baffled" by the industries' claims.

He had not seen evidence that many capital investment projects had been held up. He

was not aware of a large unsatisfied demand for projects which met the Treasury's criteria. On major commercial projects the Treasury usually set a target of a 5 per cent real rate of return.

Publicity had concentrated on the requirements of British Telecom, which Mr Rytie believed had now been satisfied, and on the electrification programme of British Rail, which was a longer term issue.

"The opening bids we have received for the industries EFLs for 1982-83 are a little less than 5 per cent above the existing plans published for that year in the last Public Expenditure White Paper," he declared.

This increase cannot be accurately computed without more statistics, which Mr Rytie

did not supply. The 1981-82 forecast capital requirement figure for fixed assets in the UK published last year, was £6.8bn.

MPs on the Treasury committee did not accept Mr Rytie's suggestions that the lack of investment was a relatively small problem.

They suggest that the proposed increase was small because it applied only to a single year. Investment plans for that year had already been held back because of Government policies.

Mr Rytie stressed that the Treasury was anxious to find ways of curbing the impact of the industries' "monopoly borrowing power." The existence of Government guarantees reduced any element of com-

mercial risk for the lender.

"This whole issue turns on the issue of risk," said Mr Rytie because unrestricted state industry borrowing would have a serious impact on interest rates and inflation.

He did not suggest that one tranche of funds for a nationalised industry project necessarily "crowded out" a similar tranche for a private sector project.

Mr Rytie also indicated that the Treasury is highly sceptical about whether the industries could in practice raise much extra investment finance if they had further access to private borrowing power. The Treasury "had an open mind" but did not believe there was great scope.

Labour MPs express scepticism on 'bottom of recession' claim

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THERE ARE SIGNS that the bottom of the recession has been reached and that there is the prospect of an improving economic situation, Mr John MacGregor, Under Secretary for Industry, told the Commons yesterday.

His remarks came as ministers were preparing for tomorrow's special Cabinet meeting to discuss the state of the economy.

But Mr MacGregor, who has special responsibility for small business, cautiously added that we live in volatile times, when economic developments in one country quickly have an effect on others.

Replying to an Opposition debate on industrial problems in the North West, he emphasised that it was essential that businessmen and workers should take advantage of the opportunities which an economic upturn will bring.

For his part, he said, the Government was setting the conditions for that to happen.

His remarks drew a sceptical response from Labour MPs. Opening the debate from the Labour front bench, Mr James Dunn (Kirkcaldy) accused the Government of "monetary strangulation" of industry.

Warrington, where a by-election contested by Mr Roy Jenkins for the Social Democrats, is due to take place, falls within the North West region.

Mr Dunn warned that voters would exact retribution on the Government unless it changed course on the economy.

"Further cutbacks in financial resources cannot and will not be tolerated," he declared.

Mr MacGregor, however, although emphasising the assistance which the Government has given to the region, stressed that the main impetus for recovery must come from industry itself.

He also delivered a strong attack on local authorities, mainly recently-elected Labour-controlled councils, who intend to make supplementary rate demands.

These authorities, he said, were claiming that they had a mandate from the electorate to spend more.

"But they did not get that mandate from the business community," he said.

"They should look to the danger they will be causing. I hope they will try to contain expenditure in the interests of industry and commerce."

Mr MacGregor said it was vital that the Government recognise the need to limit public expenditure. This was in the interest of industry and commerce who were constantly saying that it was factors such as low interest rates which most motivated them.

He thought that Labour's

remedies would put the public sector borrowing requirement up more steeply than ever. That was not the realistic way to create jobs.

Labour MPs reacted angrily when Mr MacGregor argued that some of the difficulties of the North-West region resulted from high wage demands, restrictive practices, poor industrial relations, overmanning, poor productivity, low profitability and a failure to introduce new technology.

Mr Alf Morris (Lab, Wythenshawe) reminded him that the country was now spending over £10bn on unemployment benefit which could better be used on creating permanent jobs.

Mr Charles Morris (Lab, Oldham) asked the Minister how his criticisms of high wages and poor industrial relations could possibly apply to the textile industry, which had suffered a particularly heavy loss of jobs despite a co-operative workforce.

Mr MacGregor agreed that textiles were a special case. He said that while rejecting general import controls, the Government had imposed 570 quotas on low-cost imports from 42 overseas suppliers. The Government was also committed to renegotiating a tough successor to the present Multi-Fibre Agreement.

More cuts 'will be destructive'

By Elinor Goodman, Lobby Correspondent

ON THE eve of tomorrow's special Cabinet meeting to review the economy, two former Ministers yesterday gave a public indication of the kind of argument the Cabinet "wets" may deploy at the meeting.

Interviewed on Granada Television, Mr Norman St John Stevas, who was sacked earlier this year as Leader of the House, and Mr Jim Lester, the former junior Minister at the Department of Employment, argued that the present policies will lead to electoral disaster, and that further cuts to public spending would be destructive.

But, interviewed on the same programme, Mr Leon Brittan, the Minister in charge of public spending, made it clear that public expenditure would have to be cut if any of the capital spending projects now under discussion were to get off the ground.

Mr John Stevas renewed his attacks on dogmatic approach to economic policy. Monetarism, he said, was a technique and he was very anxious that the Government should not present Conservative philosophy as being "linked indissolubly to one set of monetary aggregates of dubious validity." He warned that there was a "re-emergence of Disraeli's two nations in the sense of spending has to be cut to bring it in line with Britain's allies and that this will mean cancelling the Trident project.

In his manifesto, Mr Benn stressed the need for a Freedom of Information Act and repeated his belief that the House of Lords must be abolished—a view which the last Labour government successfully kept out of Labour's election manifesto.

Predictably, Mr Healey makes no mention of the House of Lords or any of the Left's other ideas for constitutional change. But, he claims not only political, economic and social change but also the enrichment of the individual's personality.

He ends, with another implied criticism of Mr Tony Benn and his promises of quick action. "I believe that we must be honest with our movement and with the electorate as a whole by rejecting the easy answer and the instant solution and the temptation to promise more than we can perform."



Healey: reaffirmed his support for many of his party's goals

Chancellor of the Exchequer in the last Labour Government, the Left will probably not find too much to complain about in a section of his statement devoted to economic policy.

He basically reaffirms his support for the alternative strategy now being negotiated between the TUC and Labour's national executive. He says that a policy for full employment must be further developed "in co-operation with the trade union movement."

This, he says, would mean "massive increases in public investment, the rebuilding of our social services and the management of our trade with feelings on the growth of imports all within an integrated national plan."

Since the election, Mr Healey has repeated his belief in the need for some form of incomes policy, but though he may well refer to this again during his campaign for the deputy leadership his statement talks more vaguely about the need for developing policies with the trade unions, for industrial democracy and for controlling inflation. At this point, he stresses that his views are in line with those of last year's Labour Party conference.

Last year's Party conference also voted in favour of Labour including a commitment to withdrawing from the EEC in its

Prior gloomy over unemployment

BY BRIJ KHINDARIA IN GENEVA

MR JAMES PRIOR, Employment Secretary, said in Geneva yesterday there are no grounds for optimism about improvements in Britain's growing unemployment problem.

Even if the economy took an upturn, unemployment might continue to increase for some time, he said. Mr Prior is in Geneva to attend the annual Assembly of the International Labour Organisation (ILO), a United Nations agency which helps to improve workers' conditions through discussions among governments, trade unions and employers.

The Minister expressed some satisfaction at recent figures showing that unemployment is rising at a rate of about 60,000 workers a month, down from about 110,000 a month last year.

Mr Prior pointed to the increase in schemes to train young people and give them work experience for the time when the economy takes off again. "We are using a period of adversity for a great leap forward in training," he said. About 40 per cent of British school leavers have no job training.

Referring to troubles faced by Britain's textile industry because of imports from developing countries with cheap labour, Mr Prior said he would like to see equal labour standards in as many countries as possible, but Britain did not plan to become protectionist in trade. The textile industry has been run down by about 25 per cent during the last year, he said.

Large construction site agreement expected soon

BY OUR LABOUR STAFF

A FINAL DRAFT of the new national agreement for large construction sites is expected to be drawn up in the next two weeks following the first meeting yesterday of the provisional national joint council for determining pay rates and other issues.

It is hoped to formally set up the new NJC in August and to have the new pay rate structure operating from November 2.

Apart from finalising the agreement, employer bodies and unions on the national council will have to decide in negotiations with employer organisations not on the council how these organisations' operations will be financed. The Engineering Employers Federation and the Oil and

Chemicals Plant Constructors Association, as well as craft and general unions, are represented on the NJC.

The NJC and the national wage agreement are seen as the tools to bring order into the traditional wage bargaining chaos common at big construction projects.

The principal element of the national agreement will be a common wage rate for craftsmen and semi-skilled workers and a national framework for incentive bonuses.

This would be under the control of the national joint council, with each project setting up its own employer-union joint council but with a national procedure for resolving disputes.

Officers at P&O call off action

UNION LEADERS of about 100 Merchant Navy officers said yesterday they have called off industrial action against the P & O deep-sea cargo fleet following agreement by the company to provide a job security guarantee.

About 100 officers working on P & O's 51 general cargo ships were involved in industrial action. It was called last week by the Merchant Navy and Airline Officers' Association over plans to sell four refrigeration vessels to a foreign operator and then lease them back.

The union believed that the officers' jobs would be put at risk as a result of the proposal to take up flags of convenience on the four ships.

Yesterday the union said that under a peace formula agreed with the company over the weekend, officers' jobs will be guaranteed for at least three months and, in the meantime, the union will be consulted closely on P & O's plans for increasing the competitiveness of its cargo fleet.

Hopes for a solution to a pay dispute which has seriously disrupted cargo handling in the port of Southampton rested yesterday on renewed talks between local leaders of the 1,300 dockers involved and their employers.

Dockers have put forward a revised pay claim following rejection of their original 28 per cent demand aimed at achieving parity with non-registered docks staff.

The British Transport Docks Board, the dominant employer, has said it will not improve on its 11 per cent offer. The port has been operating only a single day-shift service to cargo ships for about eight weeks at a cost of some £2m in lost trading.

Rethink urged on labour law plan

BY CHRISTIAN TYLER, LABOUR EDITOR

FURTHER CHANGES to labour law would harm rather than improve industrial relations, the Industrial Society said yesterday in its reply to the Government's Green Paper on trade union immunities.

The society, a non-partisan organisation brings employers and unions together to disseminate good workplace practices, is one of the few bodies outside the trade union movement to argue that there should be no tightening-up of the Employment Act, 1980.

Sir Richard Cave of Thorn Electrical Industries, the society's chairman, warned that the productivity gains British companies would be looking for as order books filled out again would be hampered if industrial relations were soured.

"You cannot get increases in productivity by law, only by co-operation," he said.

The society claims to represent the views of industrial managers, works managers, supervisors and shop stewards. Its views are in sharp contrast

to those of the big employer bodies like the Confederation of British Industry, which are expected to urge the Government to act at least on two or three fronts in the next session of Parliament.

The most popular candidates for further legislative action are the closed shop and union-only clauses in public authorities' private tendering. Many employers also would like to see procedure agreements between employers and unions given some force in law.

But the Industrial Society said it regarded the role of law as at best minor. "Mrs Thatcher and Mr Prior should not be misled by the political attractions of tougher industrial relations law and so fall to look at whether it would actually work in practice," it said.

It argues that to make trade union funds vulnerable to civil suits for damages would be "taking a legislative sledgehammer to crack the 10 per cent of official action while doing nothing to help—and

perhaps exacerbating—the 90 per cent of unofficial action."

It recommended no further restriction on workers' legal immunity when taking "secondary" industrial action, no further action on picketing and no legally-enforceable agreements on the grounds that it would be difficult to pin legal responsibility on the union involved.

The society warned that insistence on secret balloting for industrial action probably would mean no fewer days lost through official action and would not affect at all the number of days lost through unofficial action.

It rejects the "arbitrary" use of union-only labour clauses, but says there should be voluntary regulation. The society instead is urging greater disclosure of company information to employees, with regular briefings, representative committees and written explanations of financial and business performance.



Photograph by David Bailey specially commissioned by Daimler Cars

Photograph by Bailey. Masterpiece by Daimler.

The opportunity to acquire a
masterpiece happens on very rare occasions.
If you have ever considered ownership of a Daimler,
this is one of those occasions.

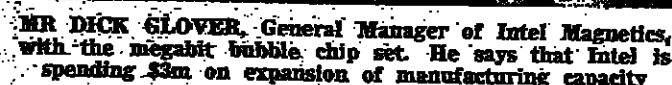
Call your Daimler specialist for a private view



EDITED BY ARTHUR BENNETT AND ALAN CANE



BY LOUISE KEHOE IN CALIFORNIA



By forming a temporary loading bank, the platform provides a means of stacking and manoeuvring space at floor height immediately behind the vehicle. Called the Loadsafe, the platform is adjustable to the height of any vehicle floor and it can be moved by a fork-lift truck.

The front end of the platform rests on a pair of nylon

by a forklift truck the times of which will slot into "pockets" so that the platform can be shifted and moved to the required position.

Length of the Loadsafe is 16 ft 3 in and width is 8 ft 24 in. The steel wheels do become available, have a carrying load of 2 tonnes, but the company says the platforms can be constructed to suit any weight requirement.

Texas says that the decision to axe bubble memories was based purely on economics. The company simply did not have the resources to continue development work in every field, and chose to back more profitable product lines.

They also have a much higher data capacity than semiconductor memories, with the current generation of magnetic bubbles holding up to one megabit of data as compared to the 64K bits held in a RAM.

The functional elements of a semiconductor memory are larger than bubbles, and in the case of RAMs, when the power is turned off the elements can change state thus losing the data stored in them.

Given all the advantages of bubble memories, why have they not been an instant success? Several factors have held them back according to industry ex-

Standardisation

"The second problem," said Lamond, "has been the lack of standardisation. In bubble memories, Rockwell, Intel, National and Texas have all been building parts with different designs."

This has meant that users cannot find a second source for a bubble memory part. Lamond

According to Intel Magnetics General Manager, Dick Clover, the company is putting an additional \$3m into expanding its manufacturing capacity for one megabit bubble memories and into development and production of a four megabit bubble memory device that will be introduced some time during the second half of next year.

Intel is also guaranteeing customers a falling price curve for bubble memories for the next 18 months with 1983 prices falling to close to 50 per cent of today's prices.

Using a second gauge from beneath a web, thickness can be measured. In addition, because the high frequency response extends to 2 kHz, vibration measurements are possible. The probes are available in six calibrations from eight to 256 mm. More from Box 250, S-43301 Partalle 1, Sweden.

Terminals can be on customers premises, connected over the UCSL communications network. Terminals will consist

From the technical angle the study will examine predictions

Assistance will be provided by the consultancy arm of British Telecom on questions of policy

by means of seven levers, one per numeral, that produce a direct printed impression on the paper.

series of small business machines.

The new software is supported by a new telecommunications controller. IBM 2780, 3780 and 3270. Emulations are among the first applications of

NOTES



Please send me more information about: ☐ NP 20 ☐ Other Canon Copier.
 Enquiries for the UK: Canon Business Machines (UK) Ltd, Wotton House, Stafford Road,
 Gorton CR9 4DP, Tel.: 01 687 7700. For residents of UK: Bryan S Ryan Ltd, Business
 Equipment Centre, Marston, Dublin 4, Tel.: 01 824 455. For all other European countries:
 Canon Amsterdam NV, P.O. Box 780, 1008 AC Amsterdam, Holland.

NAME: _____
 COMPANY: _____
 COMPANY NAME: _____
 ADDRESS: _____
 TEL.: _____
 01 25244N

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

The difficult art of managing diversity

Ian Hargreaves examines the record of TRW in building its car components-to-satellites empire

BACK IN April, Dr Ruben Mettler, chairman of TRW, made a routine announcement to financial analysts in Chicago. "The company expects first quarter results to be about the same as 1980's first quarter," he said.

Eighteen days later TRW, a major motor components group, issued its first quarter report, showing net profits up 15 per cent at \$55m and sales up 11 per cent at \$1.36bn.

An embarrassed Dr Mettler issued a statement blaming the inaccurate forecast upon unexpectedly good results from the company's energy products and on a lower tax liability. At TRW's Cleveland, Ohio, headquarters, there was an inquest.

"Mettler does not like surprises," says Charles Allen, the company's top financial executive. "We want to be in complete control of our operations, not to mention our credibility with the financial community." The error, he adds, stemmed from an over-optimistic projection by a recently promoted divisional head, someone who presumably had not yet quite grasped the fact that TRW frowns upon modesty which violates the corporate credo of exactitude in all things. "We have a pretty rigorous forecasting and reporting system. Within TRW it is probably the most rigorous management discipline we have," says Allen.

Exacting

With 110 profit centres, an average factory payroll of only 300 people, sales of nearly \$5bn last year and product lines across a spread of industries in numerous countries, such stringency in dealing with management information flow is no more than one would expect.

But when it comes to wider questions of crystal ball-gazing, TRW's strategic planners have established an impressive record, building a company whose bread and butter has always been components for the highly cyclical motor industry, but which has not in the last two recessions even suffered as much as a quarter to quarter drop in profits.

In part because of this pattern of achievements in business soothsaying, all eyes are now upon TRW's most recent strategic move: its decision to cast in its lot with Fujitsu, the largest Japanese computer com-

pany. The feeling in some quarters is that if TRW has got its U.S. joint venture with Fujitsu right, a lot of other American electronics companies may be getting it wrong.

The company's rather unusual blend of the familiar and the fabulous—its products range from satellites and semi-conductors to steering wheels and submersible pumps—is the legacy of its past. In TRW, T is for Thompson Products, a fancier name adopted in 1928 for the Cleveland Cap Screw Company.

In the 1950s, growing with Detroit, Thompson was far-sighted enough to kick in some financial support for a couple of young men, Simon Ramo and Dean Wooldridge, who had set up their own electronics business behind a Los Angeles barber shop, having tired of the eccentricities of Hughes Aircraft Company under the aegis of the legendary Howard Hughes.

By 1958, Ramo-Wooldridge was a leader of missile guidance systems and ripe for a merger with Thompson. Dr. Ramo returned as TRW vice-chairman in 1978, but is still chairman of TRW-Fujitsu. As a younger colleague put it, he is the company's own philosophical satellite, orbiting into communication zones periodically with intimations from distant places.

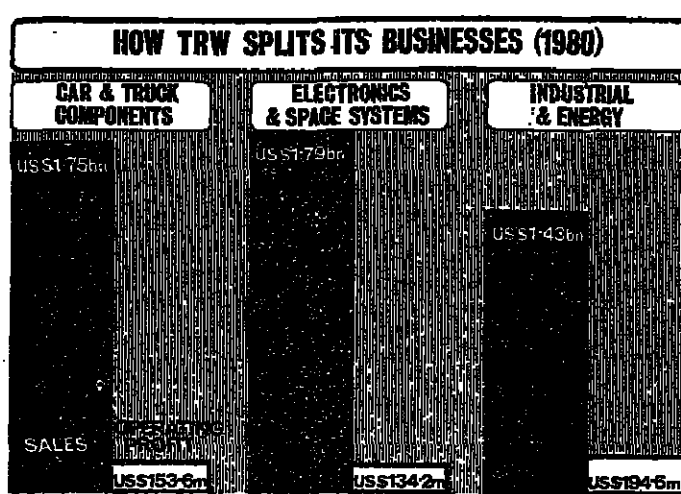
For a long time, some people thought a company with such a split background and personality would never make it. Either the motor business was making money and the "crazies" in Los Angeles losing it, or the sceptics thought the company would be ungovernable.

Doubters

Even though the top executive group in the company is still heavily biased in favour of those who rose on the West Coast rather than the Midwestern ranks, the results have silenced those doubters.

Spotting the dangers of deep-rooted inflation after the Opec crisis in 1973-74, TRW decided that only companies with very strong balance sheets would stay above the coming turbulence. In 1974, long-term debt was heading perilously towards the level of shareholders' equity.

At the end of last year, debt was back in a 1:3 ratio with



CAR AND TRUCK COMPONENTS include steering systems; engine and chassis components, including valves, piston rings, joints, pumps, hydraulic motors, seat-belts, tools, electronic controls.

ELECTRONICS AND SPACE SYSTEMS include electronic components; software systems; telecommunications equipment; satellites.

INDUSTRIAL AND ENERGY include bearings; tools; dies; fasteners; pumps; cables; aero-engine components.

equity and by every form of financial analysis, TRW had a grade-one balance sheet. TRW also raised its return on investment criteria for investment projects to allow for inflation and, more recently, has started to implement a detailed inflation-adjusted accounting system for its managers. "I'm ashamed to say we only started that 18 months ago," says Allen.

Even more impressive, TRW spotted the inevitability of quantum leaps in energy prices early, so it concentrated in its motor parts business on making products for smaller cars. One result of this was that it saw the logic of going for a worldwide market more clearly and today, in Detroit's hour of crisis, is relatively less dependent upon the home industry than most of its competitors. TRW can claim that every passenger car built in the world contains at least one TRW component but that no car contains more than \$50 worth of TRW components.

This awareness of the energy business was also channelled into the development of the company's energy division, which primarily sells motor-related equipment, such as valves and pumps, to energy explorers. In its electronics activities, with their strength in military projects, TRW has also applied itself to energy control technology in, for example, transport equipment. Even the company's satellite and

advanced communications work echoes this central theme. The company's profile is one of classic counter-cyclical balance. Since 1978 the contribution to profits of car and truck has steadily fallen from 56 per cent and 32 per cent. Energy products grew to more than offset this shortfall. Electronics and space, in many years a plodder in profit terms, came into its own last year and promises a rich harvest from the increased defence spending promised for the Reagan years.

The company also has a geographical diversity, drawing 34 per cent of its sales from overseas—most of that from motor components in Europe. Another 20 to 25 per cent of sales are to the U.S. Government. Profitability has predictably been hurt by the debacle in the motor industry, but most auto components companies would have given a great deal for an overall return on sales of 7.4 per cent in 1980. Of nearly 300,000 North American auto-workers laid off in the slump at the end of last year, only 400 were from TRW. The remaining 7,700 TRW people continued working normally.

In the last five years, TRW has raised sales by 70 per cent, profits by 45 per cent, research and development expenditures by 81 per cent and capital spending by 170 per cent. Debt, meanwhile, rose by just 10 per cent.

THE LAST FOUR YEARS OF GROWTH

	1976	1977	1978	1979	1980
Sales (\$m)	2,929	3,264	3,878	4,560	4,984
Net return on sales (%)	4.5	4.7	4.6	4.3	4.3
Net profit (\$m)	132.2	154.2	174.2	194.6	211.9
Return on average assets employed (%)	11.7	12.6	12.3	12.1	11.9
Inventory turnover	4.7	4.9	4.9	5	5

Today, TRW gives the appearance of knowing exactly where it wants to go. It has published targets which call for a 10 per cent real return on investment against an actual 6.7 per cent last year, 5 per cent real earnings growth annually (against 4 per cent average between 1975 and 1980) and the preservation of a top quality balance sheet.

The 38-page data book in which these forecasts and goals appear also provides a statement of strategy for each division—in itself an outstanding example of transparent planning, even by the communicative standards of American business.

Strategy

The essence of the strategy is to pinpoint world business trends and products and the presence required to meet them. En route, TRW will ditch unsatisfactory operations and push hard to improve productivity, for which a specialist has just been appointed at vice-president level to add to the efficiency drive.

"We will take risks within an envelope of conservatism," is how Allen puts it.

For the motor industry, this strategy means trying to stay in front in beneath the bonnet (hood in American) electronics applications. It also means forging a stronger position in high-power circuits and staying at the forefront of the space race, especially in booming but congested communications satellite field, where TRW is a leader. In addition, something has to be done about the company's laggards, such as the UK components interests, whose rate of return, Allen says, is one-third below company averages. "Our best European plants are one-third better than the company average," he says.

The Fujitsu joint project, however, is the most intriguing. Signed between two companies last year, it is in a sense an admission of failure for TRW. The company bought Singer's data processing business in 1976, but has never made a success with its mish-mash of point-of-sale hardware and broader software capabilities.

TRW decided to throw in its lot with Fujitsu because it decided it could not compete. "Quite frankly, they have a

superior product. We did not think it was practical for us to produce a product of comparable quality," says Allen. "Partnership is not a mode we like. We prefer to keep control of the destiny of things we invest in, but this was the only viable way."

TRW's initial contributions to the venture are its Singer hardware, its software know-how, in which the Japanese company is considered to be deficient, and its widespread network of 3,000 service engineers. To begin with, Fujitsu will supply rather more than half the \$100m investment in cash and hardware. The first computer, the TFC 8500, a small to medium-sized system, priced between \$25,000 and \$200,000 will be delivered next month.

Significantly, Fujitsu will own 51 per cent of the venture, even though TRW people will run it from a Los Angeles base. Allen admits TRW was not happy with minority ownership, but says Fujitsu would settle for nothing else.

Before long, the old Singer machines will be phased out and the venture will offer a full range of Fujitsu machines, quite probably, if things work out well, involving some U.S. manufacture.

Allen says it will be seven or eight years before the project makes any money for TRW, assuming no setbacks. Already, he concedes, there have been clashes of style and culture, as the Japanese have pressed for a rapid attack across a wide market spectrum while TRW argued for caution. "They are very aggressive and they want to move in a big way," he says.

For some of TRW's competitors, the Cleveland company is a Trojan horse and they have said so. The potential for the collaboration is huge, but only if TRW really can mould its relationship with the Japanese company into a thorough partnership involving all its own electronics activities.

Fujitsu might want to use TRW as a bridge to be abandoned when convenient (just as Ricoh has abandoned Savin in the copier business), but TRW has a hefty stake in proving the contrary. Certainly, the TRW-Fujitsu venture will be watched closely. It could just be that TRW's identification of the superiority of Japanese hardware technology



Charles Allen, TRW's executive vice-president, with technicians examining a communications satellite built for the U.S. Air Force.

will eventually be seen as the major new sector, but will not 1980s equivalent of having read the energy tea-leaves accurately in the 1970s.

In the next couple of years the probable return to something closer to normality of the American and European car markets could well find TRW in the unusually pleasant position of swimming in cash. Aware of this, the company has started to think about possible acquisitions.

According to Allen it has not really got much beyond setting principles: no hostile takeovers, no ailing companies (like the Singer data processing business) and nothing far out of line with TRW's current concerns.

"It is possible that eventually we could consider adding a

major new sector, but will not 1980s equivalent of having read the energy tea-leaves accurately in the 1970s.

any acquisitions would also have to fit TRW's determination to remain an operating company, albeit a diverse one with top management organised along functional rather than product lines. Instead of being a holding company, which is what many conglomerates are

"We've got a pretty good balance now," says Allen. "So we wouldn't be out to change that in any radical way." For a company which has just made a more than average bold move in data processing, this comment is an appropriate enough summary of the spirit of radical conservatism or, as someone once called Dr Mettler's style, "prudent adventurism."

Our M.D. is for Marketing and Design

CPEC is part of the Cranfield Institute of Technology.

It integrates market needs with product design.

It can

conceive, create, construct and deliver the prototype, and it can probably help your company.



CRANFIELD PRODUCT ENGINEERING CENTRE
CRANFIELD BEDFORD MK43 0AL ENGLAND
TELEPHONE BEDFORD (0234) 751001 TELEFAX 625012

Puerto Rico, U.S.A.
Columbus and the egg.
Their relevance to British investors.

The world's most successful businessman and his crew were puzzling over how to make an egg stand up on its end. The captain suddenly had an idea. He tapped the egg gently against the ship's hull, and it stood up. — and so it goes.

The point is that solutions to problems are often unexpected and amazingly simple. When it comes to investment decisions, Puerto Rico could be your unexpected and amazingly simple answer.

Businesses expanding to Puerto Rico pay no U.S. federal taxes. Our workers are educated, highly skilled and intensely loyal to their employers. They get things done.

Puerto Rico's golden mile in San Juan is a thriving international financial community. The currency is U.S. The atmosphere is totally stable, economically and politically.

Columbus went to return to the island he once discovered, he would find perhaps the most efficient container ship facilities on our side of the Atlantic. Thirty-nine shipping lines including Puerto Rico's own, call here. No manufacturing plant on the island is more than two hours away from an efficient shipping point.

Our telephone and telex systems have world-wide links. And Puerto Rico is ready for immediate occupancy. We'll be pleased to walk you through an inventory of new buildings we maintain for industries seeking a fast and profitable start-up.

Twenty-two European companies operate 41 plants in Puerto Rico, including British American Tobacco, Nestle, Royal Dutch Shell, Schlumberger and Hoffmann-La Roche. That's in addition to 2500 American businesses who regard Puerto Rico as their ideal second home.

Puerto Rico, U.S.A.

The most profitable way to invest in the U.S.A.

Commonwealth of Puerto Rico
Economic Development Administration (Dep. FT)
1290 Avenue of the Americas
New York, N.Y. 10019, U.S.A.

Commonwealth of Puerto Rico
Economic Development Administration (Dep. FT)
Zürich-Haus am Opernhaus, D-6000 Frankfurt/Main 1
Telephone: 0611/721242

To find out more about Puerto Rico, U.S.A. and what it has to offer, fill in and send us this coupon.

I want to find out more about the "egg of Columbus".

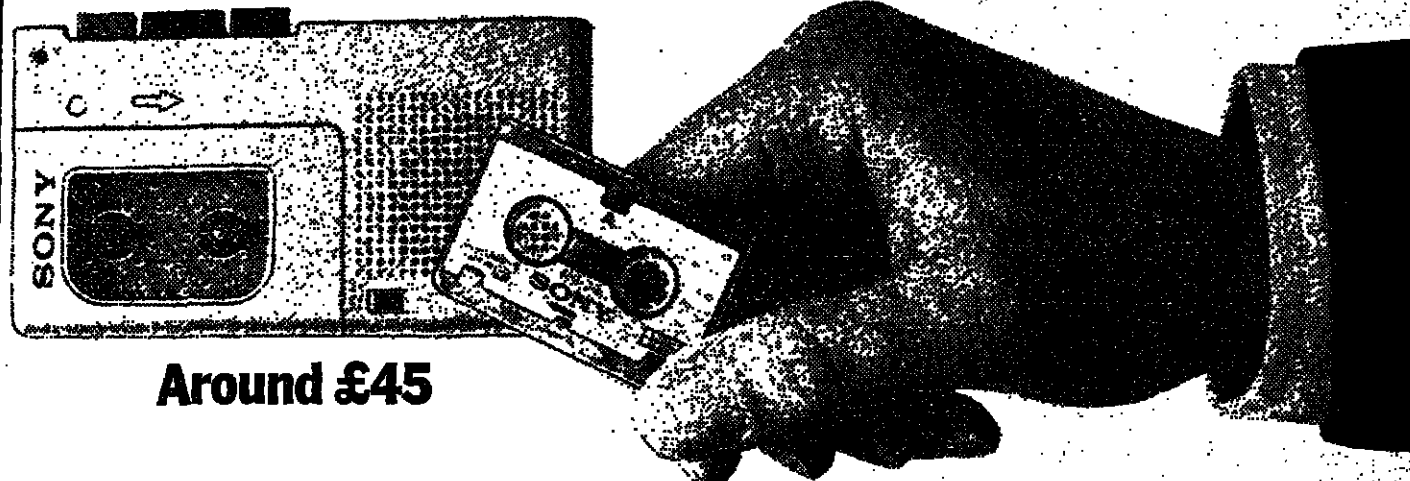
☐ Please send me your detailed information package.

☐ Please give me a call.

Company: _____ Name: _____

Line of business: _____ Postal address: _____

Telephone: _____



Around £45

They'll take your every thought.
But not your every penny.



Around £29

With a Sony portable cassette recorder you can take note of anything important, at the flick of a switch, whether you're in the middle of a conference or even on the way to one.

The TCM 131 compact cassette recorder weighs a little over 16 ounces and fits easily into a pocket. And on top of the standard cassette functions it has a sensitive built-in microphone, one hand operation and a useful editing function.

The M.9 recorder has all of these but can fit into even smaller pockets. And, each tiny micro-cassette gives as much as 2 hours recording time.

Both machines give remarkable sound quality for their size and offer the kind of reliability you'd expect from Sony.

And you certainly needn't worry about the cost, because with Sony portable cassette recorders it isn't just the sizes that'll suit your pocket.

SONY

Some wrists show more imagination than others.

It is hard to find how many people wear exactly the same watch. It is, if the worst is still, a cheap copy. Either way, it is not a watch to follow the crowd.

But most people prefer to show their taste and imagination. That's why they choose Bannic & Mercier.

They do not buy one standard look.

They buy one of over 850 individually

designed watches. Each one has a slim,

gold or silver case. And, in keeping with

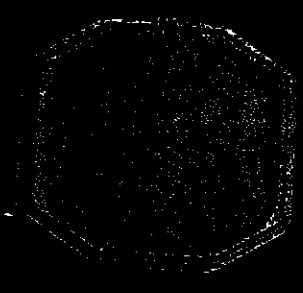
the Swiss watchmaking traditions,

each movement is put together by hand, ensuring perfect precision. And, finally, each watch is engraved with its own individual number.

Seeing anyone wearing the same watch is unlikely. Seeing anyone wearing a cheap copy is almost impossible.

After all, with 850 classic designs, how do you copy a Bannic & Mercier?

Available at good jewellers everywhere. In case of difficulty please write to Bannic & Mercier, Regent House, Frederick Street, Birmingham, B1 3HR.



FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF

Telegrams: Finantime, London FSA. Telex: 9054871

Telephone: 01-245 3000

Tuesday June 16 1981

Rallying the Cabinet

THE FULL economic meeting of the Cabinet tomorrow has been widely billed as a major review of economic strategy. It is, of course, no such thing; strategies are not altered by large groups of people meeting, quite largely unprepared, for a single day. This does not mean that it is unimportant. Its aim is to rally the Cabinet behind the strategy which was quite radically revised, to widespread dismay, in March and so improve the chances of pushing it through to a successful conclusion.

Neutrality

The meeting is well-timed from the Prime Minister's point of view. The sharp tightening of fiscal policy was denounced at the time as absurdly deflationary and even economically illiterate; but the succeeding three months have done more than any amount of argument to validate it. The threatened deflationary disasters have not followed; on the contrary, consumer spending and car sales in particular, have done better than expected. Thanks to this and to interest rates and exchange rates which make much better sense internationally, business confidence has swung from deep gloom to wary neutrality.

Meanwhile, there has been a sharp change in international opinion. The Bank for International Settlements in its annual report published yesterday urges a similar change of the balance of restraint on other governments, in order to avoid damaging international repercussions from excessive swings in interest rates and exchange values. In the U.S., the apparent fiscal risks being run by the new Administration have demoralised Wall Street. Powerful forces in Congress are beginning to argue that tax cuts of any real significance will only be possible when spending cuts are actually achieved.

Financial logic

This is the central message which will be put to the Cabinet tomorrow, in an attempt to steel Ministers for yet another round of programme cuts; but it is to be hoped that the exercise will not stop at this simple statement of financial logic. We very much doubt whether the political appeal of another few pence off the basic rate of income tax is nearly as strong as Conservative policy-makers seem to suppose. What electors most want is some confidence in

the prospects for the real economy, and a rest from the perpetual accidents and crises of recent years.

The Government took the first vital step in March, when it recognised the need to pursue consistent financial and monetary objectives. There is also a growing hope in Whitehall that the agonies of the last two years of programme cutting have not been in vain, and that the fiscal performance this year may prove somewhat better than the very cautious forecasts made at the time of the Budget. However, if this is not to prove simply a happy accident after a series of unhappy ones, then at least as much attention should be directed to better public sector management as to programme cuts. This has always been a stated Government objective, but progress has been disappointing and in the local government area—highly contentious.

If Ministers go home tomorrow more convinced of the potential rewards of the Government's present policies, they may devote more effort to management and less to fighting departmental resistance, which would be a large gain. However, when it comes to detail, and indeed to the whole style of the exercise, the economic strategists in the Cabinet may have something to learn from their colleagues. The two obviously contentious areas at present are public sector investment and public sector pay.

Confrontation

Ministers may well feel that the present stance, which seems to involve confronting the public sector unions rigidly, while doing little to alter their basic organisational powers, is not the most rewarding for the long haul, even if it does win some publicity victories when unions are provoked to unpopular excesses.

There is also a strong wish to find ways to put idle resources to work in productive investment, if necessary at the public sector. As we have argued before, the public sector may well have a role here, at a time when international conditions may deter private investment even when domestic policies are in better balance, and we do not find the blanket objections advanced by Treasury Ministers convincing. Under proper ground rules and safeguards, Ministers could urge the Government to a more positive approach.

Mitterrand has the whip hand

PRESIDENT MITTERRAND has won a second battle in his campaign to gain mastery over the Communists. The Communist leader, M. Georges Marchais, only received 15 per cent of the vote in the first round of the Presidential elections on April 26. His party did not better in Sunday's first round of the elections to the National Assembly.

The composition of the Assembly will only be decided in yet another ballot next Sunday. The large number of abstentions in the first round puts a question mark over the probable outcome, but the indications are that the Left will have a majority, and that the Communists will be very much junior partners.

Whatever other lessons can be drawn, the failure of M. Marchais's leadership is evident. Having embraced Euro-Communism, he returned to a fairly orthodox pro-Moscow line in 1977. His manoeuvres were intended to ensure that his party should regain its traditional role as the main political haven of the working class. In that he has failed. Today's western Europe is infertile ground for old-fashioned Communism.

Social policy

Though the electoral pact which the Socialists concluded with the Communists for the Assembly elections noted certain convergences in social policy, M. Mitterrand is not committed to giving the Communists any portfolios beyond his elastic assurance that the government should reflect the composition of the Assembly. Moreover, the agreement left no doubt that the parties differed on important foreign policy matters.

All going well for him on Sunday, M. Mitterrand will have the whip hand in his dealings with the Communists. He may of course decide that including them in the government is the best way to keep them quiet—but he should be in a position to dictate the terms.

This position will be far weaker in dealing with the popular expectations aroused by the shift to the Left. A recent poll showed that 70 per cent of the people expected their living

standard to rise under M. Mitterrand's presidency. Those hopes will be hard to fulfil.

The President has promised more jobs, which will help little unless the people given work are employed productively. Early retirement, a 35-hour week and longer holidays will add to industry's costs without a guarantee that there will be compensating increases of output. Given the traditional influence of French Governments over industry, the nationalisation programme may be less of a revolution than would appear at first sight. But to say so comes close to judging it as irrelevant.

Dangers

Taken overall, the economic programme amounts to a dash for growth, a phrase that does not arouse the happiest of memories. The inflationary dangers are evident. As it is, France already has an inflation rate of 12.5 per cent—not a testimony to the success of the previous regime.

Between the presidential and parliamentary elections, M. Mitterrand and the Cabinet of M. Paul Mauroy have given a studied impression of moderation. Since it went down well, there must be a presumption that they will adhere to it. Key moderate Ministers are expected to stay in office.

One of them, M. Jacques Delors, in charge of finance and economics, is on record with the statement that the programmes to reduce unemployment and social inequality must not conflict with the need to contain inflation and to maintain the competitive position of French industry. Politically he should be in a position to carry out these good intentions.

Influence

What we do not know is how united the Socialists will remain behind him, especially if they should achieve an absolute majority in the Assembly. But far greater doubt attaches to the Communists, who may well reconsider their entire strategy. In spite of their electoral debacle, their influence on the shop floor remains strong through the CGT unions.

Why the big money may not win

By David Lascelles in New York

A BIG battle is shaping up in the United States banking industry over the heated question of reform of banking regulations. It has pitted well-known international giants like Citicorp, Chase Manhattan, and Manufacturers Hanover Trust against small and even tiny regional banks.

The way things are going it looks as if the little banks will win the day, showing that political power in the U.S. can sometimes lie far from big money and the cities.

Yet though the banks' campaign is backed by huge financial muscle and the personal prestige of individuals like Mr. Walter Wriston, the chairman of Citicorp, the largest bank in the U.S., it seems doomed to achieve very little, at least during this Administration. This is somewhat ironic given that President Reagan came to power promising to slash regulation.

The big banks' case is that archaic laws are costing the American banking public billions of dollars in inefficiency and are hurting the U.S. banks' international competitiveness. Ten years ago eight of the world's 10 largest banks were American. Today, that number is a mere two.

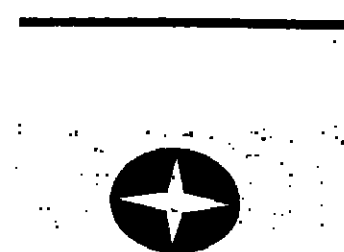
The big banks are conducting an offensive on three fronts. They want to be able to compete freely for the American saver's dollar—a market estimated to be worth \$1.8 trillion (million million)—they want to be able to open up branches throughout the U.S. and they want greater freedom to move into new business areas, like investment banking.

These issues have been bubbling for some time, of course, but they have been brought to a head recently by the tremendous upheavals that have been going on in the financial services business, largely as a result of technological advances and record high interest rates.

Electronic gadgetry is eroding the distinctions between banks, thrift institutions and credit card companies, while the growth of new-fangled investment vehicles like the money market mutual funds are undermining the traditional concept of a bank savings account.

But while pressures for change have moved in the big "money centres" like New York, Chicago and California, these upheavals have had quite the opposite effect in the rest of the U.S. where thousands of small town banks are feeling increasingly threatened and are resisting change for all they are worth. Since they represent more than 90 per cent of the 14,000 banks in the country they have a considerable numerical impact in lobbying congressmen and state senators.

The big banks are also finding themselves tied down by the tangled mesh of the U.S. financial services industry where any change, however small, can trigger powerful reactions from well-organised lobbies like Wall Street (whose interests are quite different from the banks') the home loan industry, insurance, and, of course, the consumer who is bewildered by what is going on but senses that



it will all be bad for him in the long run.

So far, Congress has only acted on one grievance—interest rate limitations—by passing a law last year which will allow banks to bid more aggressively for deposits. But otherwise seasoned observers in Washington doubt that much else will happen.

"The views of the large banks may be prominent but they do not by any means reflect those of the entire banking community," said Mr. Charles Partee, a governor of the Federal Reserve Board who takes a special interest in reform of the banking law. Therefore it seems quite improbable to me that there will be near-term legislation to reform the McFadden or Glass-Steagall acts.

On Capitol Hill, Sen. Jake Garn, the new Republican chairman of the Senate Banking Committee, has been holding hearings on bank reform. But though he has acknowledged the issues, he is not committed to legislative change. The Democratic House Banking Committee seems even less disposed to act.

The big banks' most pressing concern is interest rates which have been at or near record levels for a year, creating shocks for the banking system.

Commercial banks may pay only 5 1/2 per cent on savings deposits, which puts them at a serious disadvantage vis-à-vis the new and highly popular money market funds which are paying three times that. True, banks can now offer better terms on some accounts. But the effect of this restriction has been

U.S. banks are subject to major legal constraints in their home market which the bigger among them want reformed or abolished. The main ones are:

● **REGULATION Q.** A Federal Reserve regulation which limits the amount of interest banks can pay on savings deposits to 5 1/2 per cent. This is well below the going rate for funds and is hampering the banks' ability to attract deposits, though it keeps down the cost of deposits for banks which already have them. A mechanism has already been installed, however, to phase Q out by 1984.

● **THE MCFADDEN ACT** of 1927 and the Douglas Amendment which prevent banks from opening branches outside their home state, and from acquiring banks in other states except in very special circumstances. These laws have prevented the development of nationwide banking, and have protected thousands of small local banks from competition.

● **THE GLASS-STEAGALL ACT** of 1933 which creates a dividing line between commercial and investment banking and bars banks from entering Wall Street's traditional territory of corporate securities underwriting, stockbroking and mutual funds.

to drain billions of dollars out of the banking system (possibly as much as half the \$110bn now in the money funds), leaving the banking industry with a serious funding problem.

Last year's cumbersome Money Control and Depository Institutions Deregulation Act had a crack at this problem by providing for the phasing out by 1986 of Regulation "Q". But for many banks the problem is not in 1986 but now. They need to be able

like mortgages, auto loans and personal credit.

The biggest political battles, though, will rage over reform of the McFadden and Glass-Steagall acts which impose the toughest constraints on commercial banks.

Some momentum for reform of McFadden came in the closing days of the Carter Administration when the White House produced a report acknowledging that McFadden was out of date and worked against the

Senator Jake Garn, chairman of the Senate Banking Committee: He is not committed to legislative change on bank reform.



to compete with the money market funds today. On the other hand, the phasing out of Regulation Q is making it gradually more expensive for banks to acquire savings deposits at all (despite the attraction of the funds, some \$400bn remains in savings for reasons that can have nothing to do with economics).

The banking industry now has a number of local victories last year when state legislatures abolished or raised ceilings on the amount of interest banks could charge on consumer loans

consumer's interest. It recommended a gradual phasing out of barriers to inter-state branch banking, starting with "natural" market areas, like the Greater New York metropolitan which covers three states, New York, Connecticut and New Jersey. But that report has no status with the present Administration, and little going for it politically given that the small bank lobby is dead against it.

The small banks' principal fear is that any relaxation of the ban on inter-state branching will free the giant money centre

banks to gobble up the whole U.S. banking market, either by takeover or sheer muscle. The big banks, not surprisingly, have done their best to allay these fears. But nobody believes them. And it would be extremely naive to expect aggressive banks like Citicorp not to take the utmost advantage of any relaxation—as they have already. All big banks have nationwide office networks to drum up commercial loan or consumer finance business, but no deposit-taking branches outside their home states.

Some regulators say the prospect of a lucrative buy-out might in the long run persuade local "one-man" banks to agree to reform of McFadden, but that will be some time coming. There is also plenty of evidence that ordinary consumers nurse deep-rooted fears of big banks. Politically, there may be scope to permit "rescue" takeovers across state lines where the only alternative would be a bank collapse, but some legislative proposals were recently stalled by Congress. And any major move to scrap McFadden seems out of the question for the time being.

Similarly, the big banks' push for reform of Glass-Steagall seems unlikely to make much headway, despite the rumour over the American Express-Shearson merger. That merger creates a new financial giant which will make big inroads into banking territory, but free of the shackles of bank regulation.

Whether big banks could achieve this level of profitability if they were allowed free access to the small bank market is a big unknown. Internationally, the U.S. banks compare badly on profitability leagues largely, they claim, because their cost structures are grossly distorted by U.S. banking laws.

These handicaps seem set to remain, however, for several years. Ironically, the catalyst for change may well be an emergency—the threatened collapse of a major bank, the choking off of access to a politically sensitive segment like housing, or even new upheavals on Wall Street. All could persuade legislators to view the matter in a different perspective.

But this is at least one issue where the banking industry is fairly united: most banks which care about the issue would like to see Glass-Steagall abolished. But this time powerful resistance is coming from other financial service industries, notably Wall Street.

At hearings in the Senate Banking Committee early last month, the Securities Industry Association which represents Wall Street's interests,

vigorously defended Glass-Steagall. Mr. Ed O'Brien, the SIA's president, claimed abolition would threaten the stability of the banking system by raising conflicts of interest, by subjecting the investment banking community to "grossly unfair competition" and by leading to "an even greater concentration of financial resources in the hands of large money centre banks."

As with McFadden, the banks have found some loopholes (they have been allowed to act as agents for the sale of commercial paper, which is a form of short term debt, much to the fury of the SIA) and they are gunning for the right to underwrite certain types of municipal bonds. Many of them also have overseas subsidiaries which conduct investment banking business in foreign markets, so the expertise is "in house," so to speak. But barriers to the home market remain.

Bank regulators like the Federal Reserve and the Comptroller of the Currency, generally favour reform because of the anomalies created by current law and because of the strains it is undoubtedly imposing on some sectors of the banking industry.

Generally they believe that reform of Glass-Steagall is the top priority because that would enable banks to offer a broader range of products, and make fuller use of their resources. The geographical problem is considered to be less pressing because the concept of bricks and mortar branches banking is rapidly being overtaken anyway by electronic terminals and automatic funds transfers. Under a system being tested by Citicorp, consumers need no nearer their bank than their TV or telephone, which would be connected to the bank computer and could handle most of their banking needs.

The Reagan Administration has been quick on the heels raised by banking reform, even though they would seem by any objective standard to be a prime example of regulation taken to extremes.

Pressure for change has also been somewhat blunted by doubts that a freer banking system would produce huge gains in efficiency. Data on this is scanty. But it is evident from earnings tables that profitability is greatest among banks with about \$100m in assets—which is tiny compared to \$100bn-plus like Bank of America.

Whether big banks could achieve this level of profitability if they were allowed free access to the small bank market is a big unknown. Internationally, the U.S. banks compare badly on profitability leagues largely, they claim, because their cost structures are grossly distorted by U.S. banking laws.

These handicaps seem set to remain, however, for several years. Ironically, the catalyst for change may well be an emergency—the threatened collapse of a major bank, the choking off of access to a politically sensitive segment like housing, or even new upheavals on Wall Street. All could persuade legislators to view the matter in a different perspective.

But this is at least one issue where the banking industry is fairly united: most banks which care about the issue would like to see Glass-Steagall abolished. But this time powerful resistance is coming from other financial service industries, notably Wall Street.

At hearings in the Senate Banking Committee early last month, the Securities Industry Association which represents Wall Street's interests,

MEN AND MATTERS

All the BIS President's men

A revolving presidency may be the solution adopted by the Bank for International Settlements in its quest to find a successor for retiring chief Jelle Zijlstra, doyen of the central banking circuit, is retiring at 62 from his job as head of the Dutch central bank, and with that relinquishes the BIS post which he has held since 1967. With no obvious favourites among possible contenders for the job, the BIS may decide to share the job around, with central bankers taking a three-year spell in the Settlements seat.

The BIS, run by the world's leading central banks, has a balance sheet now topping \$50bn, and made a profit last year of \$130m—or \$400,000 per employee.

Of the possible successors to Zijlstra, Britain's Gordon Richardson, Belgium's Cecil de Strycker and Switzerland's Fritz Leutwiler are ruled out owing to impending retirements. Germany's Karl Otto Pöhl, much as he might like the job, cannot

be expected to land it because a fellow-German, former Bundesbank man Guenther Schleimer, is already the BIS general manager.

France's Renaud de la Geniere is also an unlikely candidate, since his future with the new Government in Paris may be uncertain. Italy's Carlo Ciampi does not speak enough languages and Zijlstra's successor in Amsterdam, Willem Duisenberg, may, at 45, be thought too young for this elder statesman's post.

Zijlstra, meanwhile, bowed out from his last BIS meeting yesterday with an emotion-charged farewell press conference. As a parting gift, the softly-spoken Dutchman told rapturous journalists that, for the first time in living memory, he could be quoted on the record rather than according to the traditionally oblique formula whereby his thoughts were transmitted as the opinions of "European monetary sources."

Stock response

Stockbrokers are famous for their strong stomachs and hard heads, but even some of the toughest cases suffer from moments of queasiness. A reader from one of the City's most business-like partnerships found he drew the line at a Guide Line pamphlet on new technology, currently being distributed by Save and Prosper's financial services division.

In an attempt to persuade the client that word processors are actually improve, as opposed to lessen, human contact, an S and P consultant admirably quotes a VDU user who stores on his equipment detailed CV's and constantly updated "snippets of information and gossip" about his clients.

The mechanics of intimacy work like this: "The average letter to a client contains an initial standard paragraph about political and economic events and then another about the FT index... Then if the account

executive sees on the VDU that the client has ICI and Courtaulds, which have recently reported, he can punch in standard paragraphs on each of these two.

Finally there will be a paragraph based on the CV which belongs personally to the client—about Little Johnny at Winchester, their holiday in the Seychelles, or whatever."

The human cost of this personal service is minimal. "The whole letter," it is proudly reported, "can be completed in two minutes."

Sporran partner

Those who, like my Management Page colleagues, believe that we have much to learn from the Japanese, will be delighted to learn of the enterprise displayed by a Scottish pipe band, which has requested scores for a medley of popular Japanese songs to add to its wailing repertoire.

For the Japanese, already quite keen on the liquids originating in the vicinity of Speyside, are to drink still deeper of Scottish culture. A car firm has decided to sponsor, to the tune of £5,000 a year, the 14 pipers and six drummers of what will now be known as the Toyota Pipes and Drums.

The band will compete in Highland games under the sign of the rising sun, and will also tour Japan, where it will assist with Scotch whisky promotion. The band had previously been sponsored by a Scottish brewery. When that lapsed, explains secretary B.M. Brown, it was turned down by eight British firms before striking lucky with Toyota.

Under fire

Anti-tobacco pressure group Action on Smoking and Health is hoping to smoke out some detailed information from cigarette giant B.A.T. Industries at what promises to be a king-sized annual meeting for the group tomorrow.

Ash, on the strength of its one share in the company, will be rolling up to set the room alight with a seven-point catechism for Sir Peter Macadam's men. It wants to know the group's plans for any diversification out of tobacco; its views on sponsorship, and on medical opinion regarding damage to health from smoking; whether the group is selling hard into developing countries; about what Ash claims is the entertainment of civil servants at company expense; and whether the company fears itself liable to lawsuits from cancerous customers.

Over the Danish pastries and roll-mor, however, they have been at liberty to choose between the competing services of Voluptuous Anne, Silky-soft Athena, Hot Charlotte, Versatile June, and Sexy Susie, each anxious to demonstrate that her accomplishments in the field of "intimate massage" are second to none.

The natural habitat of this colourful breed is the tabloid paper Ekstrabladet, whose readers and writers share a keen appreciation of brazen sex. But when a typographer's strike hit Ekstrabladet and 32 other Danish papers, the ladies of the night decided to offer round their smorgasbord of erotic opportunity elsewhere. The consensus was for half a page in Information.

Statistics are not readily available on the enthusiasm shown by Information's readers for their new friends, or indeed, how strongly the taste, once acquired, will persist when the expected typographers' settlement brings Ekstrabladet back tomorrow.

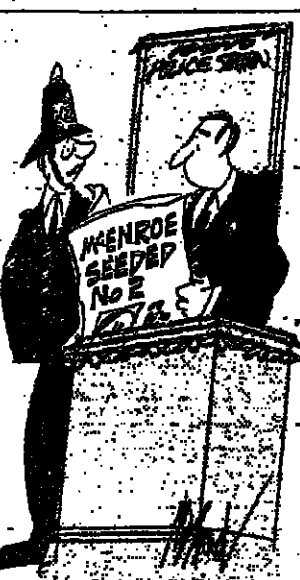
Ad nauseam

Breakfast has been a spicy affair in the last few weeks for the Leftist intellectuals in Denmark whose favoured reading is the daily newspaper, Information.

Over the Danish pastries and roll-mor, however, they have been at liberty to choose between the competing services of Voluptuous Anne, Silky-soft Athena, Hot Charlotte, Versatile June, and Sexy Susie, each anxious to demonstrate that her accomplishments in the field of "intimate massage" are second to none.

Statistics are not readily available on the enthusiasm shown by Information's readers for their new friends, or indeed, how strongly the taste, once acquired, will persist when the expected typographers' settlement brings Ekstrabladet back tomorrow.

Observer



"I suppose this means tightening up the security on ball boys and umpires"

هكزان النحل

BANK Berlin

19th Overseas Import Fair 1981

Partners for Progress

Experts with an interest in this area should make a note of the date:

From Sept. 9 to Oct. 4 you can meet your major negotiating partners from more than 57 countries and territories of Asia, Africa and the Americas here beneath the radio tower, the "Funkturm".

This is the place where contacts will be made, leading to the establishment of trading ties and the opening up of new markets.

Why not make use of the opportunities offered by this international center of trade.

The list of products being offered is extensive:

leather goods, garments, textiles, carpets, jewelry, toys, small tools, everything for hobby and DIY enthusiasts, hardware, woodproducts, furniture, handicrafts, household goods, sports goods,

technical goods and many more

Open up new markets at the Overseas Import Fair 1981

FINANCIAL TIMES SURVEY

Tuesday June 16 1981

United States Finance and Investment

The U.S. financial scene is rich in long-term promise, but its immediate future is less than rosy. If the Reagan Administration can bring the Federal Budget under control, cut inflation and prove its commitment to cut taxation, then prospects will be very bright indeed.

Economy remains world's richest

By David Lascelles
New York Correspondent

IT MUST be more than a decade since the U.S. financial scene was so rich in promise in the long run, but when the immediate road ahead looked so rocky.

If President Reagan really succeeds in his determination to cut taxes, reduce federal spending, and balance the budget, it is not hard to foresee a radical switch in the U.S. economic climate from the gloom and demoralisation that have characterised it for many years, to the revitalisation that Wall Street and the whole business community yearn for.

But as the recent collapse on Wall Street has shown, the habits of scepticism are deeply ingrained after the bitter disappointments of the late 1970s, and it is clearly going to take more than an appealing notion of supply-side economics to get things moving.

What the U.S. financial and business world is looking for is results, specifically signs that the Federal Budget really is being brought under control,

that the underlying rate of inflation is coming down in a cyclical, not just seasonal way, and that there is a lasting political commitment in Washington to cutting taxation and getting government off the backs of business.

Should these results start emerging, the sky might well be the limit. The U.S. economy is still by far the richest in the world, the spirit of competition is fierce, innovation thrives, and now that the energy problem has been brought under control, the resource base is good too.

As events like Proposition 13 have shown, there is also a healthy impatience with big government — for which Mr Reagan can in large part thank his own election victory. Small wonder that bullish types talk of the Dow Jones industrial average not just doubling but trebling by the mid-1980s.

But the lure of gain also carries its potential cost. In this case, the failure of the Reagan Administration to bring about change could be deeply demoralising. It would suggest that even with everything going for him, the most conservative and pro-business president in recent memory must be deemed powerless in the face of the U.S.'s mighty problems. There is also a danger that his budget-slashing exercise could provoke a powerful backlash among the socially disadvantaged, cramping his room for manoeuvre.

If so, the notion would be bound to gain hold that the U.S. has "peaked out" and has started on the road to economic decay — just like another country with which it has a morbid fascination, Britain.

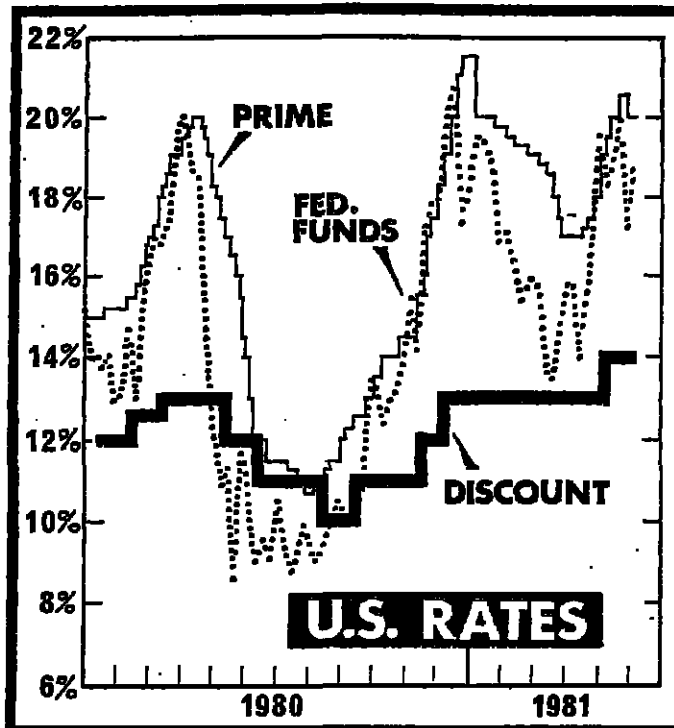
In fact, by most standards of the Western world, the U.S.'s problems are not that serious. But they are perceived to be so, and that to all intents and purposes makes them so.

Economic growth has been strong for several years (apart from a sharp but brief interruption exactly a year ago). The underlying rate of inflation is below 10 per cent, and falling (in its latest forecast, Morgan Guaranty sees inflation of only 7½ per cent over the next 12 months). Oil consumption has fallen through the floor, helping the balance of payments in the process. Following a sharp 1 per cent jump in the second quarter of last year, unemployment has been steady at 7.5 per cent, while the number of employed has shown an encouraging increase.

High interest

Foreign investment, usually a good barometer of a country's economic health, continues at a high level, confounding an American public which has been gorging itself on books with titles like "how to survive the coming financial crisis." This inflow, like the dollar's strength, is due partly to high U.S. interest rates. But much investment is also being undertaken with a long-term view.

But rather than focus on these positive signs (which show if not a robust economy, at least one with some healthy symptoms) the U.S. business and financial world has become deeply concerned, almost to the point of obsession, with bad news. High on the list of their worries, of course, is inflation, which showed a gain of exactly



10 per cent in the 12 months up to last April.

Responding to the intensity of public and political concern about this problem, the Federal Reserve has kept a vice-like grip on credit for the past 18 months which has pushed interest rates up to record levels. The prime rate hit 21½ per cent last Christmas, and almost touched that level again last month. Long-term corporate borrowing costs rose into the upper teens and even the Government was paying 14 per cent for long-term funds. The Fed has come under fire

for the volatility of U.S. interest rates, but this is an inevitable result of its money supply strategy which is based on controlling the growth of bank reserves rather than the cost of money—and on this it has been quite successful. The volatility has, however, forced Wall Street to build an extra cushion of maybe 2 per cent into interest rates to protect itself.

This has pushed all the action into the short-term markets where business has led a hand-to-mouth existence on bank borrowings, while indivi-

duals have reaped a bonanza investing in high yield money market funds. The result, though, has been a deterioration of balance sheets which will take years to repair, even if interest rates come down soon.

Meanwhile, sky-high interest rates increase the risk of an economic slowdown, if not a recession, later this year.

In the corporate world, there has also been an obsession with declining productivity, over-regulation by government, and cheap imports: three ills that are closely related. Industry has mounted an intense lobbying campaign for relief which has been partially successful. The Japanese are voluntarily limiting car exports, but the steel industry failed to pin dumping charges on European producers.

The Reagan Administration is also deeply committed to rolling back the burden of government regulation—and has already taken steps in that direction.

The serious state of the motor and housing industries, both victims of high interest rates, have also served to highlight the economy's ills. But it is worth noting that even though both continue to be in the doldrums, GNP rose at a tremendous 8.4 per cent annual rate in the first quarter of this year, a sign of the declining importance of those two sectors in the economy as a whole as they yield to new industries like high technology, services and energy.

But harassed though it feels the U.S. industrial world is strikingly more optimistic about Reaganism than Wall Street, even though Mr Reagan seems

to be backtracking on some of the tax breaks he promised to business. The captains of industry talk of "new eras" dawning when the U.S. will regain its rightful position at the top of the industrial world largely because of the greater freedom that Reaganism promises. Wall Street, by contrast, ranges from concerned to downright pessimistic.

The collapse in the credit markets this spring was caused largely by fears that President Reagan would fail to push through a balanced budget, and that his plan would only fuel the inflationary fire. Those fears have abated somewhat now that the White House has shown a willingness to scale back the tax cuts it originally asked for.

Not optimistic

But the gloomy gurus who have gained enormous followings through their ability to make sense of these bewildering times, still see no reason for long-term optimism. They do not think that the back of inflation has been broken, and they doubt that government spending can be brought under control.

Dr Albert Woldinger, chief economist at First Boston, Wall Street investment firm, who believes that interest rates still have little place to go but up, warned in a recent speech that one of the greatest dangers confronting the U.S. was that it would fall into a belief that Reaganism would provide solutions, when only compromises were possible. "Stamp out nostalgia," he cried, "because there is no way

CONTENTS

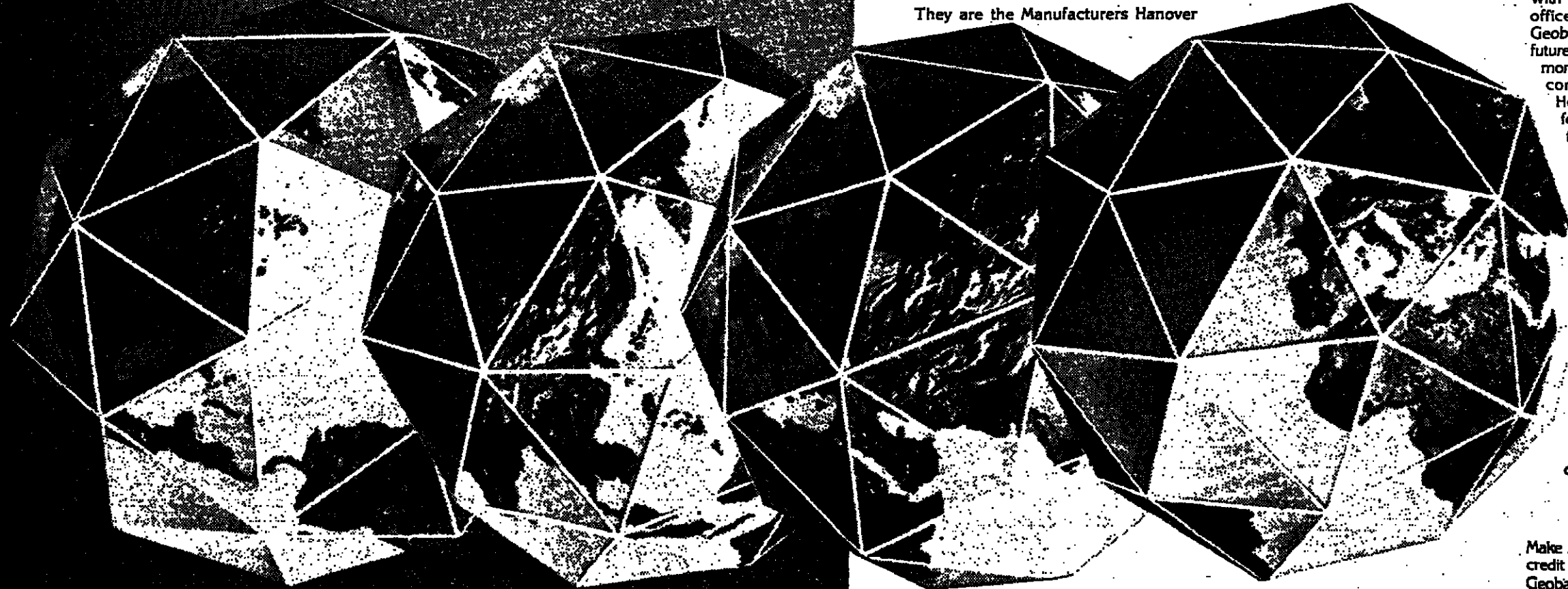
Politics	II
Tax and the Budget	II
Regulations	III
The dollar	III
Labour	IV
Infrastructure	IV
Energy	V
Financial markets	VI
Financial institutions	VII
Industry	VIII and IX
Regions	X
Foreign investment	XI
Real estate	XI
Pros and cons of U.S. investment	XII
Table of foreign investors	XII

back to that world where the U.S., for a blessed moment, enjoyed freedom from fear."

The U.S. is passing through a trauma that has taught it how vulnerable it has become to forces beyond its control like Opec, Japanese car makers and foreign bankers who seem to be gobbling up assets all round the country. Whether Reaganism has some of the answers will emerge over the next couple of years, and there is a lot riding on him.

It is probably a good thing that the U.S. has acquired a President with a sense of drama since the task facing him is as much to create a new mood in the country as push through an economic package based on largely untested principles.

Manufacturers Hanover Geobanking



Meeting the banking challenges of the world through a global credit and operations network.

GEOBANKING.

It is money moving and working around the world for businesses, banks and governments.

It is the way of worldwide banking at Manufacturers Hanover, a major U.S. bank with over \$50 billion in assets and a tradition of service dating back more than a century.

THE GEOBANKERS.

They travel their territory extensively, gaining first-hand knowledge of their clients as well as of the local business, economic and political environment. And continuity and depth of experience are their hallmarks.

They are the Manufacturers Hanover

GEOBANKING MONEY TRANSFER SERVICES.

The way to move worldwide funds.

Around the corner and around the world, the Geobankers move over \$31 billion worth of international remittances and payments daily to facilitate global business. By mail, cable and bank wire. And through both CHIPS and SWIFT.

GEOBANKING MERCHANT BANKING SERVICES.

The way to marshal worldwide resources.

Through our merchant banking subsidiaries in London and Hong Kong, governments, their agencies and multinational companies have access to the world's

GEOBANKING DEPOSIT FACILITIES.

The way to use and invest cash worldwide.

Nearly \$40 billion is currently entrusted to the Geobankers on a global basis. These deposits take the form of current accounts to concentrate funds for business payments. High-yielding certificates of deposits that offer excellent marketability. Time deposits for long-term investment. And a variety of other deposit accounts for earnings plus liquidity.

GEOBANKING FOREIGN EXCHANGE SERVICES.

The way to stay in command of world currencies.

With a strategic view of the world from offices in key money market centers, Geobankers provide accurate spot and future rate information, including in-depth monthly Currency Profiles compiled in conjunction with the London-based Henley Centre for Forecasting. And offer timely transactions in every convertible currency. And FOREX, an automated monitoring, projecting and strategy-simulating system for foreign exchange exposure management.

GEOBANKING CASH MANAGEMENT SERVICES.

The way to maximize use of worldwide assets.

The Geobankers offer a flexible phased approach that accommodates cash management needs, from a simple lock box to a complex multilateral clearing system.

Make Manufacturers Hanover your global credit and operating partner. Contact a Geobanker today.

"...Manufacturers Hanover is totally committed to being the global bank for business—a leading lender and a leading operating partner as well."

John F. McGillicuddy
Chairman and Chief Executive Officer

Geobankers. From more than 100 strategic offices, subsidiaries and affiliates in 40 countries, they respond to business needs with scores of banking services. Everything from export bill collections to equipment and project financing.

GEOBANKING EXPORT/IMPORT SERVICES.

The way to facilitate worldwide trade.

The Geobankers at Manufacturers Hanover expedite nearly \$350 million in international trade transactions every working day. With a variety of services including export/import letters of credit directed through its overseas network and through more than 4,700 U.S. and overseas correspondent banks linking over 130 countries around the globe.

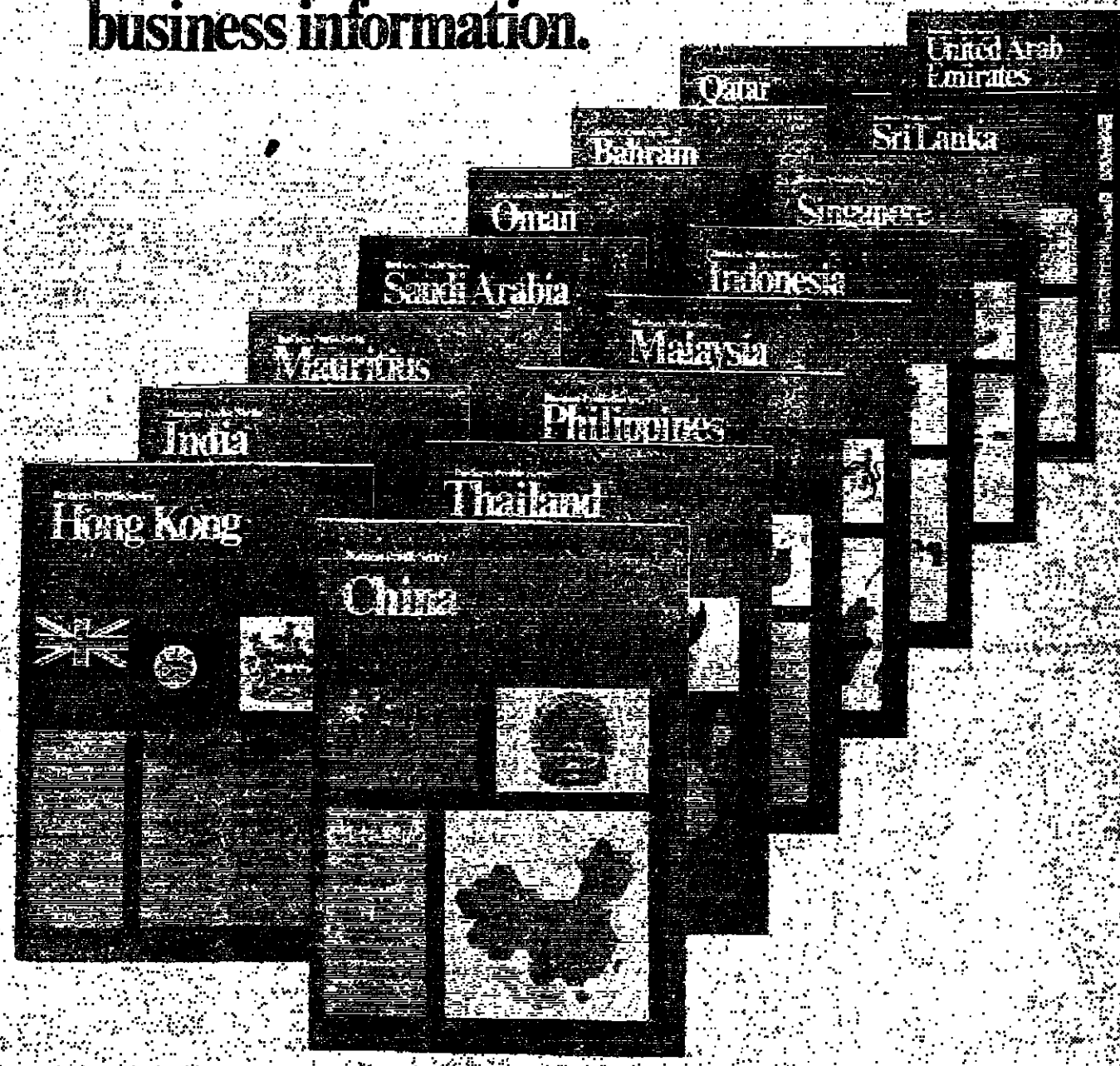
largest source of funding—the Eurocurrency market. Since its inception in 1969, the London-based Manufacturers Hanover Limited has managed international securities issues totalling \$8.5 billion and has arranged a further \$53.3 billion of syndicated medium-term loans.

MANUFACTURERS HANOVER
The banking source. Worldwide.

In Europe: Athens, Brussels, Bucharest, Düsseldorf, Edinburgh, Frankfurt, Geneva, Hamburg, Hannover, Lisbon, London, Luxembourg, Madrid, Manchester, Milan, Munich, Oslo, Paris, Rome, Zurich. Worldwide: Argentina, Australia, Bahrain, Belgium, Brazil, Channel Islands, Chile, Colombia, Egypt, France, Germany, Greece, Hong Kong, India, Indonesia, Italy, Japan, Jordan, Kenya, Korea, Lebanon, Liberia, Malaysia, Mexico, Morocco, Peru, Philippines, Portugal, Romania, Singapore, Spain, Switzerland, Taiwan, Thailand, United Kingdom, United States, Venezuela.
Headquarters: 350 Park Avenue, New York, N.Y.

Member FDIC

Our introductions open up a world of business information.



Everybody has their own way of doing business, and it helps to have local knowledge on your side.

As an international bank headquartered in Hong Kong for more than a century, The Hongkong Bank understands the subtle differences between East and West.

With offices throughout Asia, in Europe, the Middle East and North America over the past 100 years, we've developed a special expertise in linking the business worlds of East and West.

Today our 800 offices in 50 countries connected by satellite Speedlink offer the full spectrum of banking services including commercial and investment banking, insurance, finance and investment management, and trustee services.

The fifteen Business Profiles pictured are only part of the series published by The Hongkong Bank and its subsidiaries, The British Bank of the Middle

East and Mercantile Bank Limited. These basic guides to key areas in Asia and the Middle East are just one example of the specialist services we can provide.

For a copy on the market in which you are interested, write to us at Head Office, 1 Queen's Road Central, Hong Kong, or our London Office at 99 Bishopsgate, London EC2P 2LA.

The Hongkong Bank

The Hongkong and Shanghai Banking Corporation

Marine Midland Bank, N.A.

The British Bank of the Middle East

Hang Seng Bank Limited

Wardley Limited

Antony Gibbs Holdings Limited

Mercantile Bank Limited

Consolidated Assets at 31 December 1980 exceed US\$47 billion.

814281 K.600.31

U.S. FINANCE AND INVESTMENT II

Reagan magic has more tests to face

POLITICS

JUREK MARTIN
U.S. Editor

IT IS an open question now whether President Ronald Reagan will be able to continue to work the magic that transformed the political scene in the first three months of his term in office.

That the Congress of the U.S., a source of profound frustration for President Carter for four years, should so blithely accept a radical budget cutting exercise is extraordinary enough in itself. That it should do so for a Republican President while one of its chambers, the House of Representatives, is still controlled by the Democratic Party, ought to have defied belief.

There are three main reasons for what has happened so far—the stature of the President himself, enhanced as it undoubtedly was by the attempt on his life, the nature of the electoral mandate that he won last November, and the state of the Democratic Party.

It is entirely natural for any incoming President to inherit a degree of good will. Given the palpable national unease about the state of the country evident in recent years, both the public and the body politic want the President to succeed, even if the medicines he proposes are not particularly palatable.

When, four years before, President Carter had declared the moral equivalent of war on excess energy consumption, the general tendency was to applaud the courage of his approach; it was only later that the consensus fell apart over how the miracle was to be achieved.

The initial Reagan focus was on the economy and his troops, marshalled by Mr David Stockman, the budget director, entered the fray well prepared. But Mr Stockman's computer printouts of where to cut spending would have been useless without the singular political talents of the chief executive in selling programmes. Mr Reagan himself is not an architect of policy, he is, in the current jargon, the supreme communicator, good at translating the complex into homespun terms.

This was never better illustrated when, a month after the assassination attempt, he went up to Capitol Hill, to a predict-

ably rapturous reception, to argue for acceptance of his budget proposals. It was a masterfully timed and masterfully delivered performance; it ended, if by then there was much doubt, such organised dissent as existed.

So far, so good. But cutting spending is but the first of a four-pronged economic strategy, along with substantial tax reduction, firm control over the money supply and a wholesale onslaught on government regulation. It has also proved, somewhat to the surprise of political experts, the most popular element to date.

Some of Mr Reagan's more fervent supporters believe that his electoral mandate last year empowered him to do all the things he wanted. In fact, it appears as though Congress reads his mandate in a more limited way: to get at government spending but not necessarily to permit him to set economic policy management on an irreversible, doctrinaire path from which there is to be but minimal deviation.

It is nonetheless noteworthy that Congress should have departed from form in preferring spending cuts to tax reductions. This reflects a great nervousness, particularly on the part of the Democrats, in being seen to defy the will of the people.

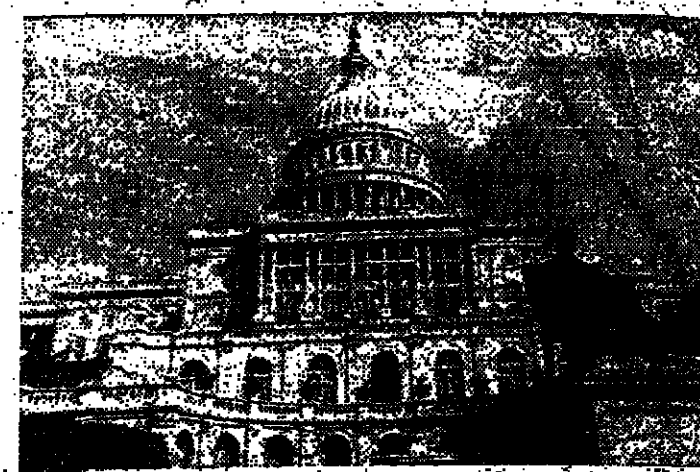
Unpopular

Government and many of its programmes are currently unpopular in the country; more to the point, the balance of political power in the nation has shifted away from the older northern industrialised states, many of whose inhabitants have benefited most from government spending over the years, to the burgeoning Sunbelt region, with its distance from Washington is as much philosophical as geographical.

Thus, in the budget crunch, more than 60 Democrats in the House of Representatives deserted their party leadership and voted for the bipartisan bill the administration supported. Almost all the defectors were from south or west of the Mason-Dixon line; all must be classified as conservative Democrats.

The Democratic Party itself, badly bruised last November through loss, not merely of the presidency but, more important, of control of the Senate, lacks clear direction at present.

It has no titular head; President Carter, whom many Democrats blame for last year's



The Capitol, where President Reagan's masterful performance carried his Budget proposals

debacle, has disappeared virtually from sight, leaving no heir apparent. Former Vice President Walter Mondale, for all his personal popularity, lacks a formal platform at present; Senator Edward Kennedy's brand of liberalism was shown out of step with the climate of the times. The party does not lack for pretenders, but none has yet established much of a personal following so far.

Many senior Democrats frankly believe that, rather than develop a coherent alternative to President Reagan's conservatism, the party should allow the President to have his way, convinced that his policies will fall in any case, thus reviving their own party.

This may be a tenable long-term strategy, but it does not help much in all the tactical battles that are to be fought on economic and foreign policy. Specifically, it has meant that the leadership in the Congress has been seen to be wanting.

The speaker of the house, the venerable Mr "Tip" O'Neill, seems to have lost his taste for political wars; in the Senate, Mr Robert Byrd's talents were always of a technical rather than an inspirational quality; and, without doubt, many democratic senators and congressmen are currently scared that the promised well-financed onslaught of the "new right" conservatives in next year's mid-term elections may succeed and that it would be ill advised in the intervening period to provide this unscrupulous opposition with too much ammunition.

But all this does not mean that the Reagan Administration is guaranteed plain sailing, politically. Perhaps the greatest danger facing the administration is over-confidence. It has already shown tendencies to go too far, too fast: as when, for example, it was so emboldened by its success on the budget that it proposed wholesale surgery on the social security system.

Although heretofore alternative proposals to restore the system to financial viability, the Democrats were able to seize on the very radical nature of the President's proposals as a point of unity against them.

Similar stirrings are evident on the question of tax reduc-

tion. Mr Reagan's slightly modified version of the old Kemp-Roth Bill, mandating a three-year, 10 per cent per annum tax cut, strikes deep at the traditional Congressional prerogative over taxes.

Given the great uncertainty that exists today over the state of the economy, many in Congress have wondered about the wisdom of locking the country into inflexible policies for a protracted period, particularly when they appear to be based on economic premises that have little, if any, historical precedent of success. The word "compromise" is in the air, and its speakers include Republicans as well as Democrats.

Foreign problems

The same potential problems exist in certain areas of foreign policy. The Administration has already found it difficult to persuade Congress that the future of the free world hinges on the U.S. making a stand in El Salvador or sending advanced radar warning aircraft to Saudi Arabia.

That Congress is inclined to be more belligerent is not in dispute—as witnessed by the general acceptance of the President's proposals substantially to increase defence spending—but it has not yet reached the point where the legislature is ready to offer the chief executive carte blanche in every corner of the globe. Again, the Administration could be hoist on the petard of its own over-confidence.

These are clouds on the horizon, not yet overcome in finding a longer-term view, much depends on the outcome of next year's mid-term elections; the Democrats are vulnerable in 1982 because 21 of the 33 seats to be contested in the Senate are held by them, and re-apportionment threatens some safe districts in the house.

If, 18 months from now, Ronald Reagan finds himself with his own popularity unimpaired, the economy improving and his party running both houses of Congress, then it will be legitimate to speculate on radical change in the American political system. Those, however, are very large unanswered questions.

Businessmen's honeymoon over

TAX AND THE BUDGET

DAVID BUCHAN
Washington Correspondent

BUSINESS WAS convinced after the November 1980 election and still generally believes, that it has found a friend in Ronald Reagan. But the misty-eyed honeymoon has begun to wear off as it has become clear that the President is a populist, more interested in Main Street where the votes are—than Wall Street.

Four elements make up the ambitious Reagan economic programme: tax cuts, public spending cuts, a tighter money policy via the Federal Reserve and less Government regulation of the private sector. Only on the last has the response of the U.S. business community been whole-hearted applause.

It has welcomed the Administration's promise to reduce regulation of exports and exporters, to clarify the ambiguities of the foreign anti-bribery law, to freeze the promulgation of new safety and environmental rules and to scrap some of the old ones. The car industry has substantially benefited from the postponement of certain emission controls.

Doubts

The businessmen's doubts have crept in with the other elements of the Reagan policy. Roller-coasting interest rates have made life very difficult in the first half-year of the Reagan Administration. Yet part of the problem is seen as stemming from the fact that the Administration has left all the initial running in the anti-inflation fight to the Federal Reserve Board.

Of course, this is largely because of the protracted time it takes any U.S. administration to get any budget or tax changes through the Congress. The Reagan Administration argues that very shortly the big spending and tax cuts it intends to force through on Capitol Hill will dramatically change expectations about inflation and put the economy back on the road to sustained recovery.

But that is still all in the Capitol Hill melting pot. The final outcome will not be clear until mid-summer or early autumn, when the 1981-82 Budget is signed into law and President Reagan has a tax bill on his Oval Office desk.

So far, Mr Reagan has been outstandingly successful on his budget cuts. His long-term plan, laid out in February, is to reduce the share of federal outlays in the gross national product from 23 per cent this year to 18 per cent in 1985-86. In the shorter term, he has pushed for around \$50bn in cuts in 1981-82 from what had been proposed by former President Carter.

In May he won an initial commitment from Congress to do this with a surprisingly large margin in the Democratic-controlled House of Representatives. The fact that his plan calls for a massive switch of money from domestic welfare and social programmes into national defence caused a deep split in the opposition Democrats, liberals bitterly resenting the social cuts but conservatives in the Democratic Party so attracted by the Reagan philosophy that they deserted to the President in dozens.

Part of the success in the budget-cutting battle stemmed from the fact that Mr Reagan carefully balanced his social programme cuts in, for instance, urban aid and food stamps for the poor, with a swipe at big business.

One of the deepest individual cuts affected the U.S. Export-Import Bank, which the Reagan Administration argued had been giving far too much export help to a tiny number of large corporations, like Westinghouse, Boeing and General Electric, which did not need cheap credit assistance.

There are in any case two major caveats that must be entered in a mid-stream judgement of the Reagan budget plan. The first is that its success, according to Mr David Stockman, the demonically enthusiastic parer of public spending who holds the job of budget director, partly depends on cuts in the social security pension system, accounting for no less than 23 per cent of the whole budget.

The Administration proposed, belatedly in mid-May, cuts in

pension benefits that would reduce the budget deficit by some \$9bn in 1981-82 and much more in later years. It was, however, ignominiously rebuffed with the Republican controlled Senate going on record unanimously opposing the pension cuts.

The second and more general caveat is that Congress has yet to write into law all the budget cuts. What it has done is merely to make an initial commitment which could quite possibly come unstuck this summer. Aware of some Democrats' intentions to achieve precisely this, the White House has been warning against "deliberate sabotage" of its earlier budget victory.

Tub thumping

The budget cuts have made great sense to the many fiscal conservatives in the Republican Party and those of them that sit on the Democratic side of the aisle. They have tub-thumped for years that the Federal Government should live within its means and that deficits should be closed.

It has therefore been with a certain anxiety they have viewed Mr Reagan's tax-cutting plans, seeming to open up only the prospect of bigger, not smaller, deficits and what that would entail in terms of the Government crowding private borrowers out of the credit markets, and of course inflation.

It has been hard for many to swallow the pure "supply side" theory of the neo-conservative economists in the Reagan Budget Office and Treasury that lower tax rates can produce a higher tax revenue for the Government, not a smaller one, since more economic activity is automatically generated. Even under the Reagan forecasts this would not put the budget into balance until 1984, the last year of a Reagan first term.

In the interim, what is to guarantee that the tax relief does not just end up in consumer demand rather than increased savings, investment and work incentive?

Because of these doubts, President Reagan is in for a much tougher battle on his tax plans than he has so far met on the spending cuts. Nonetheless, he is holding out for a three-year cut in income tax rates,

because he believes it important for business and individuals to have that sort of time span in which to make their plans with certainty about taxes.

However, in early June he made two key concessions to assuage the concerns about budget deficits and to attract conservative Democrats:

● A 25 per cent income tax cut over three years, with an initial reduction this October of 2 per cent, and not 10 per cent as he had first suggested.

● A scaling back of the depreciation improvements for businesses making new capital investment. This would save companies \$122bn in tax over the next six years, instead of the \$170bn in the original plan.

The business community has reacted with some dismay to this, since the Reagan tax plan was already heavily weighted towards individual tax relief and the latest changes only accentuate that. A spokesman for the U.S. Chamber of Commerce even called it "a breach of faith with the business community."

The plan to accelerate depreciation originally would have permitted investment in new vehicles to be written off against tax in three years, equipment over five years, and fixed plant over 10 years. The last category has now been shifted to 15 years.

However, it should not be unwelcome to the investment community that President Reagan is now supporting a reduction in the top rate on unearned income from 70 per cent to 50. Ironically, Mr Reagan had first rebuffed this suggestion on the grounds that it smacked too much of a help-the-rich measure, and only adopted it after the Democrats suggested it.

Despite these modifications, the Reagan Administration is still prepared for very sizeable deficits—\$90bn in the current year and at least \$45bn even under its most optimistic assumptions.

Some Democrats have developed a conspiracy theory that Mr Reagan actually wants the sort of deficits that will make it impossible for Congress not to go on cutting public spending in years to come, and thus keep reducing the size of the Federal Government he dislikes.

We can help you take a bite of the Big Apple

Those who seek to enter or expand in highly competitive markets know that America has always been one of the toughest.

The support and advice of an international bank with a deep understanding and intimate knowledge of local business conditions is often crucial to an operation of this kind.

Marine Midland has the substantial resources and global banking expertise to assist your organisation in taking a bite of the Big Apple, or winning a share of other major markets.

Why not talk to us soon?

Contact Roger White, Marine Midland Bank, N.A., 34 Moorgate, London EC2P 6JR. Telephone: 01-638 1738.

MARINE MIDLAND BANK, N.A.

New York, New York, Miami, Bogotá, Buenos Aires, Caracas, Hong Kong, Jakarta, London, Madrid, Manila, Mexico City, Panama, Paris, Rio de Janeiro, Rome, Seoul, Singapore, Sydney, Tokyo, Toronto.

مكتبة الفصحى

Paul Betts reviews the energy scene and explains the Republican policy to encourage its development

Tucked away like a rare bottle of wine

"IT IS OUR great fortune to be one of the richest energy nations in the world. Yet, judging by current economic conditions, who would know it?"

With this blunt statement, a group of leading U.S. businessmen and oilmen opened their long and far-reaching report to President Ronald Reagan which was to become the basis of a blueprint for a new Republican energy policy.

The report, named "The Halibut Report" after the Houston oilman who chaired the group of Republican businessmen, called for a series of major changes in former President Carter's approach to the country's energy problems. While acknowledging that under President Carter some significant measures were undertaken to reduce the country's dependence on foreign oil, it claimed that the thrust of the Carter energy programme was to impede production and curtail consumption of energy. "The Government has acted on the principle that the way to deal with energy is to do away with it," the Halibut Report said.

"Instead of unleashing the resources of a wealthy nation, we have in the name of saving energy for some unspecified future time, tucked energy away like a rare bottle of wine."

The message of the new Republican energy policy was quite a simple one. It was basically that every effort must now be made to encourage as much as possible the development and production of the country's vast potential of natural resources.

"The U.S. has the potential to produce as much oil and gas in the future as we have produced in our history. We have 60 times more coal than oil and 40 times more coal than natural gas. There is more oil in shale in one single acre, 25 miles in radius, than has been discovered in the Middle East. And, the United States is the world leader in many energy technologies, especially petroleum," the report goes on to say.

It proposed a series of new measures and changes to sustain a much increased programme of investment by oil companies and energy concerns. It called for the elimination of controls on domestic oil and gas prices; for greater accessibility of federal lands for exploration and development; for less stringent environmental constraints, shifting the emphasis of environmental policy on a scientific basis to ensure that "taxes, controls and subsidies allow the best and cheapest to win out in the marketplace."

"The keystone of our energy policy must be the use of the market system to decide what produces what, where and for whom."

Since his inauguration in January, President Reagan has wasted little time in implementing these policies. He has already removed all remaining price controls on domestic oil. He has proposed to do the same with gas prices, although there are increasing signs that gas decontrol could take much longer and face substantial opposition in view of its inflationary consequences. Mr. James Edwards, the Energy Secretary, and Mr. James Watt, the Interior Secretary, have jointly announced a plan to speed the Government's offshore oil and gas leasing programme, especially in the all important areas of Alaska. Mr. Edwards has also indicated he plans to trim down — indeed, eliminate altogether if necessary — his own energy department, and significantly, he has also hinted that he intends to phase out as quickly as possible the controversial windfall profit tax on oil revenues which came into effect on March 1, 1980.

On the whole, these measures and proposed new actions have been welcomed, particularly by the energy industry. The windfall profit tax has for long been the source of bitter complaints from oil companies. From the beginning, they have regarded it as an excise duty based on windfall production and not on earnings.

Indeed, the current combination of the windfall profit tax, federal income-tax and State income-taxes plus State severance taxes takes 51 per cent of every incremental dollar of oil producing revenue, leaving the oil company with 19 per cent. This is about double the tax take in 1974.

Oil companies' record spending plans

For a long time, the oil companies have indicated that public lands hold an estimated 37 per cent of U.S. undiscovered crude oil; 43 per cent of undiscovered natural gas reserves; 40 per cent of proven coal reserves; 80 per cent of recoverable shale oil and 85 per cent of tar sands, another potential energy source. They have particularly been pressing for the opening up of the outer Continental shelf.

And the Government has already announced that despite environmentalist objections it plans to open up the Georges Banks on the east coast, the Californian Continental shelf, and much greater accessibility to Alaskan offshore areas.

In part in response to the freer, potentially more profitable climate for energy development under the Reagan

Administration, the major U.S. oil companies have all recently announced record capital expenditure programmes largely designed to expand their current oil and gas production, exploration and development operations.

In a recent survey conducted by International Petroleum Finance, a New York-based group which analyses the oil and energy industries, the major U.S. integrated and independent oil groups are expected to spend \$55.6bn on capital investment this year, or 28 per cent more than last year. Exxon, the largest oil company, is alone planning to spend about \$10bn this year of which \$6.5bn for traditional exploration and production drilling is already an all time record in the U.S.

The level of capital expenditure is running at a much higher rate than oil company earnings. In turn, this is putting pressure on the U.S. debt markets where a number of major groups once again turning to the capital markets to finance some of their planned capital programmes. Atlantic Richfield, Tennessee, and many others have already floated bonds. Exxon is talking about returning to the U.S. debt market as soon as conditions improve there for the first time in several years.

But the major oil groups are not limiting themselves to exploring for more oil and gas. Most have ambitious programmes involving shale oil, coal, supplementary recovery. In recent months, there has been a rash of huge takeover bids involving leading energy groups seeking to expand their natural resources base by attempting to acquire minerals and metals concerns. Standard Oil of California made an unsuccessful bid for Amstar for up to \$4.3bn in what would have been the largest acquisition ever. Standard Oil of Ohio, British Petroleum's U.S. subsidiary whose main asset is Alaskan oil, is acquiring Kennecott, the largest copper producer, for \$1.77bn. Sohio is also buying some of U.S. Steel's coal properties, while Gulf is also expanding its coal operations as are many other U.S. energy groups.

Programme ambiguous in application

For all the promise that the Reagan energy programme has generated, it still remains ambiguous in its application and longer term consequences. So far it has been seen as a programme very much directed to suit the needs of the large integrated oil groups. Decontrol of oil prices has already proved a major strain on smaller refinery groups which benefited under President Carter of special entitlement programmes and supports. In spite of President Reagan's open endorsement for the development of nuclear energy and greater use of the country's huge coal resources, little progress has so far been made on these fronts. As for synthetic fuels, which President Carter sought to encourage with the setting up of the government backed Synthetic Fuel Corporation, the future looks increasingly bleak.

Before looking in some detail at what is happening to coal, synthetic fuels, nuclear and other energy sources, the very outlook for the traditional oil and gas sectors needs to be considered in the light of some recent developments. Against the background of the Republicans' new energy policy, the obvious assumption is that things should have become extremely rosy for the big oil groups. Quite the reverse is true. In the first quarter of this year, the earnings of large oil companies have declined by an average of about 17 per cent. These earnings are likely to come under strain in coming months, too.

The fact is that a dramatic change has occurred in U.S. energy consumption patterns. President Carter's conservation policies now seem to be paying some dividends. Americans, in general, are consuming far less petrol and home fuel oil than they ever did before. The supply and demand picture on the domestic and international markets has altered radically. Refineries in the U.S. are now running at only about 67 per cent of capacity compared to more than 90 per cent in 1978. Demand for petroleum products has declined sharply, in turn depressing the downstream and chemicals earnings of oil companies. Some even reported heavy losses on downstream operations in the first quarter.

For the first time, prices, in spite of decontrol, are coming down on the U.S. market. Several major companies, including Standard Oil of Ohio, Standard Oil of California, Texaco, Conoco, Phillips Petroleum, among others, are paying about \$2 a barrel less for the crude oil they buy from domestic producers, which are often controlled by subsidiaries of their own group. The short-

oil companies. Some have even taken to advertising their petrol brands on television again.

At the same time, the oil mix available to oil companies has also changed. Many are having to rely increasingly on high sulphur — so-called "sour" — crude. In turn, they are having to spend heavily in upgrading their existing refining facilities. All this is putting the squeeze on some margins and pressure on capital investment.

to rely increasingly on high sulphur — so-called "sour" — crude. In turn, they are having to spend heavily in upgrading their existing refining facilities. All this is putting the squeeze on some margins and pressure on capital investment.

to rely increasingly on high sulphur — so-called "sour" — crude. In turn, they are having to spend heavily in upgrading their existing refining facilities. All this is putting the squeeze on some margins and pressure on capital investment.

to rely increasingly on high sulphur — so-called "sour" — crude. In turn, they are having to spend heavily in upgrading their existing refining facilities. All this is putting the squeeze on some margins and pressure on capital investment.

Oversupply hits development of synthetic fuel

The biggest victim of both the Reagan energy programme and the current over-supply in the world oil market is undoubtedly the development of synthetic fuels — or synfuels — which include coal liquefaction, shale oil projects and coal gasification, among other ventures. The government continues to make encouraging noises about the need to develop these alternative fuel sources but it has not at all been extremely casual in translating these good intentions into practice.

At present there are a host of ambitious projects which seemed doomed to be delayed or slowed down. They include a \$3bn shale oil project in Colorado between Exxon and Tesco; a similar \$3bn project between Occidental Petroleum and Tenneco; another \$3bn venture, this time for coal liquefaction, between Ashland Oil and Airco; a coal gasification project put at \$2.5bn involving Conoco, Cities Services and PPG Industries; and many others.

In all, there have been 63 applications for loan guarantees from the synthetic fuel corporation to back these ambitious projects.

Since taking office, President Reagan has deeply shaken the Synthetic Fuel Corporation and the government agency, set up by President Carter, which was to act as an independent corporation to support the development of synthetic fuels in the U.S.

The fact is that the Reagan Administration, consistent with its overall philosophy of as little government intervention as possible, has never really been interested in state sponsorship of a synthetic fuel industry. It has eliminated direct subsidies for synthetic fuels programmes, expressed no objection when a bill was introduced under which money appropriated for the synthetic fuels corporation could be used to finance the country's strategic petroleum reserve, and has reduced the salaries of a number of synthetic fuel corporation officials and delayed naming a new board since the original board resigned after the election.

Cloud over future of nuclear power

Nuclear energy too has gloomy prospects. The Administration has repeatedly stressed the importance of nuclear in its long-term energy programme. It has appointed a new chairman to the U.S. Nuclear Regulatory Commission, Mr. Joseph Hendrie, who is believed to be more sympathetic to the problems of the nuclear industry than the Carter regulators. But, apart from a series of token gestures, it has done little to boost the industry's expectations.

For two years, since the accident at the Three Mile Island nuclear plant in Harrisburg, Pennsylvania, the nuclear industry has been in a coma in the U.S. The accident shattered public confidence in nuclear power and undermined its role as a viable alternative to oil, gas and coal. Since the accident, no U.S. utility has ordered a nuclear reactor, and scores have cancelled earlier contracts.

With the clean up of the Three Mile Island plant — which is estimated to cost about \$1bn in current dollars — still at a preliminary and uncertain stage, other problems are clouding the future of nuclear energy. Apart from regulatory delays for new licences and continuing fierce opposition from a vociferous anti-nuclear lobby, there is the unresolved problem of the permanent disposal of nuclear waste. More-

over, the lower than expected demand for electricity and nuclear government policies, the utilities are reconsidering their longer-term capital investment programmes.

Utilities think again about conversion

The utilities are also having second thoughts about their plant conversion programme to coal. Coal, of course, has long been seen as a key to America's future reliance on less and less imported oil. The scramble by major oil companies to add to their existing coal holdings is an eloquent reflection of the importance being given to coal for the future.

As the Halibut Report put it: "Coal is the most abundant yet least utilized of our domestic energy resources. It represents 72 per cent of our known remaining fossil fuel supplies, but accounts for only 19 per cent of our current energy consumption."

Its development has so far been hampered by a combination of factors. These include poor transport facilities, inadequate port infrastructures undermining the potential for U.S. coal exports, an archaic union system, and some very tough environmental constraints. The Reagan Administration has repeatedly said it will ease some of the regulatory constraints to encourage the development of coal. But regulations are only part of the equation — indeed, the smaller part. The coal industry

currently estimates that regulations are about 40 per cent of the reason why coal development is currently being obstructed. The other 60 per cent is made up of basic economics. And those economics involve broad questions as the current state of the utilities, their financial pressures and the general sluggish demand picture for electricity, inadequate transport infrastructures, and various geographical barriers.

Indeed, some gas producing states like Texas and Louisiana have vigorously rejected the idea of conversion to coal since, for them, gas is far cheaper and cleaner to burn than coal, whose high transport costs would make plant conversion to coal "ludicrous" in the words of one Louisiana utility. So one comes full circle, and back to oil and gas. The main thrust of the Reagan energy programme is heavily weighted towards encouraging the development of more domestic oil and gas production. The Administration's first effective measures, including oil decontrol and the speeding up of lease sales in the outer continental shelf, go towards this direction.

Encouraging signs for the Government

To some extent, in broad economic terms, the current energy picture is an encouraging one for the new Government. Oil prices are moderating and with them so will consumer price inflation. Foreign oil imports are also dramatically down. And the oil groups are spending more than they ever have on new exploration and production. But there is a limit on the potential of domestic oil and gas development. A study by Cornell University recently showed that increased drilling for oil could soon become a losing proposition. "The result of our analysis

indicates that the current trend of increasing conventional exploration effort by the oil industry may not be in the best interest of the nation as a whole," the study claimed.

The main reason is that the oil industry is becoming less energy efficient at finding oil and the day will soon come when "the energy cost of obtaining a barrel of oil is the same as the energy in that barrel."

And some oil industry experts suggest monster discoveries would have to be made to turn the current domestic energy picture around.

Few of them believe that many such oil fields remain to be found in the U.S.'s unexplored territory. Thus although the Reagan energy programme has won widespread approval, its reliance on new U.S. oil and gas seems to be a little optimistic. In the long run, coal, nuclear power and synthetic fuels will inevitably play a far bigger role. But the current cosy supply and demand situation on the market appears to be blurring the issue. The risk is one of complacency and the cost of complacency could be enormous at some later stage.

Treasury Bills, Gold, Currencies.

The International Monetary Market has active markets in more financial futures than any other exchange. Not surprising. The IMM invented financial futures.

In 1972, the IMM began its existence trading in foreign currency futures contracts. This pioneering effort was followed at two-year intervals by gold futures and interest rate futures in 90-day Treasury bills. Not only is the IMM the undisputed creator of the financial futures industry, it also provides the widest range of financial futures markets to be found anywhere.

Today, the IMM offers the only actively traded futures contracts in 90-day Treasury bills. In fact, in its short lifetime, the T-bill futures market has already become closely integrated with the cash market for Treasury securities. Dollar volume of trading activity is now more than three times the daily dollar volume of the dealer market for T-bills.

Likewise, the IMM's

highly liquid gold, Swiss Franc, Deutsche Mark, British Pound, Canadian Dollar, Japanese Yen and Mexican Peso futures markets are tightly linked to the gold bullion and interbank foreign exchange markets. Liquidity enables banks, financial institutions, corporations, bullion dealers, and other major participants to place large orders without distorting the market price — an essential requisite for the large-scale hedging, arbitrage and other trading and investment objectives offered by the IMM's financial futures markets.

The IMM is the financial futures division of the Chicago Mercantile Exchange, established for the purpose of providing all necessary facilities and safeguards for the exchange of contracts. In the all-important function of protecting customer investments, the IMM has a clearing system — unique to the futures industry — under which all

accounts are kept current on a daily basis. Perhaps most important of all, the Clearing House becomes the opposite party to every transaction: the seller for every buyer, the buyer for every seller. As a result, the IMM itself becomes the credit risk for futures transactions, assuring the integrity of each financial futures contract.

The IMM cannot, of course, prevent losses which result from trading judgment. What it can do is provide the safeguards and the liquidity which allow all participants in financial futures to trade with the utmost confidence.

If fluctuations in interest rates, currencies, and gold affect your business, you owe it to yourself to investigate the opportunities available on the IMM.

For more information, call one of the following IMM numbers: Chicago 312-930-3048, New York 212-363-7000, London 01-920-0722.

	TB	GO	3F	8F	ON	J	D	F
HIGH	86.00	525.00	5131	2175	434	400	225	144
LOW	85.88	521.10	5100	2125	434	401	225	144
CLOSE	85.86	521.80	5112	2120	438	404	220	144

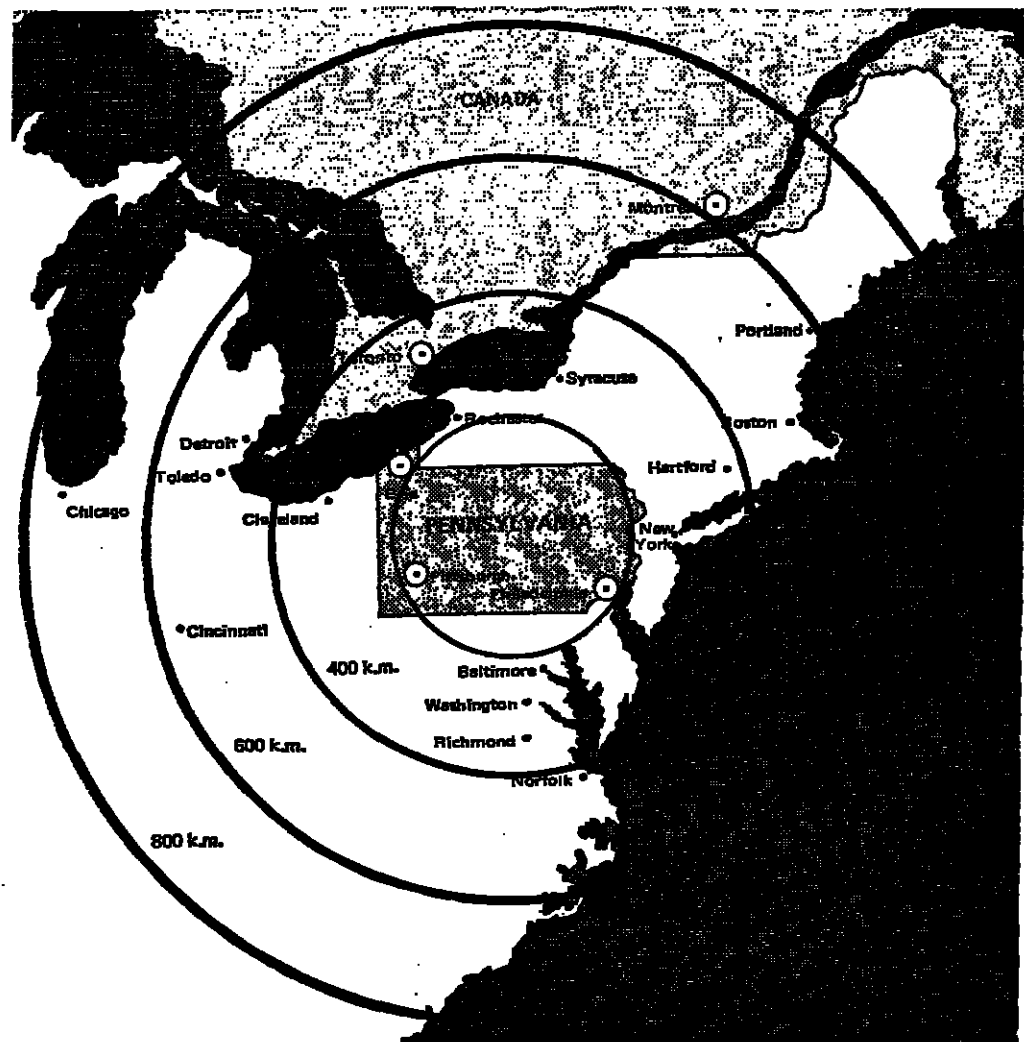


INTERNATIONAL MONETARY MARKET

Division of Chicago Mercantile Exchange

Offices in New York and London.

What can Pennsylvania offer the European investor that no other states provide?



- A strategic market location within one day's reach of 60% of the personal and corporate purchasing power of the U.S. and Canada;
- A large and highly skilled work force with a proven record of dependability;
- Comprehensive financing with rates as low as 3% and terms up to 15 years;
- A diverse and dependable mixture of energy supplies;
- A state government with a pro-business attitude and the professionals to assist you in all phases of your U.S. expansion.

These are but a few of the reasons why Pennsylvania ranked second among the 50 states in attracting European investors in 1980. More than 350 European firms have chosen Pennsylvania as the site for their U.S. operations. Among these are firms such as B.A.T., ICI, Volkswagenwerk, Bayer, Nestle, and St. Gobain Pont-A-Mousson.

We invite you to join these and the many other European companies that have chosen Pennsylvania.

Contact the Pennsylvania Department of Commerce at:

London: 61 Queen Street, London EC4R 1AL, England (Tlx: 887944)
Frankfurt: Hamburger Allee 2-10, 6000 Frankfurt/M. 90
West Germany (Tlx: 4189617)
Paris: 48, Rue de Tocqueville, 75017 Paris, France (Tlx: 641929)

All of these Securities have been sold. This announcement appears as a matter of record only.

Not a New Issue

2,600,000 Shares Apple Computer, Inc. Common Stock

MORGAN STANLEY & CO.

HAMBRECHT & QUIST

BACHE HALSEY STUART SHIELDS

THE FIRST BOSTON CORPORATION

BEAR, STEARNS & CO.

DILLON, READ & CO. INC.

DONALDSON, LUFKIN & JENNETTE

DREXEL BURNHAM LAMBERT

E. F. HUTTON & COMPANY INC.

KIDDER, PEABODY & CO.

LAZARD FRERES & CO.

LEHMAN BROTHERS Kuhn LOEB

MERRILL LYNCH WHITE WELD CAPITAL MARKETS GROUP

L. F. ROTHSCHILD, UNTERBERG, TOWBIN

SHEARSON LOEB RHOADES INC.

SMITH BARNEY, HARRIS UPHAM & CO.

WARBURG PARIBAS BECKER

WERTHEIM & CO., INC.

DEAN WITTER REYNOLDS INC.

ATLANTIC CAPITAL

BASLE SECURITIES CORPORATION

NEW COURT SECURITIES CORPORATION

NOMURA SECURITIES INTERNATIONAL, INC.

DAIWA SECURITIES AMERICA INC.

ROBERT FLEMING

THE NIKKO SECURITIES CO.

YAMAICHI INTERNATIONAL (AMERICA), INC.

CAZENOVE INC.

ASSOCIATED EUROPEAN CAPITAL

JULIUS BAER SECURITIES INC.

ALGEMENE BANK NEDERLAND N.V.

BARING BROTHERS & CO.

COUNTY BANK

CREDIT COMMERCIAL DE FRANCE

HILL SAMUEL & CO.

MORGAN GRENELL & CO.

SAL. OPPENHEIM JR. & CIE.

PICTET INTERNATIONAL

PIERSON, HELDRING & PIERSON N.Y.

J. HENRY SCHROEDER WAGG & CO.

SOCIETE GENERALE DE BANQUE S.A.

VEREINS-UND WESTBANK

WESTDEUTSCHE LANDESBANK

AGTUNGSGESAMTSCHAFT

GIROZENTRALE

June 4, 1981

U.S. FINANCE AND INVESTMENT VI

On this page and at the foot of page VII, David Lascelles looks at the financial markets, which form one of the key areas of the Reagan economic plan.

Search for fresh confidence

THE REVIVAL of confidence in the U.S.'s huge financial markets is a key goal of the Reagan economic plan. Yet ironically, worrying even, these markets have been strikingly unenthusiastic about the Administration's ability to achieve what it has set out to do. The bond market hit new lows during the Congressional debate last month over the new budget, and the stock market has essentially been in a holding pattern since last autumn.

The market's concerns focus primarily on doubts that Mr. Reagan will be able to balance his budget before the political considerations of the next election in 1984 produce the usual post-time relaxation in fiscal discipline. These concerns exist even though there is no shortage of influential economists—mostly in the monetarist school—who say that deficits in themselves need not be inflationary, only the way they are financed.

But pessimism has become a habit on Wall Street after the shocks of the last two or three years which knocked the props from under most of its beliefs. Record high interest rates, lack of precedent, a growing sense of crisis—all advised caution and helped shape new trading pat-

terns, most of which worked to the disadvantage of borrowers. The problems of raising new equity and debt capital have sorely strained corporate balance sheets.

In the bond markets, average maturities shortened as investors became less willing to commit themselves long-term, and trends towards flexible instruments intensified. In the stock market, the concept of "stockholder" seems to be fading as more and more people move in and out, looking for quick profits, becoming essentially "stock traders." This has led to an explosion in trading volume.

The private placement market has also ground to a virtual standstill, largely because the insurance companies who are the main lenders in this market have been under severe pressure due to the decline of their business and a sharp rise in the volume of borrowing against life insurance policies (whose rates have been kept at bargain levels by State interest rate ceilings).

The main beneficiaries of these trends have been institutions serving the very short term market: the money market mutual funds whose assets now

exceed those of many of the largest banks in the U.S., the commercial paper market, and the commercial banks themselves who have been servicing much of the vastly increased demand for short term funds.

"We're fairly optimistic looking ahead two to three years. It's difficult to argue that stocks are necessarily underpriced, but bonds seem to offer substantial opportunities over that time," said Mrs. Cornelia Small, economist at Scudder Stevens and Clark, one of New York's leading investment management firms.

Disappointed

But whatever the impact of the new budget, Wall Street is also disappointed that the Reagan Administration is not taking more direct steps to improve the capital-raising process, like reducing or eliminating the capital gains tax (which was cut under the previous administration from 49 per cent to 28 per cent). The question of double taxation of dividends is also a sore point for which the Reagan plan offers no remedy.

Although Wall Street's demands for relief on this front

look self-serving, its lobby maintains that the Reagan plan's proposals to cut personal income tax will not greatly improve the U.S. taxpayer's standing vis-à-vis his foreign counterpart. According to a study by the New York Stock Exchange, the proposals "will still leave the United States tax on investment income at more than twice that in West Germany and more than 11 times that in Japan."

The U.S., it claims, has the second heaviest investment tax rate after Sweden. Implementation of the Reagan proposals would only push the U.S. down to fourth place, behind the UK and Canada.

Wall Street has, however, benefited from a huge inflow of foreign investment thanks to the more favourable view that foreigners seem to take of the U.S.'s financial and economic prospects than Americans themselves. The dollar's strength and high interest rates have added to the allure.

According to the Securities Industry Association, foreigners' net purchases of equities, Treasury securities and corporate bonds all hit record levels last year, and the continuing appeal of U.S. financial assets so far this year suggests that the trend must go on.

The year's best value for money

STOCK MARKET

THE STOCK MARKET gave investors the best return on their money last year, thanks largely to the powerful rally that started in late March and lasted eight months until the election in November, pushing the Dow Jones industrial average up 250 points to hit the 1,000 mark for the first time since 1976.

The total return on common stocks was in the 20-30 per cent range, with some spectacular gains to be made in sectors like high technology and oil which benefited from rapid growth and high prices. Less predictable was that, as a group, transportation stocks did best. The Dow Jones transportation index gained 89 per cent over the year, compared with 33 per cent for the Standard and Poors 400 Industrials and only 21 per cent for the Dow Jones Industrials.

The transportation stocks gained chiefly from the revival in the railroad industry where deregulation has led to the emergence of several companies with good prospects in grain and coal haulage. But railroads are also big landowners, and several stocks reflected interest in valuable oil lands in the Midwest.

Last year's boom also produced an explosion in turnover as the "Reagan Rally" gained steam: average daily volume was up 20 per cent to nearly 45m shares a day; some days it was more than double that, posing severe strains on Wall Street's back rooms.

Something snapped shortly after Ronald Reagan was swept to power. Although the Dow Jones continued to hover around the 1,000 mark (and even hit an eight year high in April), it seemed to lose its sense of direction, and became increasingly a slave to move-

ments in the credit markets, in other words interest rates.

To some extent this stemmed from deep-rooted nervousness about the 1,000 level, a formidable obstacle at the best of times. No single segment of the market was strong enough to assume the leadership for a major advance. Though there was a lot of talk of the market musing its forces for an assault on the all-time high of 1031.70 (set in early 1973), the dynamism was lacking.

The decline of the oils had

a lot to do with it. The powerhouse of the market last year, they lost much of their appeal as the oil glut worsened and crude prices softened. Mobil, one of the high fliers, traded as high as 88 a year ago, but was down in the 50s last month. Some oil stocks have even declined to half their values in recent months. High technology stocks, also among last year's favourites, have been hit by the softness of the components market.

For a while it seemed as if

the leadership mantle might be assumed by the old blue chip industrials on the thesis that Mr. Reagan's industrial revitalisation proposals would be good for "smokestack" stocks. Early in the spring, this boosted the steels, the engineering and manufacturing companies and growing worries over Reaganomics prevented this trend from developing into a strong rally.

Even though the market is currently gripped by uncertainty, there is also a strong sense of being at a crossroads. For more than a decade, now, there has been a serious erosion of real stock values as prices have failed to keep up with inflation or provide an adequate compensating yield, and corporate assets are now widely viewed as undervalued. "The last bargain around," as Merrill Lynch constantly reminds its thousands of clients.

Mr. Marshall Frost, partner at Stein Roe and Farnham, a large Chicago investment management concern, believes the market will develop broad leadership since the Reagan budget will favour a number of sectors: motors, homes and defence. Lower interest rates will help banks and insurance companies. The oil service sector also looks good, he believes, as do companies that produce equipment that improves productivity in the office and factory.

If the Reagan programme catches on, there is no shortage of people on Wall Street who see the market staging a major advance that will carry the Dow Jones up to 2,000 and even 3,000 by the mid-1980s.

If it fails, on the other hand, the consequences could be very serious indeed: it would be an acknowledgement that even the most conservative leader of the U.S. has had in more than a decade the incapacity of inspiring the markets with the necessary confidence for revival.

Investment trebled

CURSE OR blessing depending on your standpoint, money market funds are the single most important development on the U.S. financial markets in the past decade, and they symptomise the problems with which these markets are grappling.

The funds enable small investors to participate in the wholesale money markets where yields have been in the mid to high teens for most of the past year, far more than depositors can get in bank accounts. Highly liquid, these funds raise small initial investments (\$1,000 is typical) and many even allow investors to write cheques on their accounts.

Since 1979, investment in these funds has trebled and currently stands in the region of \$115bn, equivalent to the total assets of Citicorp, the largest bank in the U.S.

Most of this money has gone into the short term debt market (six months or less) where demand has soared because of the high cost of fixed rate borrowing and huge uncertainty about the longer term credit outlook.

The funds are a blessing insofar as they have brought this market and brought investors high yields. But they have highlighted the erosion of the long term market and grown into a powerful competitor to the banking and thrift industries. They have also interfered with the Fed's calculations of the money supply.

Several legislative attempts have been made to curb them (by subjecting them to reserve requirements or obliging them to invest in certain types of "worthy" securities), but none has been able to overcome tough political opposition based on the fund's popularity.

Were interest rates to decline sharply, the funds would lose much of their raison d'être because other investment vehicles would gain in attractiveness. Nevertheless, they have probably served a useful purpose by pinpointing many of the weaknesses of the U.S. financial and banking system, and may thus turn out to be useful catalysts for change.

BOND MARKET

THE BOND MARKET has been little short of a disaster area for over a year now. Record high interest rates have demolished bond values and seriously eroded investor confidence, possibly to the point where it may never recover. The success or failure of the Reagan Plan will be played out with particular drama here.

In many ways, the bond market, far more than the equity market, lies at the heart of Wall Street's hopes and fears. In it are reflected not just the day-to-day cost of money, but the expectations of borrowers and investors alike about the prospects for inflation, economic progress, and most of all, the ability of politicians to put things to rights. The fact that interest rates have shown an inverted yield curve for most of the last 12 months is a sign of how impatiently the peak in rates has been awaited.

The sense of crisis began to grow more than a year ago, when the Carter Administration was conspicuously failing to get to grips with inflation, and when monetary policy seemed incapable of holding the line. No one who owned bonds last year obtained a positive return, and that will probably hold true for the first half of this year as well.

In the third quarter of 1979, the U.S. Government and top quality corporate borrowers were still able to obtain long term funds at less than 10 per cent. In the second quarter of

this year, the Government was paying 14 per cent and Triple A utilities more than 18 per cent. But the sadder fact is that the huge majority of U.S. corporations were then unable to borrow at all.

The unprecedented volatility of interest rates has reshaped the debt markets in a number of ways, most strikingly in the shortening of maturities. Investors, growing reluctant to commit themselves long in a market that has served them so badly in the last couple of years, have lost their appetite for 30-year paper. Institutions now show a distinct preference for debts of 15 years or less. Individuals, insofar as they participate in the market any more, view it increasingly like the stock market—as a place to make quick gains.

Protection

The parallel growth of the interest rate future market has given institutions a means of protecting themselves against interest rate gyrations, but use of this market is still largely confined to Wall Street.

The growth of new-fangled instruments like flexible rate bonds, bonds with warrants, and even original issue discount bonds (which carry low or zero coupons) are all indications that issuers have to be increasingly "innovative" if they are to attract investment dollars, but much as these trends point to Wall Street's resourcefulness, they are also eroding the discipline of the financial markets. The market's fears are also overlaid by concerns over the Federal Reserve's handling of

credit policy. The Fed's new tactics, which incline to the monetarist approach, have added to interest rate uncertainty and forced the market to build a "volatility" premium of as much as 2 per cent into yields. While Wall Street is generally impressed by the firmness of the Fed's stance, it suspects that Fed governors themselves nurse doubts about the Reagan Plan, and this could damage the Fed's credibility.

Such was the deterioration of

the market by the second quarter of this year that top quality bonds were yielding as much as 5 per cent above the rate of inflation, a generous rate of return by any standards. However, it was also a measure of the market's uncertainty that it was unable to attract strong buying even at this rate. The gloomy predictions of higher interest rates from Wall Street's famous "gurus" reduced further the ranks of those with the stomach to buy.

FLORIDA

AMERICA'S GROWTH MARKET

REAL ESTATE - TOURISM

COMMERCIAL INVESTMENTS

BUSINESS

To those in the U.K. that recognise the potential in these areas ANGLO FLORIDA in conjunction with our associates have the resources to objectively assess the specific opportunities that exist in this land of sunshine and mushrooming growth.

To business people, the implications are clear. The steady population influx into Florida assures a burgeoning demand for every conceivable product and service. The marketing opportunities and profit potential are limited only by the ingenuity of the marketer or investor.

Telephone Norman Carl on 01-769 0655
TELEX 945583 (REF AF) FRETTEL NO. 242982
ANGLO FLORIDA DEVELOPMENT CORPORATION

كتاب الفل

The last two years have been rough ones for the financial institutions and when things improve the industry may find its shape has changed radically. David Lascelles reports.

Cyclical low leads to cut in profits

THE LARGEST suppliers of funds to the financial markets, the U.S.'s giant insurance companies, have themselves been hit by a cyclical low in profits.

With their business at a cyclical low, underwriting profits have been down sharply and overall profitability has only been sustained thanks to the high yields available in the financial markets. But even this is a mixed blessing. It has kept alive underwriting capacity that should by rights have been driven out of business and has preserved competition at a fierce level.

The path to which the industry has come was highlighted by a recent announcement from Aetna, the country's largest non-mutual insurer, that it would be forced to raise premiums even at the cost of market share to restore healthy operating margins. Mr William Bailey, Aetna's president, said competition had reached a level of "unparalleled intensity". No major company felt able to follow Aetna's move.

But before the competitive pressures reached their latest pitch, the insurance industry had encountered obstacles which prevented it from sustaining its customary flow of funds to the market. The virtual collapse of the bond market last year forced portfolio managers to curtail their commitments to long-term fixed income securities for fear of being burnt again. It is

A storm of change

AMERICA'S FINANCIAL institutions—its banks, investment houses, insurance companies and so on—have been fighting their way through turbulent seas in the last couple of years, buffeted by high interest rates and stormy markets.

For many, it has been a journey through uncharted waters in which the old rules and expectations no longer apply, and many have suffered badly. For others, like Wall Street's brokers, it has been an exhilarating time that has offered unprecedented business opportunities.

But if and when the heavy seas subside, the financial industry may also find that it has gone through a storm of change. By the middle of this decade it is likely to be a very different industry from the one it was in the mid-1970s.

Laws governing the financial and banking industries are already being strongly challenged and may well be drastically reshaped in the years to come to meet the new realities. New alliances are being forged between companies who previously scarcely identified their common interests at all—the American Express-Shearson merger is a good example. Novelties like the money market mutual funds may well be here to stay.

But banking executives at the country's biggest banks are almost all unhappy about the state of their industry. They feel hemmed in by archaic legal constraints, hounded by unfair competition, and exhausted by the volatility of the markets. Describing his industry as "handcuffed", Mr Harry Taylor, Vice-Chairman of Manufacturers Hanover told a recent conference in New York that "commercial banks have found that it's a lot tougher making a living in this brave new world."

Often as not on freakish trading profits or a bank's vulnerability to irritations like state laws limiting the amount of interest that can be charged on credit card balances. In the first quarter of this year, profits were up about 10 per cent on average, which was the rate of inflation, and unless interest rates calm down, they are unlikely to show much improvement for the year as a whole.

A large part of the problem has been that while commercial and industrial lending is up, the banks have not always been able to maintain an adequate spread between their funding costs and their return. The prime rate's recent rebound to the 20 per cent level was largely a response to the sharp increase in costs in the money market.

According to Mr George Salem, banking analyst at the Wall Street firm of Bache, the net interest rate margin at the six largest banks in New York and Chicago in the first quarter was 2.5 per cent—down from 2.75 per cent last year, and 2.86 per cent in the year before. By contrast the smaller banks in the regions had little trouble obtaining a spread of 4 per cent or more—partly because of their freer access to cheap depositor funds.

Competition from other sources of short term funds like commercial paper is also forcing large banks to undercut their own prime rates. The large banks' funding problem has been made particularly acute by competition from the money market mutual funds which have drained an estimated \$50bn out of the banking system. Prevented by the Fed's regulation "Q" from offering market rates for funds,

wants have been at a serious disadvantage in the race for the depositor's dollar. The problems raised by regulation Q—which effectively says banks may pay no more than 5½ per cent on savings—have already been recognised, and Congress passed last year's Depository Institutions Deregulation Act which provides for the phasing out of Q by 1988. But many large banks want faster relief than that, though they are unlikely to get it because of opposition from the thrift industry which is already in serious trouble. The large "money centre" banks have also mounted a powerful lobbying effort for reform of two other major pieces of banking legislation which were passed nearly 50 years ago and are now claimed to be out of date.

One, the McFadden Act, and its Douglas amendment, bars banks from opening branches and buying other banks in more than one state. This has prevented the growth of nationwide banking and chiefly explains why there are more than 14,000 banks in the U.S., many of them one-man small town operations.

But the small bank lobby is hotly opposed to reform of McFadden because it will expose them to big bank competition, and at the moment they control more votes in Congress than the money centre banks. Similar political obstacles stand in the way of reform of the Glass-Steagall act which creates the dividing line between commercial and investment banking. Commercial banks may, essentially, only do commercial banking. Meanwhile, U.S. banks face increased competition on their home territory from foreign banks, notably the Japanese. Foreign banks are now fully subject to U.S. banking laws—which they were not until last year—but they continue to increase their market share.

But many large banks want faster relief than that, though they are unlikely to get it because of opposition from the thrift industry which is already in serious trouble. The large "money centre" banks have also mounted a powerful lobbying effort for reform of two other major pieces of banking legislation which were passed nearly 50 years ago and are now claimed to be out of date.

One, the McFadden Act, and its Douglas amendment, bars banks from opening branches and buying other banks in more than one state. This has prevented the growth of nationwide banking and chiefly explains why there are more than 14,000 banks in the U.S., many of them one-man small town operations.

But the small bank lobby is hotly opposed to reform of McFadden because it will expose them to big bank competition, and at the moment they control more votes in Congress than the money centre banks. Similar political obstacles stand in the way of reform of the Glass-Steagall act which creates the dividing line between commercial and investment banking. Commercial banks may, essentially, only do commercial banking. Meanwhile, U.S. banks face increased competition on their home territory from foreign banks, notably the Japanese. Foreign banks are now fully subject to U.S. banking laws—which they were not until last year—but they continue to increase their market share.

But many large banks want faster relief than that, though they are unlikely to get it because of opposition from the thrift industry which is already in serious trouble. The large "money centre" banks have also mounted a powerful lobbying effort for reform of two other major pieces of banking legislation which were passed nearly 50 years ago and are now claimed to be out of date.

One, the McFadden Act, and its Douglas amendment, bars banks from opening branches and buying other banks in more than one state. This has prevented the growth of nationwide banking and chiefly explains why there are more than 14,000 banks in the U.S., many of them one-man small town operations.

But the small bank lobby is hotly opposed to reform of McFadden because it will expose them to big bank competition, and at the moment they control more votes in Congress than the money centre banks. Similar political obstacles stand in the way of reform of the Glass-Steagall act which creates the dividing line between commercial and investment banking. Commercial banks may, essentially, only do commercial banking. Meanwhile, U.S. banks face increased competition on their home territory from foreign banks, notably the Japanese. Foreign banks are now fully subject to U.S. banking laws—which they were not until last year—but they continue to increase their market share.

Brokers on the crest of a wave

INSURANCE

IT IS HARD to believe that only five years ago Wall Street was going through a major crisis which wiped out nearly half its firms and led to the greatest consolidation it had ever seen.

Today, Wall Street's broking houses are riding on the crest of a wave and seem strategically placed to benefit from the major realignment of the financial services industry which many people believe is on the way.

Few and far between were the firms that did not increase their profits last year by 50 per cent, many doubled them. Merrill Lynch, the giant of the industry, was up 70 per cent. First Boston 95 per cent. E. F. Hutton 120 per cent and Dean Witter Reynolds more than 300 per cent.

Record trading on the stock exchanges had a lot to do with it as the six month-long "Rogers Rally" produced the best bull market since 1975. This sparked a huge increase in share turnover and lured the small investor back into the market for the first time since the early 1970s. Retail brokers like Merrill, Shearson, Paine Webber and Bache all benefited from this development.

There was also heavy trading on the bond markets, though more as investors scrambled to minimise losses than cash in on their gains. The commodity markets, particularly precious metals, were very active too. However, it was also evident that Wall Street firms owe an increasing share of their profits to investment banking in its strictest sense, mergers and acquisitions and so forth. The unprecedented takeover wave in the last 12 months—which has made \$500m deals seem commonplace—and the steady re-alignment of corporate America have fostered a brisk market in corporate engineering.

Within that trend there has also been a growing interest in divestiture, as large corporations seek to hive off businesses which do not suit them in the operating climate. As one investment banker said with a smile: "We earned our fees in the 1960s and 70s putting big companies together, now we earn our fees taking them apart again."

That is not to say that everything has been plain sailing for Wall Street. The last year or so saw at least two of its members in trouble. Bache Group's involvement in the silver crisis of March 1980 pushed it perilously close to disaster.

The group has since recovered strongly but it was an episode that showed how vulnerable Wall Street can still be to unexpected dramas.

Paine Webber also learned the hard way that merging is not always fun. It acquired Blyth Eastman Dillon late in 1979 and spent much of last year trying to sort out the horrendous back room problems that arose when the two firms tried to marry up their operations.

The big news on Wall Street, however, is the emergence of what could be a new trend in financial takeovers with the \$385m bid for Bache by the Prudential Insurance Company and the \$900m merger between American Express and Shearson, which is the more significant.

The Bache-Pru deal, which links Wall Street's sixth largest broking house with the U.S.'s largest insurance company, was primarily a defensive manoeuvre by Bache to fend off the unwelcome advances of a Canadian suitor.

But it showed the possibilities for linking up different parts of the financial services industry, and is said to have been the inspiration for the Amer-Shearson deal which came out a few days later.

Like few deals before, Amer-Shearson fired Wall Street's imagination with possibilities and triggered strong buying of broking house shares in the expectation of more mergers.

While standard in Europe, adjustable rate mortgages are novel in the U.S., and homeowners are having to be educated to them. They come in various forms: British style variable (though adjusted according to some objective index, not at management's whim), three and five-year roll-over (essentially adjusted at the end of those periods), or graduated payment.

It will take some time for the industry to issue enough of these variable rate mortgages to build a respectable cushion against a future interest rate shock, and the next few months will still be difficult.

putting big companies together, now we earn our fees taking them apart again."

That is not to say that everything has been plain sailing for Wall Street. The last year or so saw at least two of its members in trouble.

Bache Group's involvement in the silver crisis of March 1980 pushed it perilously close to disaster.

The group has since recovered strongly but it was an episode that showed how vulnerable Wall Street can still be to unexpected dramas.

Paine Webber also learned the hard way that merging is not always fun. It acquired Blyth Eastman Dillon late in 1979 and spent much of last year trying to sort out the horrendous back room problems that arose when the two firms tried to marry up their operations.

The big news on Wall Street, however, is the emergence of what could be a new trend in financial takeovers with the \$385m bid for Bache by the Prudential Insurance Company and the \$900m merger between American Express and Shearson, which is the more significant.

The Bache-Pru deal, which links Wall Street's sixth largest broking house with the U.S.'s largest insurance company, was primarily a defensive manoeuvre by Bache to fend off the unwelcome advances of a Canadian suitor.

But it showed the possibilities for linking up different parts of the financial services industry, and is said to have been the inspiration for the Amer-Shearson deal which came out a few days later.

Like few deals before, Amer-Shearson fired Wall Street's imagination with possibilities and triggered strong buying of broking house shares in the expectation of more mergers.

WALL STREET

American Express and Shearson, which is the more significant.

The Bache-Pru deal, which links Wall Street's sixth largest broking house with the U.S.'s largest insurance company, was primarily a defensive manoeuvre by Bache to fend off the unwelcome advances of a Canadian suitor.

But it showed the possibilities for linking up different parts of the financial services industry, and is said to have been the inspiration for the Amer-Shearson deal which came out a few days later.

Like few deals before, Amer-Shearson fired Wall Street's imagination with possibilities and triggered strong buying of broking house shares in the expectation of more mergers.

Banking internationally? 5 good reasons why you should talk to Rabobank.

Selecting a specific bank as a partner for your international activities requires sound reasoning:

1. By providing 90% of all loans to the Dutch agricultural sector, Rabobank is the largest source of credit to the domestic green sector. And plays a key role in agribusiness finance. Of all Dutch exports 25% consist of agricultural products. The importance of agribusiness for Dutch foreign trade gives Rabobank an extensive and up-to-date knowledge of international trade finance.

2. More than 40% of all Dutch savings are entrusted to Rabobank.

3. One third of all Dutch companies conduct their financial business through Rabobank. And with 3,100 offices in the Netherlands on-the-spot services are available in every part of the country.

4. With total assets of more than 97 billion Dutch guilders (approx. US \$ 46 billion) Rabobank ranks among the 25 largest banks in the world.

5. Additional strength is derived from the membership in the Unico Banking Group, in which Rabobank works together with 5 other

major European cooperative banks. As a group these banks have total assets of US \$ 360 billion and 36,000 offices.

So if you're interested in banking internationally, we'd like to meet you. And when we meet we'd like to help.



Rembrandt country is Rabobank country. The country where traditions of excellence continue to flourish.

Rabobank Nederland, International Division, Catharijnesingel 30, 3511 GH Utrecht, the Netherlands. Telex 40200.
Branch Office New York, 245 Park Avenue, New York, NY 10167, United States of America. Telex 424337.
Representative Office Frankfurt, Friedrich-Ebert-Anlage 2-14, D-6000 Frankfurt am Main 1, West Germany. Telex 413873.

Rabobank

Rembrandt country is Rabobank country.

A victim of high rates

HOUSING FINANCE, the largest single financial market in the U.S., has been one of the most conspicuous victims of high interest rates. Mortgages, which were below 10 per cent two years ago, have been in the mid-teens for most of the past 12 months. This has had serious repercussions for both borrowers and lenders, and has brought about drastic changes in the \$500bn market itself.

Not surprisingly, house sales have ground to a virtual standstill, causing considerable social disruption and depressing a big segment of the economy.

More critical, though, is its impact on savings and loan institutions (S. and L.s) which perform the role of building societies in the U.S.

Most American mortgages are of the fixed rate kind: interest on the loan remains unchanged throughout its life, which can be as much as 30 years. Yet the S. and L.s fund these loans largely with short-term deposits.

This presented no problem so long as rates remained low. Recently, however, the S. and L.s' cost of raising deposits has soared, and has in many cases exceeded the yield being obtained from mortgages.

According to the Federal

HOUSING FINANCE

Home Loan Bank Board, just over half of outstanding mortgages yield 9.5 per cent or less, but the cost of marginal funds in the first quarter of this year was around 14 per cent.

Although the S. and L. industry managed to keep its head just above water last year (its return on assets was a mere 0.1 per cent), it is expected to run up huge losses this year, to the point where its capital base will start to erode. Banking authorities at both

state and federal level have responded to the crisis by trying to free S. and L.s from the grip of fixed rate mortgages. Although nothing can be done about existing loans, new mortgages incorporating various flexible features were authorised for federally-chartered institutions from May 1.

While standard in Europe, adjustable rate mortgages are novel in the U.S., and homeowners are having to be educated to them. They come in various forms: British style variable (though adjusted according to some objective index, not at management's whim), three and five-year roll-over (essentially adjusted at the end of those periods), or graduated payment.

It will take some time for the industry to issue enough of these variable rate mortgages to build a respectable cushion against a future interest rate shock, and the next few months will still be difficult.

U.S. FINANCE AND INVESTMENT VIII

ADVERTISEMENT

SOME PROFIT MAKING
AND COST CUTTING
ADVANTAGES OF FOREIGN
TRADE ZONES

- You can process your goods right in the Zone, allowing possible lower duties or lower freight charges.
- You can manufacture your goods in the Zone, paying no duty on waste materials.
- You pay duty only on the saleable product imported after manufacture.
- No duty is paid on exports.
- You save duty charges by discarding substandard goods.
- You do not pay duty for shrinkage, evaporation, seepage, damage, or accountable loss.
- You may combine domestic and foreign components, paying duty only on raw materials or parts and only if placed in the U.S. market.
- You save on insurance. You pay only for value of goods insured, plus ocean freight. Duty and taxes are not added for insurance purposes.

For more information, write:

Prince George's Foreign Trade Zone #63
County Administration Building, Room 4174
Upper Marlboro, Maryland 20870
(301) 952-3400

U.S. REAL ESTATE
INVESTMENTS

If you are thinking of investing in commercial U.S. real estate, talk to

Whitbread-Nolan

We represent an impressive list of major U.S. real estate interests with high quality income producing property both existing and new developments.

You call on the expertise of the best when you call on Whitbread-Nolan to help you achieve your investment goals.

- \$12,500,000 First class, franchised hotel in the sunbelt.
- \$5,000,000 Small, New York office building. Excellent projections.
- \$5,600,000 A.A.A. Texas Shopping Center; 10% return.
- Syndications

Whitbread-Nolan A Name to Remember in Real Estate.

A. Nolan 212-750-0400
600 Madison Ave.
New York, NY 10022
U.S.A.

L. Basaldua 01-839-7461
25 Haymarket
London SW1Y 4EN
England

I. Barber 813-224-9024
5401 W. Kennedy Blvd.
Tampa, FL 33609
U.S.A.

President Carter's policy for industry, launched in August last year, is beginning to show fruit. The Reagan team, despite its radically different economic beliefs, also accepts the need for deregulation of industry. But the new President, as Ian Hargreaves reports, is not without an interventionist streak.

Setting to work with a will

ONE OF the more curious by-products of Jimmy Carter's years in the White House was the emergence of a national debate about industrial policy.

It can fairly be described as by-product, because Mr Carter certainly did not enter office intent upon creating anything remotely describable as an industrial policy. Like most presidents before him, he was concerned with macroeconomic management and prepared to devote times specifically to industrial matters only when there was a stink, such as Chrysler, or, for an earlier administration, Lockheed.

But by the time Mr Carter was preparing the last phase of his campaign for re-election, the issue of industrial policy had shambled into centre stage. The U.S. news magazines had picked up the theme of "the re-industrialisation of America," and soon even television commentators were having to explain the significance of things like plant depreciation.

By the time he launched it, in August last year, the Carter policy had three main planks: cut business taxes and encourage capital formation by changing depreciation schedules; reduce the impact of regulation upon American business; and wherever possible encourage a tripartite approach to problems involving management, labour and government. Mr Carter even planned to form a kind of central national economic and industrial council on the European model, with Mr. Irving Shapiro, then chairman of Dupont, and Mr. Lane Kirkland, president of the AFL-CIO, as leading lights.

All of this was viewed at the time as a rough bit of electioneering, designed to bolster support from Labour while stemming the flow of the business vote (more a matter of influence than direct ballot power) to Mr. Reagan.

But the untidy branches of the Carter industrial policy did have some roots. Mr Carter was from day one an avid deregulator of industry. He also did much to hold the line

against protectionism and although the tripartism was largely a piece of window-dressing, it stemmed from some fairly solid background work in organising a cease-fire between Washington and the steel industry.

The other proof that the approach had roots is the fact that the branches have started to show blossom pretty early in the life of the new Administration. The 10-5-3 plan on depreciation schedules is a straight lift from the Carter plan, for example, and the commission on deregulation run by Vice-President Bush has so far done nothing which Mr Carter might not have done had he stayed in office.

Momentum

The biggest difference is the Reagan team's attack, the absence of resistance in Congress (for example to the recently passed stretch-out on the period within which steelmakers must meet certain clean-air standards) and, of course, the fact that the Reagan initiative is founded in a fundamentally different macroeconomic theory. Mr Reagan also has more a uniformly-minded group of people implementing his policies — weakness of leadership which bedevilled most of Mr. Carter's efforts.

Since Mr Reagan came in, however, talk of industrial policy has again gone out of fashion, as has talk of energy policy or anything else which gives the appearance of an interventionist approach.

But just as Mr Carter's Democratic politics encompassed a good deal of pro-business, anti-regulation thinking, so too will Mr Reagan show an interventionist streak when necessary. The gentle acceptance to an albeit moderately protectionist position on Japanese car imports is one recent example of this. The now brewing plans to provide some kind of guarantees or credit backing for the beleaguered savings and loans associations is another.

More evidence of the essen-

tially bipartisan approach to industry is the fact that all of the pro-business measures now meandering their way through Congress, such as easing of the foreign bribery laws, proposed rectification of the position which means Americans working abroad are taxed twice, or the willingness to allow American companies to work together in the hunt for exports without risk of anti-trust infringement were all working their way to the top of the pot under the previous administration.

The clear differences, such as they have been, are at the fringes. Mr Reagan has, for example, axed the Economic Development Administration and its regional commission, which were responsible for creating jobs in depressed areas, but this was a very small programme.

On the other end of the spectrum, Mr Reagan is also willing to economise by sharply cutting the funds of the U.S. Export-Import Bank, something which will hurt U.S. exporters of heavy capital goods (such as aircraft and power stations).

He would probably have done neither of these things but for the need to save money everywhere possible to fulfil his macroeconomic designs on the supply side.

Even on taxation, it is noteworthy that Mr Carter's pre-election tax plan for 1981 was a pre-business directly than Mr. Reagan's plan. Over 60 per cent of the Carter tax cuts were directed at business. In the Reagan scheme, business is designed to get 28 per cent of the cake this year and 18 per cent next, although these figures will be somewhat different in practice because of their amendment in Congress.

So much for the politics of industry.

The fundamental reason, of course, why all these rather disparate issues have become talking points is because of a loss of confidence about the excellence of American industry. Foreign cars now account for more than one in four sales in the U.S.; foreigners supply anywhere between 16 and 18 per cent of the country's steel; the European Airbus has become, behind Boeing, the second force in the world airliner industry; the Japanese sell more small photocopyers in the U.S. than any American company; TRW of Cleveland decided it could no longer compete in computers without access to Japanese technology in its home market; and so on.

Decline

Behind these more obvious blows to American industrial self-esteem also lie some discouraging numbers, which point to a steady rate of decline in productivity improvement over the last 10 years to a virtual standstill by the end of the 1970s, and the fact that the U.S. is being outpaced on a percentage of GNP basis on research and development and capital spending by several nations, most notably by Japan and West Germany. The U.S. share of world manufactured export markets has dropped from 25 per cent in 1960 to about 17 per cent today.

These figures have now been well digested in the Washington political gut and their recipe as follows: shorten depreciation schedules to reduce paper profits and therefore lower business taxes; curb inflation through tight control of money and credit and stimulate savings and thereby the resources available for capital investment (for example through the stock and credit markets) by lower personal taxes.

Also, the administration will maintain or accelerate the pace of deregulation, whether that means not telling the auto industry whether to fit air-bags into cars as an alternative to seat belts or whether it means pressing ahead, as the Administration is doing, with the more broadly-based deregulation of the domestic airline industry, a programme which although it has wide industry support, has greatly compounded the financial difficulties of many airlines in the last two years.

The goal is the Holy Grail of non-inflationary or low-inflationary growth, during which it is felt that American business will again find its feet, increase productivity and restore its authority in the world.

This over-simplified picture, however, is going to be hard to achieve. Moreover, it starts from a misrepresentation of what is happening to the U.S. industrial economy, whose most notable feature in the last seven years has been its strength, not its weakness.

Economic growth in the first quarter of this year at 8.4 per cent was the strongest in nearly three years, in spite of almost

record interest rates, and a still profound slump in the interest rate sensitive sectors of motors, construction and farm equipment. The sharp drop in GNP in the second quarter of last year, induced by the Carter credit crunch, was the only significantly down quarter since the end of the OPEC-induced 1973-74 recession.

Thus the behaviour of the economy continues to baffle economists, but it is less puzzling if the economy is looked at in pieces. The population drift from the Snowbelt to the Sunbelt is today far less a question of industry moving in search of lower labour costs (indeed that motivation is nearly at an end) than a drift towards the West with its natural strengths as a Pacific trading base with strong high technology infrastructure, the South-West with its energy resources and the South generally (especially Florida) with its sunshine and the growth industry of retirement as the American population ages.

President Reagan's defence spending increases also tend to benefit chiefly the high technology aerospace companies in these same regions. The defence budget is itself a major reason for not expecting a slack economy in the foreseeable future.

No crisis

This is not to deny the existence of deep-seated problems in some American manufacturing industry, both in terms of obsolete plant, poor quality control and indifferent management, but a large part of the industrial base has never been anywhere near close to crisis.

Even the famed drop in productivity trends is concentrated in practice in a few areas, notably mining and primary metals. The productivity of the all-motor industry grew by 4.12 per cent in real terms between 1972 and 1978, for example, and will resume rapid growth again once the overall market picks up. But that is not to say Detroit will beat out the importers. The increase in world trade (imports rose in value from 4 per cent to 9 per cent of American GNP in the last decade, as exports rose from 4 per cent to 7.5 per cent) is a permanent fact of life which need not be treated as a negative by those looking to restore the U.S. economy.

The U.S. economy also has other things going for it: a large natural resources base; a pre-eminent food production industry; a skilled labour force which has accepted a real drop in wages for two successive years, avoiding any wage pushing inflation; and capital markets which for all their recent fevers are the most flexible in the world.

For the moment, it is hardly surprising that American industrialists are worried. High interest rates are still squeezing them out of the bondmarkets and the stock market, although close to its highest levels for seven years, is valuing many companies at far less than their real values and is afraid that inflation may now be locked into the system in the low double digits.

This has created the conditions for U.S. business to suffer its worst liquidity position since the war, with expensive short term debt now at a 0.85 to one ratio to long term debt, compared with 0.6 in 1965.

Another indication of declining corporate balance-sheets is the activities of the U.S. credit rating agencies, which constantly vet the financial strength of companies using the public debt markets. These agencies have downgraded 82 corporations since the start of 1980, with only 44 being upgraded. Needless to say, the bulk of the upgrades were in the energy/high technology fields.

The credit squeeze in turn has produced some casualties, with 5,100 commercial and industrial bankruptcies in the first 17 weeks of this year, compared with last year. White Motor, Seatrail Lines and Itel are three of the bigger companies to have gone down this path. There has also been high drama short of bankruptcy at Chrysler, International Harvester, Massey-Ferguson and Branniff International and First Pennsylvania Bank.

It always remains possible, of course, that the chemistry of the atmosphere could change as interest rates rise and produce something which looks like a conventional recession. But looking at longer run trends and structure, generalisations of gloom appear to be far from appropriate, as a glance through the varied snapshots of the main industrial sectors on this page and the next indicates.



Kings of the road: but the haulage sector is suffering from patchy earnings.

Power utilities

THESE ARE having a hard time because of delays in, and higher costs of, their nuclear fuelled installations following the Three Mile Island accident. Demand for electricity has also been much lower than was anticipated in plans framed in the early 1970s and many utility stocks continue to sell at below book value. Earnings are also very vulnerable to high interest rates as utilities borrow so heavily in the bond markets.

Airlines

THE INDUSTRY has been struggling against three difficulties — soaring fuel costs, an unprecedented drop in traffic (down 5.4 per cent in the U.S. last year) and the structural deregulation of prices and route rights.

This has dragged many of the big names (Branniff, Pan Am, TWA, Eastern, United, American and others) into heavy losses, whereas a number of very small, non-mainstream carriers with lower costs have experienced rapid growth and reasonable profits. Later, lower oil prices have brought some relief to the carriers, but a shakedown is still in progress, with Texas trying to buy Continental, Pan Am still trying to digest National and Republic still trying to make sense of its component parts, the former North Central and Southern, which merged in 1979.

Freight business has been helped by recent buoyancy in the economy, but price competition remains fierce.

Communications

ANOTHER INDUSTRY in revolution and the throes of deregulations is telecommunications. High interest rates have set back capital spending and, to some extent, hurt profits, but there is tremendous excitement about the potential for spilling over into word-processing related communications and the office of the future.

The Federal Communications Commission has also sanctioned some rate rises which will boost telephone company profits. AT and T, the industry giant, is bracing itself for a possible future battle with IBM and others in datacommunications.

Aerospace

THE MAJOR beneficiary of the defence spending boom, which does not really get under way until 1982, is the aerospace industry. The Pentagon will hardly obscure the deep problems which still exist for McDonnell Douglas and Lockheed in the civil sphere. Boeing goes from strength to strength.

The military aircraft builders, like General Dynamics, Grumman and Hughes, will enjoy the spending spree, so too will component suppliers like Bendix, the defence electronics companies, the missile builders (Martin Marietta, et al.). Defence is a major positive factor for the economy in 1982-85.

Forest products

THE FOREST products sector suffers from weak construction demand but most diversified companies, some through last year fairly well, gaining on paper and losing on timber. Increases in capacity planned for a number of paper products may weaken margins this year and next.

The Seven-Hundred-Dollar
Software Programmer

Companies like American Airlines, Amoco Research, Cities Service Company, and The Williams Companies are getting an EDP bargain — a comprehensive 2-year EDP training program, for just \$700 per student.

Their own computer-management people act as faculty for our community college's specialized program. This partnership of business and education provides a curriculum tuned to business needs, and a steady output of highly skilled graduates. At minimal corporate cost.

It's happening in Tulsa — a centrally located computing community ranking among America's largest. For more on Tulsa's EDP credentials, write:

John Degitz, Manager-Marketing
Economic Development Commission
Metropolitan Chamber of Commerce
616 S. Boston
Tulsa, OK 74119



U.S. REAL ESTATE

Income properties in the western U.S. available for investment. Company with proven reputation of highest integrity. Will sell, act as management company or bank. Trust management available. Bank references available. Minimum \$500,000. Proposals upon request.

Mr. Robert Randall Jr.
THE ROBERT RANDALL CO.
9500 SW Harbor Blvd., Portland, Oregon 97219, USA
Tel: (503) 245-1131 Telex: 346557

U.K. Business in America:
We are one of the leading banks for foreign investment.We are experts
in foreign investment.

European American Bank is a major American bank with specialized international finance skills and more than \$7 billion in assets. We are experts in providing the banking products and services U.K. business needs for U.S. operations. We can meet your needs anywhere in the U.S. through our New York banking network and locations in Chicago, Los Angeles and San Francisco.

In fact, we can meet all your banking needs, anywhere in the world, through our close working relationship with our shareholders, six leading European banks with over \$300 billion in assets.

We can give your
American business a
complete range of
quality services.

We know the U.K. companies operating in the U.S. need a wide variety of bank services. EAB has an excellent package of these services.

- They include:
- Lines of credit.
 - Financial advisory services, including mergers and acquisitions.
 - Trade promotion.
 - International money transfers.
 - Foreign collections.
 - Letters of credit.
 - Money market instruments.

Write for our free
corporate services book.

We would like to prove to you that all banks are not the same. As a first step, we'd like to send you a free copy of our corporate services book. It explains all of our quality services and products. It will also show you how we're a different and better bank for your U.S. needs.

We've organized our bank to make sure you get quality service, with no bureaucratic red tape. You'll find that our European-trained bankers deliver solutions quickly, intelligently and with attention to detail. And you'll get the best thinking of the entire bank, consistently.

For a free copy of the EAB Corporate Services booklet, or more information, write Peter Butcher, Senior Vice President, at Financial Times, Box G6936, 10 Cannon Street, London EC4P 4BY. Or, in the U.S., at European American Bank, 10 Hanover Square, New York, NY 10015.

- ☐ Send me a copy of EAB's Corporate Services booklet.
☐ I'd like more information. Please contact me.

Name _____
Company _____
Address _____

Title _____
Telephone _____

EAB

European American Bank

U.S. FINANCE AND INVESTMENT IX



The aerospace industry will be the main beneficiary of the defence spending boom when it gets underway next year, but in the civil field Boeing is going from strength to strength. Here, the Italian-made tail assembly of a Boeing 767 stands in front of a Heavylift Cargo Airlines' Shorts Belfast aircraft at Everett Field, Seattle. Heavylift is flying tail assemblies for the 767 from the Aeritalia factory at Naples to the Boeing plant near Seattle on the U.S. West Coast.

Glyn Gersh

Steel

STEEL SURPRISED itself with the strength of demand in the past six months, but is nervous that high interest rates could produce another setback. A trigger price system which seems (at least until the April import figures) to have worked, has encouraged higher prices, and profits have been better than expected, based upon an industry now operating at about 87 per cent of capacity.

The industry has also started to tuck in on its huge coal reserves by making sales of assets, mainly to oil companies. The industry still has a number of weaker members (such as Wheeling - Pittsburgh) and plenty of obsolete equipment.

Electrical equipment

THIS IS a difficult industry about which to generalise, but an electrical equipment company with a stake in most parts of the business, General Electric, has been struggling to make earnings grow in line with inflation. There has been some surprising strength, however, in areas such as TV sets (helped by the cable boom) and many companies have an interest in the defence sector.

The heavy electrical equipment sector, such as Power Generators, has suffered from weak foreign demand and the problems at home being experienced by utilities.

Road haulage

THE SECTOR is subject to extensive operational deregulation. It has had patchy earnings since, perhaps in part because in-house trucking operations of the big companies now have more freedom to take backloads. Roadway Express and Overnite Transportation are two of the stronger companies in terms of profits.

Tyre and rubber

IF ANYTHING, the tyre industry was hit harder than the auto assemblers because of a lack of radial tyre capacity when the market moved that way. But action taken has been prompt and radical, leading to a reshaping and at least partial financial recovery by companies like Firestone and Uniroyal, although some smaller manufacturers have gone out of business.

Goodyear, the only U.S. tyre maker with significant European business today, remains a powerful, multinational competitor, whereas others have sought diversification — notably Goodrich. Firestone may be preparing to form a joint venture with Bridgestone of Japan.

Other foreign manufacturers, especially Michelin of France, have gone from strength to strength in the U.S. There is no sign of a recovery in industry shipments, however, which last year reached 107m units, down from 122m the year before.

Shipping and shipbuilding

THIS HAS been a very weak area for years, with shipyard merchant orders at near record lows. But the increase in defence spending and resultant naval programmes promises some relief.

Seatrains Lines was a celebrated bankruptcy in the shipping field, but others have either shaken themselves back into shape (for example, Go Lines, Larsen), are trying to do so (Seacontainers) or are part of big groups (Sealand, which is part of R. J. Reynolds) and doing well.

Broadcasting

CABLE TV is one of the fastest growing industrial or commercial enterprises in the U.S., thanks to the growth of pay television and special programming. Numerous mergers are in the pipeline or have taken place, with newspaper chains, financial services companies and electrical companies among the buyers.

The conventional broadcasters, such as ABC, NBC and CBS, are barred from participation in this craze and their earnings, dimmed by weak advertising trends, have not been too bright.

Building

BUILDING HAS been, with motors, the hardest hit sector of the economy during the interest rates blitz. Housing starts totalled 1.3m last year, against a good year of 2m units. So far this year there is no sign of improvement.

There is also an excess of retailing capacity in the country generally (although this is different according to region). The office market is booming, however, in certain big city centres.

There is some hope that the Reagan depreciation proposals will increase business investment in new buildings. Conditions vary enormously from place to place, affecting an industry of predominantly small companies in widely differing ways. A big cement producer like Lone Star had lower profits last year and cannot expect to do much better this year.

Textiles

TEXTILES IS a long-depressed sector which was brightened recently by a couple of takeover manoeuvres involving Cannon Mills and Fieldcrest Mills. Modernisation, more automation and some lessening in imports competition has created some underlying improvement in the industry, but demand remains patchy, as do profits.

Motor industry

DETROIT lost over \$4bn last year and will probably be collectively in the red again this year as car sales of domestic products continue to languish at a 6m-7m annual rate, compared with a good year of 9m. Imports are holding a record 27 per cent of the market.

Detroit, however, is now more than holding through its vast \$40bn re-tooling programme to produce fuel-efficient cars, although the strain involved has resulted in the Government rescue of Chrysler and the rescue by Renault of American Motors.

In trucks, White Motor has gone bankrupt, with Volvo negotiating to take over its truck business. Daimler-Benz has bought the truck business of Consolidated Freightways, joining Renault and MAN in contention in the U.S. truck scene.

Other newcomers to U.S. manufacturing are Nissan, which is building a light truck plant in Tennessee, and Honda, which has almost completed construction of a car plant in Ohio. The components suppliers have also been squeezed, although several of the leading ones (Rockwell, Eaton and TRW for example) have big and profitable interests outside the field.

Distilling

THIS IS another stagnant market where the leading companies manage quite nicely. A major trend is the growth of vodka consumption at the expense of whisky and a rapid increase (though not a distilled product of course) in wine sales. Brown-Forman, Heublein and Seagram are doing well. Seagram also has about \$4bn to spend on acquisitions, but has not yet found a willing target.

Railways

RAILWAYS HAVE benefited competitively from higher fuel costs for lorries and will soon start to enjoy benefits from partial deregulation of their own industry, with more freedom to change prices and get out of loss-making areas. Traffic, always tied very closely to economic growth, has also been better than forecast. Because many railways also have extensive natural resources interests, rail stocks have frequently been strong performers in the last year.

Electronics

ELECTRONICS IS generally in a period of cyclical weakness, especially in basic components such as semiconductors, where supply exceeds demand and prices have gone down sharply as a result. But unit sales are still growing, defence will help by next year and there is a tremendous vigour among new entrants.

The semiconductor companies' earnings (Texas Instruments, Intel, National Semiconductor, etc.) were down sharply in the first quarter for the most part.

In computers, the picture is generally one of steady but unspectacular progress. IBM came through last year's tricky economic waters with an 18 per cent profit increase and smaller word processing companies like Wang did even better.

In the office equipment sector, pitched battle is in progress in the small copier field with Japanese and their various U.S. partners heavily engaged. Savin is swapping Japanese Ricoh for Italian Olivetti, however.

A longer-range issue involves positioning for the office of the future battle (see telecommunications).

Tobacco

UNIT SALES of tobacco are stagnant or declining in the U.S., but the industry has enjoyed big gains in productivity and reasonable pricing to keep things buoyant. A good old fashioned marketing scrap is going on at the fast growing low-tar end of the market, but Philip Morris and Reynolds remain on top.

Machinery

A WIDE range of machinery products speaks a wide range of conditions. Many companies have strong ties to the energy industry, selling pumps, compressors and the like and are doing very well. Energy is also a plus for the engine manufacturers, who are, on the other hand, still coping with weak truck business. In machine tools, the rate of new orders peaked in March 1980, but a huge order book has kept the major companies fairly cheerful.

There is longer-range optimism about the benefits to the sector both of pressure to improve productivity, automation (several companies are heavily involved in robotics) and through the increased investment by industry in tools from better depreciation terms.

The farm machinery business, however, is back in the doldrums (apart from a slight hint of an improvement in tractor sales in April).

Construction machinery is even worse placed and a number of weaker competitors are struggling.

Aluminium

DEMAND FOR aluminium has been patchy of late and attempts to push through higher prices not altogether successful. The industry, however, has had great success in taking a big share of the can market, although it has been disappointed not to get more business from Detroit.

Chemicals

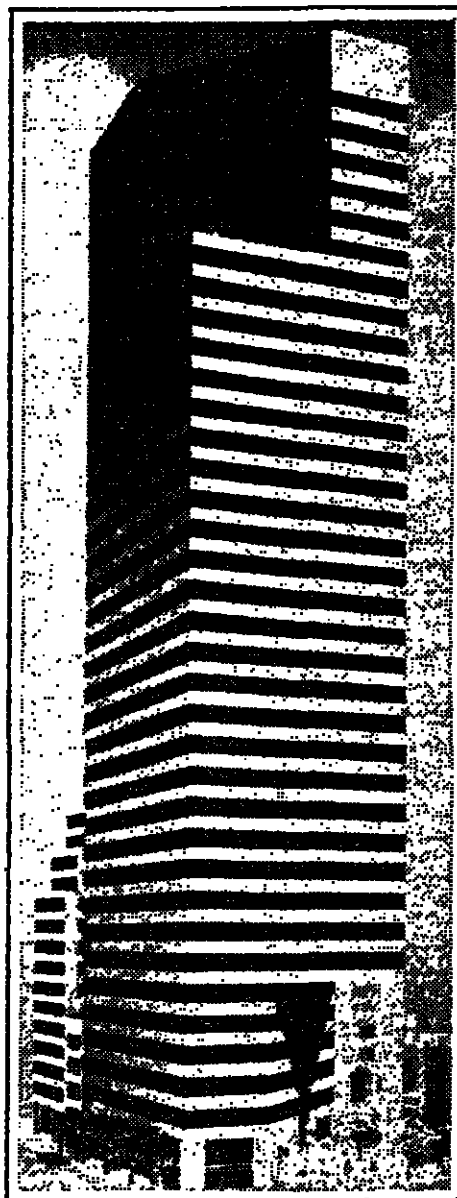
LAST YEAR'S export boom in chemicals has suffered both from weaker European economies and a stronger dollar, but the basic chemical producers have enjoyed adequate demand to keep earnings abreast of inflation. There has also been a continued trend to diversify both upstream into oil and downstream into fine chemicals and pharmaceuticals.

Plastics remains a weak area, because of the poor auto and housing market, but synthetic fibres after a shake-out last year at Monsanto, has started to show some improvement. Dupont, whose earnings have not been doing so well, has also been busy involved in placing itself to take a major part in the bio-engineering field.

The pharmaceutical companies, which had a very good 1980, are also busy in the same business and are expected to be resistant to any bumps in the economy this year as they were last.

535 MADISON AVENUE

A landmark office tower providing the ultimate in quality security and service.



Located in the center of New York City's most prestigious area, 535 Madison Avenue, a 36 story tower comprising 450,000 square feet of opulent office space, will be ready for occupancy in the spring of 1982. The building will be composed of full floors ranging from approximately 11,000-13,000 square feet and will include prime retail shops on Madison Avenue. Dramatically designed by the distinguished architect Edward Larabee Barnes, 535 Madison Avenue guarantees a new building of superlative quality containing the following exceptional features:

Each floor will be equipped with 24 hour, 7 day climate control.

Each floor will be directly metered by the utility company for tenant convenience.

The most sophisticated fire safety and security systems will be continuously monitored by a concierge stationed in the graciously elegant lobby.

Closed Circuit TV, advanced fire protection devices, full sprinklering and smoke detectors combine to

offer optimum tenant safety.

The building also offers complete communication capabilities and is equipped to receive Telex, Western Union, RCA Global Communications, ITT, Reuters, Dow Jones News Service, Closed Circuit TV and Manhattan Cable.

A beautifully landscaped urban park, the largest in midtown Manhattan, graces the building's luxurious entrance. In an area resplendent in its array of towers, including the new world headquarters buildings for AT&T, IBM and the Continental Illinois Center, 535 Madison Avenue is centered amidst the most elegant shops, restaurants, hotels and international banks in all of New York.

For a tenant seeking the ultimate combination of prestige, security and comfort in a luxury office building, we welcome your inquiries. Please contact the rental agent, Edward S. Gordon Company, Inc., at 405 Lexington Avenue, New York, New York 10174. Telephone (212) 883-8766.

ESG

535 MADISON AVENUE

A Park Tower Development/Architect Edward Larabee Barnes

Interested in U.S. equities? Pacific Power offers yield, appreciation and diversity.

Pacific Power and Light, which supplies electricity, mines coal and is in the telecommunications business, provides an excellent record in terms of total return. In 1980, for example, the company's cash dividend on its common shares plus the market price appreciation for those same shares provided an overall return of 28%, compared with 6% for 105 leading U.S. electric utilities as a group.

Consider the long-term record for these New York Stock Exchange listed shares. Duff & Phelps, an independent research firm in the U.S., reports that \$100, if invested in Pacific Power common at the end of 1969, would have been worth \$265, including accumulated dividends, at the close of 1980. That increase compares quite favorably with the \$181 average for the group of electric utilities studied. Indeed, Pacific Power's total return also exceeded Standard & Poor's index of 400 industrial companies whose \$100 would have grown to \$218 during the same period.

Pacific Power credits its performance to the diversification of its operations. Serving 644,000 electric customers in parts of six western states, Pacific Power supplies power to a widely diversified industrial, agricultural and commercial economy in two regions, the Pacific Northwest and the Northern Rockies. Pacific Power generates power from a mix of hydroelectric and coal-fired steam-electric plants; the latter are located adjacent to coal reserves owned or controlled by Pacific Power; thus, such proximity assures an optimum utilization of those resources.

NERCO, a subsidiary of Pacific Power, manages reserves of more than 1.3 billion tons of surface-mined coal; these reserves are concentrated in Montana and Wyoming. Production came to 14.6 million tons in 1980; that output assures NERCO of being among the top ten U.S. producers once again. NERCO production in 1981 is scheduled to reach 20 million tons.

In addition to supplying Pacific Power's generating plants, NERCO sells coal to major utilities serving Chicago, Detroit and Houston. In recent months, NERCO extended its scope even further beyond its mountain states base with the acquisition of a second mine in Alabama and its first mine in Indiana.

PP&L's other interests include an 80% holding in Telephone Utilities, Inc., which has operating systems serving 205,000 telephones in parts of seven states, and wholly-owned Alascom, Inc., which provides vital long-lines telecommunications within the sparsely-settled State of Alaska.

In the first three months of this year, Pacific Power earned a record \$48.2 million, or 89 cents a share, on revenues totaling \$310.9 million.

Traded on the New York Stock Exchange under the symbol PPW, the company's common presently carries a quarterly dividend of 51 cents a share.

Investor inquiries are welcome. Contact:

John H. Geiger
Pacific Power & Light Company — Dept. K
920 S.W. Sixth Avenue
Portland, Oregon 97204
Telex No. 910-464-1594



Commuters wait for a Burlington Northern R.R. train at Naperville, Illinois. Rail stocks have performed strongly in the past year.

U.S. FINANCE AND INVESTMENT X

David Buchan looks at the American regions and examines the consequences of the population drift from the Frostbelt to the Sunbelt

Pace of shift causes concern

Area of Cuts start to tell

booming business

LIFE IMITATES art, or at least the movies, and Americans are riding off into the sunset in ever greater numbers. The vogue talking point of the 1970s was the shift of individuals and industries from the North East and Midwest Frostbelt to the Sunbelt of the South and West, in search of warmth, fewer trade unions and more energy. The 1980 national census confirms the talk.

The 25 cities that grew fastest in the 1970s were all in the Sunbelt, 10 of them in Florida and five in Texas. The biggest gainer in population was the Houston metropolitan area (plus 900,000), and the biggest loser the New York area (minus 833,000).

The decennial census is the basis for calculating political power (the number of congressmen a State, area or city has in the U.S. House of Representatives) and Federal aid. Thus last year's people count was doubly bad news for the seven of the 39 biggest cities which actually lost population between 1970-1980. All in the Frostbelt, they were New York, Philadelphia, St. Louis, Pittsburgh, Cleveland, Milwaukee, and Buffalo.

The pace of these shifts is cause for concern for everyone. Admittedly, some of the Sunbelt areas which have shown the biggest population increases (the number of people in Nevada rose 64 per cent in the 1970s) had relatively few inhabitants to begin with.

Faster growth

A second distinctive phenomenon of the 1970s, too, helped soften or spread the impact of the population changes. This was that, for the first time since 1880, rural areas grew faster than cities or suburbs nationally. The overall growth for the nation was 10.8 per cent—0.1 per cent in metropolitan areas and 15.4 per cent outside them.

This did not mean people were going back to farming. On the contrary, the agricultural work force continued to fall. Rather, business has tended to locate in suburbs or the countryside, not city centres, and as this has happened individuals have found it pleasant and often easier to commute along increasingly good roads from homes in the country. In addition, there are more retired people who want to live in the

country.

However, it is not only the Frostbelt politicians who are anxious about the south and westward drift and denuding of the old industrial cities and areas. Some of the more thoughtful Sunbelters, like Governor Richard Lamm of Colorado, worry about what they are gaining. They have seen "boom and bust" developments of their region before, only it is now coal, oil, shale, and uranium, instead of gold and, above all, they wonder whether the West has enough water to sustain many more people and industries.

Ronald Reagan rode the "Sagebrush Rebellion"—the quest by Westerners to take over from the Federal Government control of the forests, energy and minerals in the West—into the White House. The President dresses (off duty) like a Westerner and behaves like one, and his philosophy of government—the less the better—is very Western. But one day this could backfire, if Westerners find new development takes all their water.

No government could, even if it wanted to, stem the flow of people and resources to the Sunbelt completely. Although the Frostbelt has recently seen some surprising areas of growth (for instance microelectronics in New England), the general trend of the 1970s seems likely to continue this decade. Population and employment are expected to grow faster in the South and West, thus providing industries with market and labour force. Sunbelt wages are likely to rise less fast (and from a lower level) than elsewhere, partly because union organisers have still made few inroads. But that may attract more industry, too.

But the speed and magnitude of the shift to the South and West are not necessarily pre-ordained. In January a presidential commission recommended that the Federal Government could, and should, do nothing to influence this trend. This raised a lot of hackles, including those of Jimmy Carter who, just before he left office, publicly disavowed this recommendation of the commission that he had earlier named.

In fact the laissez-faire approach is right in tune with Mr Reagan's views. Indeed he

has been accused by congressmen from the Midwest and North East of adopting policies which favour the Sunbelt.

The Reagan Administration has stoutly maintained its economic programme is neutral as between regions of the country. It argues that while its social service cutbacks hit the North East and Midwest hardest, its planned income tax cuts would benefit these same regions most since their incomes are highest. The result is geographically pretty even, it claims.

But there is one glaring omission from this calculation by the Office of Management and Budget: defence budget increases. Most of the big defence contractors are in the South (Lockheed in Georgia) or the West (Boeing in Washington State).

Tensions increased

A natural effect of President Reagan's February decision to decontrol domestic oil prices has been to fill the coffers of oil-producing states, all of course in the South or West: Texas, Oklahoma, Louisiana, and Alaska.

Perhaps unwittingly, Mr Reagan has helped to increase already growing tensions between rich energy-producing states of the country, and poorer energy-consuming regions.

One symptom of these regional frictions has been the legal tug-of-war over attempts by states like Louisiana and Montana to tax their gas or coal shipments to other states. There is some ground on both sides: Louisiana can argue it should be recompensed for the way drills and pipelines have messed up its environment by states who have escaped this; consuming states can reasonably object they should not be taxed by other states. Last month the Supreme Court ruled against Louisiana's tax on natural gas. But since this levy had one or two very weak points—it was imposed on gas originating from federally controlled offshore fields in the Gulf—ruling may not have been definitive on other state energy taxes. The Supreme Court has yet to rule on Montana's severance tax on coal.

It is also argued that the Reagan Administration's planned tax breaks for business will if anything speed up the shift south and west. The Administration is asking Congress to accelerate the timetable over which companies can write off against their taxable income new investment. The basic plan is to allow depreciation of fixed plant over 10 years, equipment five, and vehicles three years.

The complaint is that this gives companies every incentive to build new plants and not to rehabilitate old ones—unlike the tax plan proposed by former President Carter last September which would have targeted some tax breaks to specially depressed areas, mostly in the Frostbelt of course.

The historic role of the Federal Government has been as equaliser between the states, assuring citizens that, no matter how poorly endowed their region, they would get certain common standards of care and service. But President Reagan wants to hand back responsibility, and in some measure money, to the states. His "new federalism" may, again, operate to the detriment of the Frostbelt states with fewer resources to fall back on and more social problems.

With obvious exceptions like Alaska, which instead of collecting income taxes is now paying its citizens oil "dividends," the states are generally in worse shape than a couple of years ago to take on fresh burdens. Though Mr Reagan has promised to start turning federal tax sources to the states one day, his immediate move has been to propose a 25 per cent cut in federal aid to states, counties and cities in the 1981-1982 budget. At the same time he has promised to try to consolidate some 500 categorical programmes that make up nearly \$90bn in Federal aid (the level in 1979-80).

For Mr Reagan this kills two birds, cutting the federal role and budget together. State governors, too, have long fumed against the endless strings which Washington has tied to its aid.

But they now stand a good chance of getting the worst of both worlds: A 25 per cent cut which was more than they bargained for, and no increase in flexibility on the use of the money, because Congress wants to keep the strings attached.

CALIFORNIA HAS long promoted itself as the home of tomorrow's technology and tomorrow's lifestyles, but in the past couple of years the nation's most economically potent state has also become the proving ground for an experiment in economics and fiscal policy.

With the passage of the famous Proposition 13 ballot in July 1978, Californians cut their property taxes in half and set the stage for a period of decline in the level of government in the state, a form of "supply-side" economics of the type now being tested at the national level by President Reagan who, it is no coincidence, a former governor of California.

Three years down the road, Proposition 13 is still the source of heated debate in California and its impact upon the investment climate promises to be more significant in the next three years than in the past three years.

Initially, the impact of a dramatic cut in taxation was softened because the state Government, which was carrying a huge surplus at the time of the ballot (one reason for the overwhelming vote in favour of the proposition), has used its excess funds to bail out local governments which would otherwise have been forced to cut services. This year, however, those service cuts in education, libraries and other publicly funded amenities have started to be felt.

Likewise, the strain has started to tell at the political level, with much talk in Sacramento, the state capital, of fiscal crisis. According to Mr Eric Thor, senior economist with the Bank of America, however, this year's \$24.5bn state budget amounts less to a crisis than a 10 per cent cut in state Government purchasing power.

But there is no doubt too that some of the effects desired have been achieved. The number of Government employees per 1,000 population, according to a

Security Pacific Bank study, has declined from a peak of almost 65 in 1977 to about 62 now, still above the national average of 59 but getting closer. The overall level of taxes in the state fell from 27 per cent above the national average in 1977 to only 1 per cent above that norm in 1978-79.

According to the State Government, the effect of Proposition 13 has been to raise California's ranking as an attractive place for investment from 45 out of 50 states to 30, using as the basis for assessment the criteria adopted in a nationwide study by Alexander Grant, the accounting firm.

Last year, Governor Jerry Brown, as part of a sustained campaign in the last year to improve his standing in the business community, also announced a \$22.6m programme to aid small, innovative companies of the kind the state has traditionally nurtured. It is still probably too early to say whether Proposition 13 has had an impact upon investment in the state, partly because the state maintained throughout the 1970s a hectic pace of growth in spite of its taxation burdens.

But economists have little doubt that California is positioned to grow at well above the national average in the 1980s. Its three main industries—agriculture, electronics and defence—are for different reasons all boom sectors. Even entertainment, with its Hollywood base, is enjoying a renaissance because of the mushrooming of pay television. International trade, primarily with the

Pacific Basin, is another source of great economic strength, having increased by over 70 per cent inside two years.

Given this continued expectation of torrid growth, it is not surprising that most of the discussion of economic "problems" in the Californian context are not those of recession or even unemployment (now expected to remain under the national average) but of inflation, which at 15.5 per cent in the state exceeds the nation's increase in consumer prices by 2.2 per cent.

But even more than inflation, the talk is of infrastructure.

The most obvious problem is housing. The state is short of 400,000 homes and high interest rates, which have made mortgage business unattractive to lenders because of restrictions in mortgage rate levels, only have helped to ensure a consistent level of underbuilding to meet demand.

Inevitably this has pushed prices up, to make the median priced family house in California now almost \$190,000, against a national median of under \$70,000. The situation is not so bad in the commercial and industrial sphere, although there is a critical shortage of space in major centres such as San Francisco and Los Angeles.

Other areas of anxiety are in water and power supply, where a decade of restrictive planning decisions has threatened to make California, the first state in the union to face an actual energy crunch.

These are the kind of problems which the government of Michigan or Ohio would love to be dealing with, rather than the difficulties of an eroding economic base. For California, the question is how to deal with common needs in infrastructure with a declining common purse.

The answer in a world of Reaganomics is to let the private sector do the job. That is the challenge to state business in the 1980s.

Remarkable buoyancy

NEW YORK

DAVID LASCELLES

THE RECENT return of New York America's largest city, to the bond markets after six years of near bankruptcy was a historic moment: it showed that a combination of "tough-mindedness" at City Hall and a helping hand from Washington could overcome the worst financial disaster that any U.S. city has yet encountered.

In many respects, the celebrations may have been premature, however. Mayor Ed Koch's near-miraculous balancing of the budget this year was only achieved at enormous cost in terms of reduced services and delayed capital expenditures which will take their toll on the city in other ways.

It is also clear that future budgets will be much harder to balance because the possibilities for increasing revenues are limited while the demands on expenditure continue to grow. The taxable base has been seriously eroded as whole neighbourhoods are abandoned, and that which is left is being taxed to the limit. On the other hand, New York can-

not put off for much longer vital work on roads, sewers, bridges and the transport system.

The budget is further threatened by the Reagan Administration's determination to cut back Federal subsidies and social services. If New York's problems are extrapolated to include those of other hard-pressed cities like Baltimore, Boston, Detroit and Chicago, the political consequences of the Reagan axe could be serious indeed.

Having said that, however, the remarkable thing about New York's economy is its buoyancy. It withstood last year's recession far better than the two previous ones and although unemployment is above the national average, it is fairly steady, and employment is rising.

For this, New York can thank the huge growth in service industries: tourism, financial services and commerce, which have in turn sparked off a boom in construction of hotels and office buildings on an unprecedented scale.

In a recent study of New York's economy, the Federal Reserve Bank of New York took a highly cautious view of the outlook. Its author, Rona Stein, agreed that there had been evidence of an improvement, and that some sectors of the city's economy had done better than the national average. But she singled out several reasons why longer-term prospects remain clouded: the acceleration in wage costs which is threatening the city's competitive position, the very high level of local energy costs (more than twice the national average) and the poor state of the city's infrastructure.

"Complacency based on misplaced optimism would be serious mistake at this critical point," she concluded.

Another record quarter. Earnings up 26%. Shouldn't you look into Grace?

Once again in 1981, Grace has achieved record first quarter growth.

Our net income rose 26% over the same period a year ago. Our earnings per common share were up 24%. And we also enjoyed record first quarter sales of \$1.5 billion.

Operating income after taxes from our chemical businesses was up by 42%. Additionally, we expect continued impressive growth in natural resources as we expand oil, gas and coal production, and our oil field services.

Yet, as dramatic as our first quarter results

have been, they should hardly come as a surprise. Grace has posted higher earnings in its last 16 quarter-to-quarter comparisons—despite ups and downs in the economy.

With a record like that, shouldn't you look into Grace?

Send for our latest earnings statement by writing to J.G. Stier, Investor Relations, W.R. Grace & Co., Grace Plaza, 1114 Avenue of the Americas, New York, N.Y. 10036, Dept. FT.

And look into a company that's looking better every quarter.

W.R. GRACE & CO. FIRST QUARTER 1981 VS. 1980 (\$ MILLIONS EXCEPT PER SHARE)				
	1981	1980*	Increase Amount	Increase Percent
SALES	\$1,481.9	\$1,369.5	\$112.4	8.2%
NET INCOME	\$ 83.0	\$ 65.8	\$ 17.2	26.1%
EARNINGS PER COMMON SHARE	\$ 1.75	\$ 1.41	\$.34	24.1%

* Restated for pro forma of 1980.

One step ahead of a changing world. **GRACE**

W.R. Grace & Co., 1114 Avenue of the Americas, New York, N.Y. 10036

U.S. Mid-Year Investment Outlook

Mid-Year Outlook is the new report on U.S. investment prospects for the coming 6 months. You can obtain your free copy—including 18 recommended stocks—simply by phoning Bache or sending in the coupon below.

Specific recommendations

Bache analysts take a hard look at all the major factors which traditionally influence U.S. financial markets—plus a few new ones. They draw general conclusions on equity and fixed-income markets and then make specific buy recommendations, both in major industry groups and individual issues.

Bache—your American connection

Bache is one of the world's largest brokerage firms. We opened our offices in London in 1935 to handle investment in America for the institutions. We now have a lot to offer the private investor: a genuinely personal service (including private discussions in our office with your own account executive, the office manager or, where appropriate, a member of our specialist staff); instant two-way communication on your behalf with our New York dealers who have access to all the U.S. stock exchanges and markets; staying open till the New York stock exchange closes—usually 9.00 p.m. London time.

Bache

Bache Halsey Stuart Shields Incorporated
Member New York Stock Exchange

To: William L. Cusard, Manager, Bache Halsey Stuart Shields Inc., 3-5 Burlington Gardens, London W1X 1LE. Tel: 01-439 4151. Telex: 263772.

Please send me a free copy of Mid-Year Outlook.

Name _____

Address _____

Telephone _____

F.T. 165

Investors not deterred by fluctuating interest rates

IAN HARGREAVES

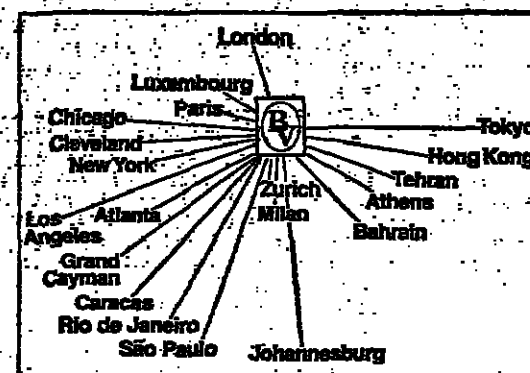
The German and Japanese examples illustrate the point that investment trends, once they gain momentum, are not

2.

encourage foreign investment, especially when it creates jobs

High technology

Economic Institute of America



Telephone (089) 2132-1, Telex 529921 bvmd
SWIFT: BVBE DE MM

Bayerische Vereinsbank is your experienced partner in international financing and US-European business relations.



**BAYERISCHE
VEREINSBANK
AKTIENGESELLSCHAFT**

REAL ESTATE

Landauer Associates, which is advising the port authority on whether to sell them for \$1.6bn. There is no shortage of interested parties, among them some foreign investors.

How long?

It is certainly arguable in some markets that overbuilding has started to occur. In downtown Manhattan, for example, where the World Trade Centre is, an extra 10m to 15m sq ft of space will come on stream in the next five years. Tradition-

None of this, however, is preventing the big institutions from wading in deep. The trend is

and accounting methods "can significantly reduce or even eliminate U.S. tax on the annual



Asarco's new Troy mine will be one of the largest silver mines in the United States.

**with this new
silver mine.**

For more information on Asarco, send for our latest Fact Book. Department 74, ASARCO Incorporated, 120 Broadway, New York, N.Y. 10271.

ASARCO

Metals & Minerals

U.S. FINANCE AND INVESTMENT XII

Geoffrey Owen examines the advantages and the drawbacks of establishing a presence in the United States

A fashion that could be pushed too far

MAKING ACQUISITIONS in the U.S. has become for European companies the fashionable thing to do. As with most fashions, there is a danger that this one will be pushed too far. The U.S. is certainly an attractive market, but by no means an easy one: some of the newcomers may be under-estimating the difficulties. There is a tempting notion that by investing in the U.S., European companies can escape from, or at least minimise, the difficulties they face at home; the consequence, if they are not careful, will be to lose out at both ends.

The motives for going to the U.S. are various. For some there is a straightforward fear of socialism, a belief that only in the U.S. is capitalism alive and well; the plethora of regulations which restrict the freedom of American companies is conveniently glossed over. There is an impression that trade unions in the U.S. are either less powerful or less obstructive than in Europe, a view that might be questioned by executives at International Harvester, which took on its union in a long and costly strike, and paid heavily for it.

A more valid argument is

that the U.S. provides a large, homogeneous, tariff-free market—exactly the kind of market which the European Community was supposed to have become; unfortunately nationalism, notably in the form of non-tariff barriers to trade, has so far prevented the EEC from realising its full potential.

Most European manufacturers are dependent to a greater or lesser degree on exports—because their home market is not big enough to permit the necessary economies of scale. In a world of fluctuating exchange rates and political instability the risks of over-reliance on exports appear to have increased in the last few years—hence the appeal of a U.S. business which does not need to sell outside its home territory.

The appeal is understandable, but the U.S. is well equipped with strong, well-managed indigenous companies. The foreign investor has to ask himself what he is bringing to the U.S. which will enable him to survive and prosper in a highly competitive environment.

The rush of European companies to the U.S. over the

last few years is somewhat reminiscent of the period just before and after the UK's accession to the EEC, when any British companies were making acquisitions on the Continent. The idea was that, having traditionally neglected the Continent in favour of Commonwealth and other markets, they should make up for lost time by buying an established business which would constitute the base for expansion in the EEC.

In their haste to get established some companies chose unwisely and their acquisitions subsequently had to be closed or sold off. The difference between British and Continental markets and business practices were not taken sufficiently into account. Of course some of the investments made in the late 1960s and early 1970s have paid off well.

The same point can be made about the wave of American companies which made acquisitions in Europe during the same period, again to take advantage of the expansion of the Common Market. A good many of these investments proved unsuccessful; in the last few years there has been a num-

ber of well-publicised divestments of European subsidiaries by American parent companies, prompting much comment about a "retreat to the U.S."

The retreat has sometimes been explained by reference to precisely those factors which are now said to be causing European companies to invest in the U.S.—the advance of the welfare state, over-strong unions, too much socialism and so on. Yet the main reason for the divestments has been either that the acquisition was not a very good one in the first place or that the Americans have not been very clever at managing their European subsidiaries; moving into Europe was not as easy as they had imagined.

These American companies which invested wisely, whether through acquisition or by putting up their own plants, have done extremely well; there is no evidence that companies like IBM or Caterpillar are withdrawing to the last bastion of capitalism. For the well-run company with good products and effective marketing, Western Europe still provides plenty of scope for profitable growth.

Indeed in manufacturing industry the problems and opportunities are remarkably similar on both sides of the Atlantic. Industry in Western Europe and the U.S. is faced with the urgent need to make a big push forward in productivity, involving drastic changes in products, manufacturing processes and working practices. This readjustment, brought on in part by competition from Japan and the newly industrialising countries, poses a formidable challenge to management.

There are no grounds for supposing that the Americans are necessarily better equipped than the Europeans to meet the challenge; indeed in one important aspect of the readjustment—the development of a more "participative" relationship between labour and management—several European countries are well ahead of the U.S.

The euphoria about the joys of doing business in the U.S. needs to be qualified; it is not as easy as all that. Like the Americans who invested in Europe over the past two decades, the survivors will be those whose products and management skills give them

an edge over the local competition.

For the research-intensive company, investing in the U.S. has the special merit of enabling it to exploit the results of its research over a wider field; there is the further advantage of gaining direct access to American technology which can be applied in other parts of the business.

There are strong arguments for a U.S.-based business which is complementary to the home base, so that the two operations mutually reinforce each other. Some companies, in their enthusiasm for expanding in the U.S., may be in danger of neglecting the health of their traditional activities.

The U.S. is a tough and sophisticated market—and it is very different from Europe and Japan. The newcomer should be wary about imposing his own management style on the American subsidiary—although some Japanese companies have apparently succeeded in blending the best of two cultures. The rewards from investing in the U.S. can be impressive, but the learning process is sometimes long and costly.

Undeterred

CONTINUED FROM PREVIOUS PAGE

U.S. companies for their production bases. Two-thirds of the 213 Japanese projects identified in the study were new investments.

Probably the biggest single Japanese investment is Alumar—a joint venture between Amstar, Mitsui and Nippon Steel to make aluminium—which has 50 plants. Some other recent expansions or newcomers are Sunbury, which has bought out Pepcom, a substantial soft drinks company, the motor plant investments of Honda and Nissan plus the possible Ford-Toyota joint venture. Fujitsu's link with TRW to market computers, plus its own purchase of a stake in Amdahl, a small computer company.

Europeans have not shown such caution about taking on lock, stock and barrel American-run and manned plants. The breadth of acquisition has been remarkable. Banks and financial institutions have been popular in readiness for the probable legislation of interstate banking in the U.S.; natural resources (Sohio-Kennecott or Sabbergwerk's bid for some ashland coal are examples); publishing (Bertelsmann of Germany and Thomson of Canada have both made purchases); retailing (Tengelmann increasing its grip on A. & P., although Agache-

Willot ran into trouble with Korvettes); trucks and buses (Daimler-Benz, Volvo, Man and Renault in or on the way); Electronics (lots of rather small deals involving companies like Siemens, Olivetti) and hotels/entertainment (Imperial/Howard Johnson the big deal but also lots of smaller ones, such as the purchase by Swissair of the Drake Hotel in New York).

There are even some areas, such as cement (Bedouinberger Zement took over Atlas, part of U.S. Steel) where U.S. government policy seems to encourage foreign investment in so far that anti-trust law has discouraged further consolidation by the big U.S. companies.

In some areas Americans are surprised by the optimism of the Europeans in their ventures. This is true of housing, for example, long a poor area for domestic manufacturers, or even of food retailing, which is now estimated to be 10 per cent overcapacity.

But the attractions remain persuasive: a huge market, a fundamentally untroubled economy and a wide degree of freedom. The foreign investment boom is unlikely to slow down.

The foreign takeovers spree—some examples

FOREIGN INVESTOR	U.S. COMPANY	TERMS OF DEAL	STATUS OF DEAL	U.S. COMPANY	TERMS OF DEAL	STATUS OF DEAL
UK						
Butler Shoe division of Sears Holding	Zale Corporation's Footwear Group	\$100m	Acquired	Canadian Pacific Enterprises holding and investment company	Hobart Corporation	\$380m Bid ongoing
Exel	Digital Micro Systems (manufacturer of desk top computers)	\$2.2m	Acquired 60 per cent	Dominion Bridge Company	Koehring Company (construction machinery manufacturing)	\$167m Acquired
Grand Metropolitan	Liggett Group (maker of spirits, wines, soft drinks, cigarettes, tobacco, sporting goods)	\$570m	Acquired	Trizec Corporation (real estate holding and management)	Ernest W. Hahn, Incorporated (California shopping centre developer)	\$321m Acquired
Thomas Tilling (industrial holding company)	Spidiotop Electrical Distribution company	\$2m	Acquired	Steinberg, Incorporated	Smitty's Super Value, Incorporated (retail chain)	\$149m Acquired
Thomas Tilling (industrial holding company)	U.S. Supply Company (manufacturer of plumbing and heating equipment)	\$17.4m	Acquired	CanWest Capital Corporation	Aristar, Incorporated (Florida Insurance Company)	\$130m Acquired
Thomas Tilling (industrial holding company)	Hinkley and Sevenoaks Brickworks (two privately owned sand quarrying companies)	\$25m	Acquired	Dome Petroleum	Ferguson Oil and Gas Company	\$64m Acquired
Thomas Tilling (industrial holding company)	Bouras Medical Systems, Incorporated	\$8.5m	Agreement in principle	Royal Trustco	Community Bank of Pinellas Florida	\$36.2m Acquired
Thomas Tilling (industrial holding company)	Electrical Supplies Distributing Company	\$20m	Proposed acquisition	FRANCE		
Midland Bank	Crocker National Corporation	\$830m for 57% ownership	Pending Federal Reserve approval	Peugeot	Chrysler Corporation	Joint venture for the mutual development of a subcompact car in the U.S.
Barclays Bank	Actna Business Credit, Incorporated	\$168m	Acquired	Banque Nationale de Paris	Bank of the West, San Francisco	\$62m Acquired
Cavenham (foods manufacturer and retailer)	Diamond International (packaging materials)	\$105m	Acquired 24 per cent acquired	Renault	AMC	Increased stake from 5% to 46% at cost of \$200m
Imperial Group (manufacturer of cigarettes and other diversified products)	Howard Johnson	\$630m	Acquired	Ch-Honeywell Bull (computer group)	Amdahl Computer Systems	\$10m 10 per cent stake
Lex Services Group (diversified)	Schweber Electronic Corporation (electronic components and distribution concern)	\$42.75m	Proposed acquisition	Pernod Ricard	Austin Nichol and Company, subsidiary of Liggett Group	\$97m Acquired
GEC	Picker (subsidiary RCA corporation) (\$500m in annual sales)	Est. \$150m	Acquired	Ferrier	Poland Spring Water	terms not disclosed Acquired
Standard Oil of Ohio (in which British Petroleum owns controlling interest)	Kennecott Corporation	\$1.77bn	Acquisition subject to FTC ruling	Compagnie Francaise des Petroles	Vickers Petroleum	\$245m approximate Acquired
Consolidated Gold Fields	Newmont Mining	\$108m	81 per cent of stock acquired	THE NETHERLANDS		
Consolidated Gold Fields	1. Skytop Brewster Company (drilling and well servicing rigs) 2. King Oil Tools, Incorporated (oil field equipment) 3. Seal and Service, Incorporated (seals for the oil and petrochemical industry)	\$62.3m	Acquired	AMEY (insurance group)	Interfinancial Incorporated, of Atlanta (insurance, consumer credit, property management)	\$134m Acquired
United Biscuits (Holdings)	Ready Crust division of Ward Foods	\$3.7m (approx.)	Acquired	Koninklijke Biekenhof Beheer (KBB) (retail chain)	Mack Stores	\$14.25/share Acquired
Northern Foods	Bluebird, Incorporated (ham producer and processor)	\$72m	Acquired	HONG KONG		
Guardian Royal Exchange Assurance	Midwestern Fidelity Corporation (property-casualty insurance holding company)	\$45.9m (estimate)	Acquired 93.4 per cent stake. Offered to buy remaining 6.6 per cent.	CY Tung Groups and Dowell Shipping Company	Seatrain Lines	\$7m cash 74 per cent interest in Pacific Containerships
Barclays Bank	138 consumer finance officers of Beneficial Corporation	\$190m (approx.)	Definitive agreement for purchase	BERMUDA AND SOUTH AFRICA		
Laird Group	New York Twist Drill Corporation (industrial drills and small cutting tools)	\$52.5m	Acquired	Minerals and Resources Company (MINORCO) (closely associated with Anglo American Corporation)	Privately owned coal company	\$152m Proposed acquisition
Northern Engineering Industries	Exel Corporation (teleprinters and other communications equipment)	\$21.2m (approx.)	64 per cent stake acquired	ITALY		
Hepworth Ceramic Holdings	Western Plastics Corporation (plastic pipe and related products)	\$29.8m	Acquired more than 99 per cent of outstanding common stock.	Olivetti	Savin (copper merchandiser)	Joint venture to swap Savin's U.S. operations for \$62.4m of Savin's stock giving Olivetti 30% holding in Savin
Sedgwick Group	Alexander and Alexander Services Incorporated (insurance broking)	terms not disclosed	Agreed in principle to merge. Completion expected by January 1982. (Joint venture.)	WEST GERMANY		
Stewart Wrightson Holdings	Calvert Fire Insurance Company (property and casualty insurance company)	\$6.55m	Acquired	Saarbergwerke (coal mining concern)	Data Terminal Systems (manufacturer of electronic cash registers)	\$9.5m Acquired 700,000 shares
GEC	Scriptomatic, Incorporated (office equipment)	\$26.8m	Acquired	Bertelsman (publishing concern)	Ashland Coal (subsidiary Ashland Oil)	25% stake for \$102.5m Proposed
Hawker Siddeley Group	Fasco Industries, Incorporated (fractional horsepower electric motors)	\$100m (approx.)	Acquired	Tengelmann	Bantam Books (annual sales \$100m)	terms not disclosed Acquired
Heron International	Pima Savings and Loan Association Tucson, Arizona (house mortgage company)	Acquired		Phillip Holzmann (construction group)	Great Atlantic and Pacific Tea Company (A & P)	\$0.5 per cent stake
Charterhouse Group	PRF Corporation (home furnishings)	\$30.5m	Signed agreement to sell most of its assets.	Robert Bosch (manufacturer of electrical goods and automotive equipment)	Lockheed Greene (engineering concern)	\$26m Acquired
Tunnel Holdings	Alcolac, Incorporated (specialty chemicals)	\$23.7m (approx.)	50.25 per cent holding	Heidelberger Zement	Stanley Works' power tool division (annual sales \$15m)	terms not disclosed Acquired
Thomas Tilling	Hudson River Aggregates Incorporated (rock quarries)	\$14.8m	Certain assets acquired	Daimler Benz	U.S. Steel's Atlas Cement division	\$100m Acquired
Hanson Trust	McDonough Company (shoes, hand tools and building materials)	\$152.4m (approx.)	Acquired	Siemens (electrical engineering group)	Freightliners (subsidiary Consolidated Freightways)	\$260m Acquired
Brent Chemicals International	Straffen Chemicals (cut-based chemicals systems division)	terms not disclosed	Acquired	IBH Holding	G. D. Searle and Company (domestic and international diagnostics products business) (annual sales \$100m)	terms not disclosed Acquired
The Burmah Oil Company	Bray Oil Company, Incorporated and Bray Processing (specialised and synthetic lubricants and feed stocks)	terms not disclosed	Agreement in principle	Thyssen JAPAN	Terex division of General Motors (producer of tractors and related equipment)	terms not disclosed Acquired
SWEDEN				Matsushita Electronics Industrial Company	Connelley Skis, Incorporated	terms not disclosed Acquired
ASAB (sub. Electrolux)	Rollins Building Services (subsidiary Rollins Group) (annual sales \$19.35m)	terms not disclosed	Acquired	Suntory (distilling company)	Motorola, Incorporated. Television set manufacturing division	\$108m Acquired
Kema Nobel Group	Union Carbide	joint venture \$80m for new plant to produce polyethylene	Pending	Toyota	Pepcom (East coast soft drink company)	\$100m Acquired
Volvo	White Motor's heavy duty truck operations	\$100m est.	Joint venture to build plant to produce airplanes	Fujitsu (maker of telecommunications and information equipment)	Ford	\$5/50 joint-venture to produce Toyota vehicles in U.S.
Saab Scania	Fairchild Industries	will spend \$30m		Nippon Kogaku (camera manufacturer)	TRW	joint venture to market Fujitsu information processing products in the U.S.
SWITZERLAND				Okazaki Manufacturing Company	Exhersch Photo Optical (camera distribution company)	\$16.5m Bid
Swiss Reinsurance Company	Fidelity and Deposit Company	\$135m	Acquired	Toyoda Soda Manufacturing Company (diversified business front)	Art Industries, Incorporated (manufacturer of electrical heating elements)	terms not disclosed Acquired
Zurich Insurance Company	Union Carbide's nine Ferro-alloy plants and part of its metals business	\$285m	Acquired	Taio Paper Manufacturing Company	AZS Corporation (chemical manufacturing)	\$12m Acquired
CANADA				Murata Manufacturing Company	California Wood Fiber Corporation	terms not disclosed Acquired 50 per cent
Consortium led by: Shieldings Investments of Canada Elken-Spijervetket of Norway	UA-Columbia Cablevision	\$215m	Offered	Kyoto Ceramic Company (ceramic products for electronics industry)	Erie Technological Products Incorporated (ceramic capacitors)	terms not disclosed Acquired
Rogers Telecommunications United Artists Theatre Circuit	Litton Industries' publishing group (revised \$89.3m)	terms not disclosed	Acquired	Ashahi Glass Company	Infinity Systems, Incorporated (stereo speaker manufacturers)	terms not disclosed Acquired 50 per cent
International Thompson Organization (publishing group)	Certain of Davis Oil Company's oil and gas properties	\$600m	Acquired	Kobe Steel	West Virginia Flat Glass Incorporated	terms not disclosed Acquired 50 per cent
Hiram Walker (distillers)	ITT's Rayonier (Canadian division)	\$365m	Offered	Nippon Steel Corporation	Harnischfeger (construction equipment manufacturer)	Purchased one million shares and bought technology and patents for construction equipment
British Columbia Forest Products				Mitsubishi Corporation	Armco, Incorporated	Agreed to swap \$1.2m of each other's stock
Doman Industries and Whonnock Industries					Kennecott Corporation	Joint venture to modernise and operate Chino copper mine in Mexico, with Mitsubishi contributing \$116m in return for a partnership interest

مكتبة المجلد

فیب
الاسم الذي
تعتمد عليه
النساء

Muirhead in the red but expects profit for year

DESPITE A marginal increase in turnover from £11.86m to £12.3m in the six months to March 29 1981, Muirhead, manufacturer of electro-mechanical devices and communications equipment, plunged into the red incurring a pre-tax loss of £95,000, compared with a surplus of £29,000.

However, the directors expect a modest overall profit for the full year and in view of this and an attributable profit of £24,000 (£22,000) at interim, they have declared an interim dividend of 1p net (nil).

The attributable balance was after an extraordinary credit of £136,000 (nil), being the profit on the sale of a property in 1980, and minorities of £17,000 (£17,000).

The pre-tax figure was struck after interest charges of £551,000 (£561,000) and other costs. There was again no tax payable because of losses brought forward.

For the year to end-September, 1980 the group incurred a loss of £2.78m after extraordinary items and passed its final dividend.

The interim payment for the current year absorbs £85,000 leaving a retained loss of £61,000 (£22,000 surplus).

comment

After producing a £2m pre-tax

HIGHLIGHTS

Lex surveys the sharp rise in equity and rift-edged prices in London yesterday before going on to examine one of the principal causes: the fall in prime rates, the brief rise in sterling/dollar parities and the outlook for U.S. short term interest rates. The column also analyses the Government's proposals for the disclosure of interests in shares and the likely outcome of one of the City's big battles whereby Trust House Forte has attempted to buy the Savoy. It seems that TTF has abandoned its offer but the column discusses the next option which comprises determined purchases through the market to build a base for a further offer. Elsewhere Muirhead has staged a modest profit recovery, the offer for sale of Cambridge Electronic Industries has been heavily over-subscribed, ICC Oil Services is coming to the USM by way of a placing and Energy Resources (Ireland) will be introduced next week under rule 163 (3).

loss in the preceding half-year, the £95,000 shortfall announced by Muirhead for the first six months represents a sizeable improvement. The main factor has been the cost elimination exercise of last year, while volume is more or less unchanged. This year the company should be able to produce a small cash surplus through the reduction of working capital and capital expenditure, as well as the sale of assets. Nevertheless, borrowings remain uncomfortably high. Orders are apparently on an even keel, though hardly exciting — but

defence work should provide some basic underpinning here in coming years. However, Muirhead remains exposed to the fact that its key market of facsimile is broadening out, and it cannot afford to keep up with the heavy spenders. Incorporation within a larger unit would be one solution, and it is renewed take-over speculation rather than prospects for a modest return to profitability that has made the shares outperform the market by about 30 per cent in the past month. At 112p, the price was unchanged yesterday.

Bellair reduces losses

TURNOVER OF Bellair Cosmetics declined in the half year to end-January last from £556,000 to £534,000 and the company reduced its losses by £169,000 at the pre-tax level to £31,000.

There is again no interim dividend — the last payment was a third interim of 1.05p net in 1978.

The directors say that steps taken in the second half of 1980 and the early part of 1981 have ensured that not only has the company been able to withstand the pressure of the recession but it has also achieved significantly better results while having to operate at a reduced level of trading.

The second six months of the year are likely to be at least as difficult as the first six months but no material deterioration in the situation is foreseen, they add.

The company, which is a subsidiary of the Fenton Hill Group, manufactures and distributes toiletries and cosmetic products.

Helical Bar warns on current year

The current year at Helical Bar will not be as good as the year ended January 31 1981 Mr R. J. C. Hill, chairman, tells members.

He says in his annual review that although directors have been at a number of companies in allied industrial fields for further investment, nothing suitable has been found.

"It still remains the board's

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are intended or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY
Interim — Countryside Properties, Great Nicholson, Seatchi and Seatchi, Trident Television.
Final — Alliance Investment, Alpine Soft Drinks, Bankers Investment Trust, Bechtel Construction, Bradford and Bury, British and American, British United, Harrow International, MK Electric.

FUTURE DATES
Interim:
Bakers Household Stores July 1
Brook Tool Engineering June 17
Brunner Investment Trust June 19
Hardys and Hansons June 23
Lush Detergents June 24
Rendell Syndicate June 24
United Guarantees June 25
Final:
Alderson Latham June 18
Belhaven Brewery June 18
Bell and Sims June 17
Boswell Investment July 7
Dawson International June 17
Finance and Industrial Trust July 9
Munk (A) June 25
Radcliff June 25
Rendell June 25
Some June 26
The Times' Vener June 19
Tunnel Holdings June 18
Wilkin and Mitchell June 18
† Amended.

view that a broader base of activities is necessary for expansion in the future."

As reported May 29, pre-tax profits of £1.5m, reinforced by a £1.5m dividend, were £310,454 for the previous 40 weeks.

Balance sheet shows shareholders' funds of £1.5m (£1.5m), net current assets of £1.25m (£1.13m).

Blackwood Hodge (Nigeria) sharply higher

On turnover up from Naira 1,326m to Naira 32.64m pre-tax profits of Blackwood Hodge (Nigeria) improved to Naira 112m, compared with Naira 117m.

The tax charge rose sharply from Naira 617,579 to Naira 1,326m and dividend payments absorbed Naira 1,04m (Naira 332,149). A scrip issue on a one-for-two basis is proposed.

Blackwood Hodge, the London-based earthmoving equipment sales and service group, has a 40 per cent equity interest in the company.

J. Fenner profits slip but interim maintained

TAXABLE SURPLUS of J. H. Fenner and Co. (Holdings), power transmission engineer, fell slightly from £4.26m to £3.85m for the half year ended February 28 1981 on turnover ahead by £2.2m to £61.34m.

The interim dividend has been maintained, however, at 3.63p net per 25p share — last year's final was 5.37p paid from pre-tax profits of £9.32m.

The directors say it seems likely that weak market conditions will continue in the UK throughout 1981 and appropriate steps have, therefore, been taken to gear the company's UK operations to the reduced level of demand.

In the longer term, the board is confident that the actions taken to reduce the level of overheads will have a significant and positive effect on performance at the first sign of a recovery in the general level of industrial activity.

Mr Joseph Palmer, chairman, says the performance during the first three months was maintained substantially in line with last year, with advances overseas compensating for the slackness at home.

The deterioration in trading conditions accelerated at the end of the year, and it was not possible to make good the whole of this decline elsewhere, despite excellent returns from most of the overseas subsidiaries.

Aggregate turnover and profit overseas, continued to advance in real terms with notably strong

performances in South Africa, and Australia, where a substantial investment of new capital has been made in the provision of additional plant for the manufacture of conveyor belt rollers. The acquisition of the Swedish materials handling company, Transportteknik AB, has been successfully concluded. Also finalised and operating successfully is the combined manufacturing and distribution operation in New Zealand trading in the name of Fenner Burns, Mr Palmer states.

Export turnover, well supported by the overseas companies, was at a higher level than a year ago although the financial returns continued to be eroded by fierce competition and the relative strength of sterling.

Restructuring of the fluid sealing division has been almost completed and the manufacture of high volume automotive seals has been transferred to the company's licensee, Poulter-Laura BV, in Holland.

All manufacturing activity at the Padham factory has ceased and the division's activity at the Skidford plant has been expanded to absorb some of the production facilities previously located at Padham.

The board is confident that the division will return to profit in the coming months, the chairman says. A reorganisation of the motor gear operation to effect major cost reductions is at an advanced stage.

Profits for the six months were struck after interest payable, less receivable, of £1.63m (£1.43m), included associates share £5,000 (£13,000), and subject to tax of £1.97m against £1.57m.

Earnings per share were 7.29p (£8.44p).

After minority interests of £129,000 (£250,000) and an extra-

Grounds for optimism—Lesney

The first two months of trading and working capital at Lesney, a toy manufacturer, are in line with, or better than budget, Mr Gordon D. J. Hay, the chairman, says in his annual report.

He says there is ground for optimism that the company is on course for recovery along the lines indicated in his statement for the half-year, but much still remains to be done.

The accounts show compensation of £17,000 to past directors for termination of service contracts.

The directors' report states that notice has been received that a resolution to appoint Price Waterhouse and Company, in place of the retiring auditors, Clark Pixley, will be proposed at the AGM.

The company incurred pre-tax losses of £10.9m in the year to

January 25, 1981 against £9.6m previously. At the time, the chairman said the rate of loss was substantially reduced by the year-end and continued to lessen.

During the year depreciation of fixed assets and loss on disposal of assets (£8.10m) consequent to the reorganisation of facilities, asset lives have been re-assessed and depreciation rates for plant and machinery and vehicles amended accordingly.

The effect of this extension of estimated useful lives has been to reduce the charge for depreciation in the current year by £645,000.

The accounts for the year to January 25, 1981 do not carry an auditors' qualification this time.

Lesney said yesterday that it has sold Metal Castings (Worcester), an aluminium diecasting subsidiary, to a management consortium. Metal Castings was

ordinary debt amounting to £275,000, compared with £50,000, the attributable balance was £1.89m against £2.38m — extraordinary item relate to the net cost, including redundancy and related payments, of the fluid sealing and motor gear activities.

The retained surplus was virtually halved at £752,000 (£1.45m), after the cost of dividends of £1.13m (£944,000).

comment

For the first time, Fenner's profits overseas exceed those generated in the home market but this shift was still insufficient to preserve the group interim total and Fenner is down by a tenth at the pre-tax level. There is no sign of an improvement in critically low levels of UK demand and the shares, down 3p at 163p, are largely supported by the expected benefits of a reduced cost base.

The integration of the central overhead of the motor gear operations into the power transmission division is symptomatic of the changes Fenner has been imposing but loss elimination at Padham will be essential to recovery in fluid sealing.

The Skidford plant, nonetheless, is the symptomatic of the changes Fenner has been imposing but loss elimination at Padham will be essential to recovery in fluid sealing.

The board is confident that the division will return to profit in the coming months, the chairman says. A reorganisation of the motor gear operation to effect major cost reductions is at an advanced stage.

Profits for the six months were struck after interest payable, less receivable, of £1.63m (£1.43m), included associates share £5,000 (£13,000), and subject to tax of £1.97m against £1.57m.

Earnings per share were 7.29p (£8.44p).

After minority interests of £129,000 (£250,000) and an extra-

Tern incurs loss: payout cut by 3.5p

ALTHOUGH SALES of Tern-Consultants improved marginally over the year, the group's 12 months to end-December 1980 saw the company plunged into the red incurring a pre-tax loss of £194,757, compared with a profit of £401,448.

At mid-year, the group which manufactures shirts, ties and knitwear, reported a sharp downturn in taxable profits from £204,777 to £32,948.

There was a stated loss per 25p share of 9p (16.64p) for the year and the total dividend is being reduced by 3.5p to 0.5p net.

The surplus was struck after interest charges £151,168 higher at £271,894 but was subject to tax of £4,367 (nil).

At the attributable level there was a loss of £288,600 (£401,448 profit) after extraordinary items of £59,085 (nil).

Blue Circle S. Africa down midway

Pre-tax profits of Blue Circle of South Africa, 65 per cent owned subsidiary of Blue Circle Industries, fell from R7.81m to R6.29m for the half year ended May 31 1981.

Tax was much lower, however, at R736,000 compared with R3,060,000, leaving net profits ahead at R5.56m (R4.75m), or 26.3 cents (23.3 cents) per share.

The directors say that earnings for the full year are expected to be at a higher level than 1979/80.

The interim dividend is increased to 11 cents, against 9 cents.

Fixed assets were revalued on December 1 1980 and written up by R42m. The depreciation provision has accordingly, been materially increased.

Tax allowances arising from the new cement kiln at Lichtenburg will mean no tax being charged in the parent company, for year. Tax will, therefore, relate only, to certain subsidiaries.

ASSOCIATES DEAL

Baring Brothers and Co., an associate of Canadian and Foreign Investment Trust, sold 65,000 of the company's shares on June 12 at 175p for discretionary investment clients.

Ferguson Industrial drops to £1.6m for year but pays same

FINAL - QUARTER taxable profits of Ferguson Industrial Holdings dropped from £1.04m to £268,000 leaving the full-year figure to end-February 1981 well down at £1.63m, against £3.74m previously. Sales for the 12 months fell back from £80.47m to £75.86m.

Earnings per 25p share showed a reduction from 21.4p to 9.7p, after tax of £260,000 (£563,000), but as forecast the dividend is being held at 5.5p net with a same-again final of 3.3p.

Since the beginning of March, there has been little improvement in trading activity, says Mr Denis Vernon, the chairman.

Lower interest rates would help trading, particularly in building supplies and the group's much lower gearing (now only 25 per cent of shareholders' funds) means that interest charges are substantially below last year's levels.

Interest charges for the year under review rose from £1.25m to £1.41m and pre-tax profits were after charging £269,000 (£563,000) for employees' profit-sharing.

There was a substantial reduction in trading profits in the building supplies division in both

England and Ireland. But the return on capital employed on this side was 20 per cent which Mr Vernon says was "no mean achievement in the depths of a recession."

However, profits slumped in the engineering supplies, engineering and giftware divisions and returns on capital fell to unacceptable levels. Reductions and short-time working have been necessary in many of the companies.

The trading division held up very well, particularly in the south of England and the chairman adds that a return of 20 per cent on capital employed is highly creditable.

At Gosforth Industrial Holdings was acquired during the last month of the group's trading year, no account has been taken of sales or profits from its subsidiaries.

On a current cost basis, the year's pre-tax profits declined from £2.15m to £248,000.

The first quarter results for the current year will be announced at the time of the annual meeting.

comment

At the trading level, Ferguson Industrial Holdings has taken a

drop of over 40 per cent, and interest charges bring this decline to 56 per cent pre-tax. Although Ferguson is a diversified group, no operation has come through the past year unscathed. But the diversification policy is vindicated, even at the trading level, by the printing division, responsible for two-fifths of this year's profits. Four years ago, FIH was still based squarely on its distribution businesses—in building materials and engineering supplies—with a 10 per cent contribution from engineering manufacture.

Acquisition has had an even more decisive impact on the balance sheet, via the purchase of Gosforth, which became unconditional in February. Gosforth had £8.2m of cash, so the most noticeable results of the merger has been to cut FIH's gearing to about 25 per cent of net worth (compared with about 60 per cent last year). That will have an immediately beneficial effect on the current year's profits. The shares gained 2p, to 84p, where they yield 9.7 per cent. A prospective fully-taxed p/e of about 10 is indicated.

—Including Gosforth, however, much the undemanding multiple on which FIH shares have long traded.

Difficult year ahead for LOFS

THERE CAN be no doubt that London and Overseas Freighters faces another difficult year's trading, says Mr M. E. Kiriakoudis, the chairman of the tramp ship owner, operator and manager.

For the year to March 31 1981 the group incurred a pre-tax loss of £127,000, against a £4.82m profit which included a surplus of £4.26m on disposal of vessels — as reported June 11.

The chairman says the group's bulk carriers are performing well under time charters extending into the early months of 1982 and should earn, before depreciation, operating surpluses which, providing the tankers break even on a similar basis, would produce a trading result similar to 1980-81.

Any improvement above this level is dependent upon the profitable expansion of the group's tankers and Mr Kiriakoudis firmly believes that LOFS 140,000 tonners are of the size and type which places it in a favourable position to take advantage of an upturn in demand for crude oil carried by sea.

On current costs accounts are included as the directors believe that having regard to the peculiar nature of the tramp

shipping industry, it is very unlikely that any form of current cost accounts would give more useful information than that available from the historical accounts.

The auditors have again qualified the accounts in respect of the group's secured U.S. dollar loans which are included in the balance sheet at exchange rates ruling on drawn-down dates.

They say that if generally accepted accounting principles

C. E. Heath prospects

IN HIS annual review, Mr Frank Holland, chairman of C. E. Heath and Co., says that if the group is forced to divest itself of the ownership of the Lloyd's underwriting agency, because of the Lloyd's Bill now before Parliament, it would have a material effect on profitability.

As regards the underwriting operations, he tells members that the next year of account to be closed is 1979, "and we are not expecting such a high level of contribution by way of profit commission as we have had this

year."

As reported on Mar 20, lower brokerage profits, down from £7.67m to £5.17m, left the operating surplus just behind at £12.67m (£12.95m) for the year to March 31 1981. After a lower exceptional debit of £243,000 — legal costs incurred in successfully defending recent litigation — compared with £394,000 previously, the pre-tax figure was just ahead at £12.35m against £12.06m. Dividend is increased to 10.5p (9.65p).

Meeting, Baltic Exchange Chambers, EC, July 7, 11 am.

All these securities having been sold, this announcement appears as a matter of record only

New Issue

May 1981.



NISSAN MOTOR CO., LTD.

(Nissan Jidosha Kabushiki Kaisha)

60,000,000 Shares of Common Stock

evidenced by European Depositary Receipts

representing approximately U.S. \$ 225 million

The Nikko Securities Co.,
(Europe) Ltd.

Lombard Odier International
S.A.

THE LONG-TERM CREDIT BANK OF JAPAN FINANCE N.V.

U.S. \$75,000,000 Floating Rate Notes due 1986

For the six months
15th June 1981 to 15th December 1981
the Notes will carry an
interest rate of 17 1/4% per annum
with a coupon amount of U.S. \$ 438.44

Bankers Trust Company, London
Agent Bank

National Westminster Portfolio Investment Fund

The resolution proposed at the Meeting of the above Trust on 10 June 1981 was duly passed and the increased rate of Management Participation will be effective from 1 July 1981

National Westminster Unit Trust Managers Ltd.

M. J. H. Nightingale & Co. Limited

27/28 Leat Lane London EC3R 8EB Telephone 01-621 1212

1980-81									
High	Low	Company	Last	Price Change	Gross Yield	P/E	Fully		
76	39	Arnsperg	69	-1	4.7	6.9	11.0	15.2	
82	21	Arnsperg and Rhodes	48	-1	1.4	2.8	19.8	45.7	
20	22	Striden Hill	200	1	8.7	4.9	7.5	12.8	
104	58	Deborah Services	100	-1	5.5	5.1	6.1	9.6	
128	58	Frank Russell	104	-1	6.4	6.2	3.3	6.0	
110	64	Frederick Parker	105	1	1.7	2.7	27.4		
110	64	George Blair	64	3	3.1	4.6			
110	58	Jackson Group	105	+1	7.0	6.6	3.3	7.5	
129	103	James Burrough	127	2	8.7	6.9	10.4	10.4	
224	244	Robert Jenkins	244	1	31.3	31.3	9.6		
55	50	Scrutons "A"	55	1	5.3	9.6	8.5	7.9	
224	196	Torday	199	1	15.1	7.8	7.7	13.2	
2	2	Tynbrook G	2	1	15.0	18.8			
80	80	Tynbrook 15% ULS	80	1	15.0	18.8			
55	35	Unilock Holdings	41	1	3.0	7.3	6.3	10.0	
103	8	Walter Alexander	103	1	8.7	9.5	3.7	9.1	
263	181	W. S. Yates	266	1	13.1	6.1	4.8	8.8	

I.G. Index

I.G. Index Limited

Tel: 01-623 9192

September Sterling

\$2.0220 to \$2.0240

Our clients speculate free of

tax in very small to very large

amounts on

1. London Traded Commodi-

ties, including GOLD

2. The STERLING/DOLLAR

BIDS AND DEALS

Savoy likely to fight off THF

Trusthouse Forte yesterday admitted that its battle for the Savoy Hotel group is likely to end in failure on Friday. But it is still attempting to build up as large a stake as possible before it is inhibited under Takeover Code rules.

Including the 21.4 per cent of the votes held by the Kuwait Investment Office, Trusthouse holds 34.1 per cent and independent shareholders have fully assented a further 13 per cent of the votes so far, making a total of 38 per cent.

Lord Thorneycroft, chairman of Trusthouse, yesterday wrote to Savoy shareholders who have accepted offers to cancel their shares so that they can, if they wish, sell in the market.

He pointed out that Trusthouse has been buying shares wherever possible in the market, but if the offer lapses, the company would only be able to acquire a maximum of 2 per cent a year in this way under the code unless it came back with another bid. And this it could not do for a year after the previous bid had lapsed.

The holders of the "B" shares, with their heavy voting weight,

have remained implacably opposed to Trusthouse's offer and Lord Thorneycroft admitted that a large proportion of them would be "unlikely to accept" by Friday's last closing date.

It is therefore doubtful whether Trusthouse could reach 50 per cent of the votes in time, although it already owns or has acceptances representing 60 per cent of the equity, he said.

Among the assenting shareholders to whom the offer to cancel and sell has been made is the Kuwait Investment Office.

The KIO reached an agreement with Trusthouse to accept its offer of its holdings of 34.1 per cent of the "A" shares and 7.3 per cent of the "B" shares. That agreement, of course, lapses if the bid is unsuccessful.

The KIO has also been buying shares directly in Trusthouse and accumulated a stake of 5 per cent or so. This would be substantially enlarged if it were able to accept THF's share alternative offer.

Trusthouse's shares rose 4p yesterday to close at 151p. Savoy's "A" shares were unchanged at 191p, the "B" at 111.25p.

Steel Brothers makes W. German acquisition

Steel Brothers Holdings, the construction, foodstuffs and manufacturing group, has acquired a 70 per cent stake in Wagen und Maschinenfabrik Herweg GmbH, a West German materials handling plant manufacturer, for an undisclosed amount.

Steel Brothers said yesterday that it had bought the company from the Herweg family around net asset value. The German company had annual turnover of between DM 5-6m (£1.1-1.3m), it said.

The Herweg family had an earlier interest in Becorit (GB), a subsidiary of Steel Brothers, through an associate, Becorit and Herweg, which was based in Nottingham. The newly-acquired company will "collaborate" with this associate in extending group business in this sector of the process plant industry, the company said.

Mr H. Maniwa, the present distributor for Holt Lloyd products, and his associates, Mr Maniwa will be president of the company. Mr Tom Heywood, chairman of Holt Lloyd, says for the last few years the group has achieved substantial exports to Japan and, with its distributor, has built a strong position for the Holt product range.

Wight Hldgs. advise; 'Take no action'

The board of Wight Holdings, building and engineering contractor, has advised its shareholders to take no action on the bid by Thornwood Investments, while it discusses the offer with the James Finlay Corporation, its advisers.

Last week the company said it would offer 30p a share for the 35 per cent of Wight which it already held. The offer valued Wight at £554,320.

Thornwood said it had been building a stake in Wight since late in 1978. Mr Alastair Thornwood, the managing director, was appointed a non-executive director at the beginning of 1980 when Thornwood's holding stood at 28.8 per cent.

YULE CATTO

Lord Catto and Mr A. E. Richmond-Watson have notified that they have purchased a total of £26,400 Yule Catto and Co. ordinary shares at 80p as follows: Lord Catto beneficial interest, £21,400, belonging to his personal interest; interest to £22,352 shares and non-beneficial interest to £8,000; Mr Richmond-Watson beneficial interest £25,000, bringing his total beneficial interest to £235,000 shares. Kuala Lumpur Kepong Berhad has notified that it has purchased 400,000 shares at 80p, bringing its total holding for itself and its subsidiaries up to 4,322,416 shares (21.17 per cent).

HOLT LLOYD FORMS JAPANESE SUB.

Holt Lloyd International has formed a subsidiary in Japan, Musashi Holt KK. Holt Lloyd will own 55 per cent of the shares and the balance will be held by

MINING NEWS

Renison Goldfields Cons could be 'major force'

BY KENNETH MARSTON, MINING EDITOR

THE MERGER of the Consolidated Gold Fields group's Australian interests into the new Renison Goldfields Consolidated (RGC) could produce "a major force" in the development of natural resources, according to Mr. M. J. Roberts, chairman of Consolidated Gold Fields Australia (CGFA).

As already announced CGFA, at present the group's major Australian company, and Associated Minerals Consolidated, Renison and Mount Lyell, will become wholly-owned subsidiaries of the new Australian-registered RGC.

Mr. Roberts points out in the full details of the merger plans that the restructuring of the group's Australian interests will provide "the expertise, the manpower and the financing potential to undertake projects beyond the individual capacity of the existing CGFA group companies."

The foundation for the new grouping is provided by the low cost Renison tin mine in

Tasmania. The Mount Lyell copper mine has managed to lower its production costs to below the world average and is profitable at the present low level of metal prices.

Of the new prospects of CGFA, there is a one-third stake in the Porgera gold deposit in Papua New Guinea, which could become a major open-cut mine, and 50 per cent of the Glendell coal project in the Hunter Valley of New South Wales which is expected to start production in 1983.

On completion of the merger proposals London's Consolidated Gold Fields will own just under 49 per cent of RGC leaving the public with just over 51 per cent, thus giving the newcomer "naturalised" status in Australia.

Under the recently revised

merger terms, holders of every 100 CGFA shares are offered 53 RGC ordinary shares plus 36 deferred (no dividends before 1985) and AS180 (£104.65) cash. Every 100 Renison get 100 RGC ordinary and AS400. Every 100 AMC get 23 RGC and AS55. Every 100 Mt. Lyell fully paid get 21 RGC and AS55 while every 100 partly paid shares get nine RGC and AS44.

RGC expects to declare a special dividend in August of 25 cents on the ordinary shares in lieu of a final dividend for the year to the end of this month. It is expected to pay a total of not less than 50 cents for 1981-82 and in the following two years RGC policy will be to pay out not less than 50 per cent of the distributable profits.

Meetings of the various shareholders will be held on June 23 and is all goes according to plan trading in RGC shares will start on or about July 27. Share certificates and cheques will be posted on or about August 21.

Imetal expects fall in profits

CONSOLIDATED profits of the Rothschild-controlled French mining group Imetal are likely to fall this year, according to M. Bernard de Villemejeane, the chairman.

While dividends from the group's principal investments are expected to be somewhat higher than in 1980, the difficult conditions facing the operating subsidiaries will probably lead to lower profits overall, he told the annual meeting.

Nevertheless, he added, Imetal will emerge from the current difficult period in a good position.

After a strong performance in 1979, Imetal's consolidated net

profit fell last year to FF2 230m (£31m) from FF2 455m, despite a reduced loss from the troubled nickel interests in New Caledonia. The group's two other main subsidiaries, Penarroya and Copperweld, both suffered reduced profits.

Copperweld, based in the U.S., is the one bright spot for Imetal this year. The company has made a "very satisfactory" start to the year, notably in the steel tube sector, where its plants are operating at full capacity.

M. de Villemejeane points out that the market capitalisation of Imetal's 66.2 per cent stake in Copperweld is currently larger than for the whole of Imetal.

While Penarroya has felt some benefit from the slight improvement in the zinc market, it is still suffering from poor prices for lead and silver over the first few months of this year.

The value of Imetal's 50 per cent holding in Le Nickel-S&N, the New Caledonia venture with the state-controlled oil group Elf-Aquitaine, is to be written down by FF2 250m following last year's loss. The recovery in the dollar is expected to help this company in 1981.

Lead Industries Group, in which Imetal has a 24.7 per cent holding, has been suffering from poor economic conditions in the UK, made worse by the recent strength of sterling.

Testing continues at Blina 1 oil find

RESULTS of a further drill stem test of the promising Blina 1 oil discovery well in Australia's Canning Basin have been announced by Vamgas, the only quoted Australian participant in the consortium drilling the well.

In a statement to the Melbourne Stock Exchange Vamgas reported that a drill stem test of the interval 1,485 metres to 1,515 metres recovered 70 barrels of drilling mud with traces of oil and gas and some heating of the well.

Interests in EP 129, the licence area containing the Blina 1 discovery are: Vamgas, 20 per

cent, half of which is being farmed out; Occidental Petroleum, 27.5 per cent; Home Oil Australia, the operator with 27.5 per cent; and Alberta Eastern Gas with 25 per cent.

The well flowed at a rate of 907 barrels of oil a day on an earlier drill stem test and has reached target depth of 2,496 metres. Testing of the interval between 2,289 and 2,390 metres produced 76 metres of drilling mud from the drill string.

More drill stem tests are currently being carried out on Blina 1, according Vamgas. The

Blina 1 find has been followed by heavy speculative demand for Vamgas and shares in companies with exploration licences in areas surrounding EP 129.

The latter include Eagle Corporation, Swan Resources, Australian Consolidated Minerals, Oil Company of Australia, Genoa Oil, Meridian Oil and Western Mining.

Strong gains in Vamgas and the above stocks at the end of last week followed reports that senior executives of Home Oil had described the Blina discovery as a "world scale find."

ISSUE NEWS

ICC Oil gets quote on USM

DEALINGS ARE expected to begin on the USM next Monday in the shares of ICC Oil Services, following a placing of 1m shares at 10p each.

ICC specialises in corrosion protection and maintenance of North Sea oil rigs, using high-pressure water jet and wet blasting techniques. In the last few years, ICC has developed its own machinery for cleaning metal and concrete surfaces, and it now markets this machinery in the Middle East and South America.

Pre-tax profits have grown from £55,000 in 1977 to £205,000 in 1980, and the directors have warranted profits of not less than £300,000 for the year to March 1982.

ICC is coming to the market following a reverse takeover of Rollo Tea Estates, which has changed its name to ICC. As a result of the takeover, 1.26m of the 22.01m shares of ICC are already held by the public (former shareholders in Rollo which was quoted under Rule 163).

The Stock Exchange requirement that 10 per cent of the ICC shares be offered to the public is therefore satisfied by the placing of the additional 1m shares; 0.55m shares have been offered to, and are available through the market.

In accordance with the Takeover Code, the directors of ICC are making a cash offer of 10p a share to the former holders of Rollo shares.

The directors of ICC—Mr Ronald Smith, Mr George Trafford and Mr Robert Collinson—will hold between them about 76 per cent of the equity after the USM flotation.

Brokers to the issue are Smith Keen Cutler.

• comment

ICC is very much the sort of small company which the architects of the USM must have had in mind when it was set up. It is still small—the placing price of 10p capitalises it at £2.2m—and growing rapidly; the compound annual rate of growth of pre-tax profits since 1977 is within a touch of 40 per cent. Reversing into the Rollo cash shell will liberate a modest amount of money, but the main purpose of coming to the USM is to make the shares of ICC usable in takeover. ICC wants to graft onto its North Sea business a number of similar service operations which could be funnelled through the same trade contacts and managed by ICC's present staff.

At the time of the takeover, the warranted fully-paid p/e is almost 17, which is not exorbitant by comparison with the electronics and oil exploration stocks which dominate the USM to date. Dividends will be paid as soon as the directors are satisfied that the warranted profit implies that there should be no obstacle to dividends in 1982.

Zygal-28% being placed

A PLACING is in progress for 28 per cent of the equity of Zygal, a company distributing and servicing computer printers and terminals.

The placing of 1,036,000 shares at 85p each will raise £881,000 for the company's co-founders Mr Con Driscoll and Mr John McLean. No new money for the company will be raised. Dealings are expected to start on the USM on June 23. At the placing price Zygal will be capitalised at £3.26m.

The company was started at the end of 1975 by the two men who were both previously with Rank Xerox. Profits over the last five years to March 31 1981 have grown from £26,000 to £232,000.

From straight forward distributing of computer peripherals there is a certain amount of "value added" by modifying standard equipment to meet specific customer requirements.

The prospectus offers no forecast for the current year but the directors are aiming to pay a nominal dividend of 0.75p a share. On the placing price this offers a yield of 1.2 per cent. Based on last year's profits the earnings multiple is 26.9 fully taxed or 13.5 on the actual tax

FINE ART

The rights issue of 9.74m shares by Fine Art Developments has been taken up to £8.8 per cent. The balance has been sold in the market at an average premium of 10.23p per share.

Introduction for Energy Source

Energy Source (Northern Ireland), an oil exploration play company with exploration licences in the Rathlin area of Northern Ireland, will come to market under Rule 163(3) next Monday or Tuesday by way of an introduction.

The shares on offer will be made available to 100 holders of the 10m "B" shares in issue created as part of a private placing last September.

Halliday Simpson, brokers to the introduction, have tested the existing shareholders and believe they may be willing to sell about 10 per cent of their shares at around 20p to 25p. Mr Donald Godwin of Halliday, said yesterday, September's placing price was 10p.

The "A" shares, of which there are 2.5m in issue, are held by Energy Source Inc., a Texas oil exploration company, chaired by Mr Eugene Mason, an international oil lawyer. ESI is traded in the U.S. "over-the-

counter" market and has a current market capitalisation of about \$25m.

It specialises in drilling in the low risk areas of Texas, and in the mid 1970s set up ESNi to exploit the Rathlin licence application.

Last year's placement of shares involved options over a further 4.7m "B" shares until 1982, including the 10m "B" shares, the split between ESI and the "B" shareholders would be 40:60.

However, ESI's "A" shares carry certain voting rights on the board.

The largest "B" shareholder is Mr Graham Ferguson Lacey, who holds 2.5m "B" shares. Energy and Energy Capital, two public companies which he chairs, Mr Ferguson Lacey and Mr Cecil McBride, his business associate, are both directors of ESNi.

ESNi is coming to market under the special rule for UK exploration groups which are permitted a quotation even

though they do not have a track record.

The company has been very active in diversifying into exploration stakes outside Northern Ireland since last September's placement raised £1m. It has interests in Syria, West Germany, and Columbia—all in very early stages, and largely swapped for shares in the Rathlin licence.

That is also in a very preliminary state. Seismic studies have not yet begun in the area though a seismic report is expected by about September.

The most advanced holding is a 90 per cent stake in a small drilling well in Ohio, in the U.S., where initial drill tests are now being conducted and full operation should start by August, it is hoped.

Each of the existing interests will require further development and Mr Mason said yesterday that a rights issue was certainly planned though no date had been set.

Stock Exchange rejects Doloswella

THE STOCK EXCHANGE has refused to permit Doloswella, the much troubled provincial casino operator now restructured as an amusement arcade manager, to return to the market under Rule 163 (2).

At the same time it has also turned down an application from Gittins, the company's brokers, for it to be floated on the Unlisted Securities Market.

The refusals have angered both Gittins and Doloswella, who intend to make further applications.

Doloswella traded for many years on the old unlisted market in which the Stock Exchange had to give permission for each deal under Rule 163 (2). In June 1979 that permission was

withdrawn while the company restructured itself.

Since then, however, the Stock Exchange has created the new USM market for unlisted companies and has restricted the market to a handful of companies with only a few shareholders not actively trading.

It has told Doloswella that it has too many shareholders (460) for that market and is likely to be too active.

On the other hand it is too young a company—its present form—for the USM which specifies a track record of three years.

Doloswella's accounts for 1979 were very late, not reaching shareholders until the following December. The accounts for

1980 showed a £100,000 pre-tax loss.

Yesterday, however, Mr Stephen Forsyth, the managing director of Doloswella, forecast profits of £100,000 for the current year, and £250,000 for next year. "It is highly probable that we will reach £1m after tax, in three years," he said.

The company is now specialising in amusement arcades in cities and "garrison towns," such as Chatham and Maidstone. It shuns seaside facilities.

Mr Forsyth complained that Doloswella, which is now to change its name to Leisure Investments, had "every qualification for the USM except for the age restriction" and claimed that this had been waived for other companies.

Chesterfield Properties Limited

	1980	1979
Rental Income	£4,882	£4,032
Profit Before Tax	3,321	2,859
Profit After Tax	1,630	1,539
Earnings per Share	8.22p	7.77p
Dividend per Share	6.00p	5.00p

* Profit Before Tax Increased by 16%
* Dividends Increased by 20%

Copies of the Report and Accounts can be obtained from the Secretary, Chesterfield Properties Limited, 38 Curzon Street, London W1Y 9EY.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the issued Ordinary Shares of the Company in the Unlisted Securities Market. It is emphasised that no application has been made for the Ordinary Shares of the Company to be admitted to Listing. A Placing of 1,000,000 Ordinary Shares of 10p each in the Company will be arranged by Messrs. Smith Keen Cutler, contemporaneously with the Company's application. Shares have been offered to and are available through the Market.

ICC Oil Services Limited

(Registered in England—No. 303,983)

Share Capital

Authorised £2,500,000 divided into 25,000,000 Ordinary Shares of 10p each

Issued and Fully Paid £2,201,088 divided into 22,010,880 Ordinary Shares of 10p each

Particulars giving information with regard to ICC Oil Services Limited are available in the Eitel Unlisted Securities Market Service and copies of such particulars may be obtained during usual business hours on any weekday (except Saturdays) up to and including 7th July 1981 from Smith Keen Cutler, 52 Cornhill, London EC3V 3NR.

SHARE STAKE

Akroyd and Smithers—The following directors and their immediate families sold shares at 167p on June 4 as follows: B. K. Peppitt beneficial 20,000 and non-beneficial 20,000; M. C. Sargent beneficial 50,000; S. E. J. Raven beneficial 10,000.

Anglo Scottish Investment Trust—Equitable Life Assurance Society and subsidiary are beneficial holders of 1,995,000 shares (6.1 per cent).

Camrex (Holdings)—Hawley Leisure is interested in 1,515,000 shares—within this figure, 980,000 are held by Provincial.

Canadian and Foreign Investment Trust—Royal Bank of Canada (Channel Islands), Guernsey, has bought 985,000 shares.

T. Clarke and Co.—ITC Pension Trust jointly with ITC Pension Investments holds 8,167,500 shares.

Globe Investment Trust—NCS Staff Superannuation Scheme, Mineworkers' Pension Scheme,

Coal Industry Benevolent Trust of Australia—The following directors and their immediate families sold shares at 167p on June 4 as follows: B. K. Peppitt beneficial 20,000 and non-beneficial 20,000; M. C. Sargent beneficial 50,000; S. E. J. Raven beneficial 10,000.

Phicom—Scottish American Investment Company has purchased £19,000 8 per cent cumulative convertible redeemable preference stock, making total £235,500 (12.6 per cent).

John C. Small and Tidman—Zahid Industries and Investments Company, following recent purchases, now holds 132,082 shares (11.01 per cent).

Western Doonars Tea Holdings—Assam Doonars Holdings has acquired 20,500 shares, making holding £28,659 (20.55 per cent).

June 12	Price	% - or -
Banco Bilbao	414	+9
Banco Central	317	+7
Banco Exterior	310	+5
Banco Ind. Co.	125	+1
Banco Santander	330	+14
Banco Urquijo	216	+5
Banco Vizcaya	362	+9
Banco Zaragoza	289	+10
Dragados	225	+8
Espanola Zinc	77	+1.3
Fel. Preciados	51	+1.5
Hidrovia	25	+1.5
Petrobras	145	+8
Petrolior	89	
Sogehsa	63	+4.3
Telefonos	81	+1.3
Union Elect		

THE TRING HALL U.S.M. INDEX
120.9 (+0.9)
at close of business 15/6/81
BASE DATE 10.11.80 100

CITY OF LEICESTER
Floating Rate Stock 1982
For the six months from 16th June 1981 to 16th December 1981 the interest rate on the above stock will be 213.7500% per annum.
Morgan Grenfell & Co. Limited

ATA Hinton's-A Firm Base for Progress

SALES UP 17.5%

PRE-TAX PROFITS UP 49%

EARNINGS PER SHARE UP 34%

THE FOOD SPECIALISTS OF THE NORTH EAST

- Highlights of the year 1980/81**
- Overall results showed marked improvement. Profit growth in supermarkets. Discount Stores losses now eliminated.
 - Competitive consumer prices maintained through better performance by the procurement team, effective control of costs, and improved productivity.
 - Small Stores group contributes to profit.
 - Successful development of Company Systems.
 - Investment in new and existing stores sustained. Further expenditure on operating, control and information systems.

Financial Highlights

	1980 81	1979 80
Group sales	90,152	76,713
Group profit before tax	1,304	878
Earnings per share	19.35p	14.45p
Dividends per share	6.0p	4.0p
Dividend cover: Historic cost	3.2 times	3.6 times
Dividend cover: Current cost	2.2 times	2.3 times

I would like to receive a copy of the 1981 Report and Accounts.

Please complete and return to:
The Secretary, Amos Hinton & Sons Ltd,
PO Box 24, Master Road, Thornaby,
Stockton-on-tees, Cleveland TS17 0BD.

Name _____
Address _____

ATA Hinton's

Ian Rodger examines the fortunes of the unlisted securities market

Hoechst

Payment of Dividend

NOTICE IS GIVEN to shareholders that following a resolution passed at the Annual General Meeting of shareholders held on 15th June, 1981 a dividend for the year ended 31st December, 1980 of 14% on the nominal value of the shares will be paid as from 16th June, 1981 against delivery of Coupon No. 41 or lodgement of London Deposit Certificates for marking Square No. 32.

The dividend of 14% will be subject to German Capital Yields Tax of 25%.

Coupons and London Deposit Certificates may be presented as from 16th June, 1981 to

S. G. Warburg & Co. Ltd., Coupon Department,
St. Albans House, Goldsmith Street,
London, EC2P 2DL

from whom appropriate claim forms can be obtained.

The dividend will be paid at the rate of exchange ruling on the day of payment.

Payments in respect of London Deposit Certificates will be made at the rate of exchange ruling on the day of receipt of dividend on the underlying shares deposited in Germany.

United Kingdom Income Tax will be deducted at the rate of 15% unless claims are accompanied by an affidavit.

German Capital Yields Tax deducted in excess of 15% is recoverable by United Kingdom residents, and the Company's United Kingdom Paying Agent will, upon request, provide Authorised Depositaries with the appropriate forms for such recovery.

Frankfurt am Main, June 1981

Hoechst Aktiengesellschaft

New London market takes off strongly

THE London Stock Exchange's Unlisted Securities Market (USM) is off to a surprisingly strong start.

After only seven months of operation, this nursery for the shares of small, promising companies has already attracted more than 40 entrants. Another 20 applications are being considered by the Exchange. The average USM share trades at 23 times fully taxed underlying earnings—a much higher rating than in the stock market itself.

The USM's quick and easy success indicates that its creation was long overdue. Indeed, largely because of the soaring cost of obtaining a Stock Exchange listing, the flow of new companies to the market all but ceased in the mid-1970s. In effect, a vital part of the market system for channelling savings into new businesses and rewarding successful entrepreneurs was no longer working. The Stock Exchange first reacted to this alarming development by suggesting in 1978 that small companies could go public under its Rule 163. This rule enabled the exchange to approve occasional transactions in the shares of football clubs, small breweries and other closely-held, small, public companies. The 163 market was totally unsupervised but it would do for small industrial companies until a better solution was found.

The response was electrifying. Dozens of small companies went public this way and, by last October, nearly 2,000 bargains a week worth a total of £14m were being made under Rule 163.

The Exchange's initial USM proposals were published in December 1979 and, after discussion and modification, the market was launched last

November with 12 companies, all but three of which moved over from the 163 market.

The most important difference between the USM and a listing is cost. A company coming to the USM in the usual way with a placing of about £0.5m-worth of shares can expect to face a total bill of £60,000, about half the price of a listing.

The saving comes mainly from less substantial advertising requirements but also from the waiving by the Exchange of the entrance fee, which can be as high as £11,000 for a listing. The accounting requirements are also less substantial. But many sponsoring brokers and merchant banks nevertheless feel the need for a full investigative report.

Another significant concession to USM companies is that they need float off only 10 per cent of their share capital, compared to a minimum 25 per cent for a listing. The idea is to accommodate entrepreneurs who are reluctant to give up much equity in the early stages of their company's growth. USM companies can also make relatively bigger acquisitions than listed companies without having to send circulars to their shareholders.

Of the 46 companies in the USM today, 24 moved over from the 163 market and several more are likely to follow suit before the end of the year when rule 163 is to revert to its original function. Seventeen companies have come directly to the USM by way of placings, three by offers for sale, one by offer for sale by tender and one by invitation to subscribe.

The main motive for coming to the market is to enable the entrepreneurs to realise part of the capital built up in the business. The entire £337,000 raised

UNLISTED SECURITIES MARKET TURNOVER

Period covered	Number of days	Total value £m	Total bargains	Average value per day £m	Average bargains per day	Average value per bargain £
10.11.80—2.1.81	37	52.176	8,710	1.410	235	5,990
5.1.81—3.4.81	45	40.823	10,870	0.936	167	5,595
23.3.81—27.3.81	5	4.551	945	0.910	193	4,716
30.3.81—3.4.81	5	4.559	1,075	0.912	295	3,091
4.4.81—10.4.81	5	4.800	1,674	1.360	375	3,629
13.4.81—16.4.81	4	2.693	1,030	0.673	258	2,615
21.4.81—24.4.81	4	5.079	950	1.270	238	5,346
27.4.81—1.5.81	5	9.253	1,231	1.851	246	7,517
5.5.81—8.5.81	4	5.348	725	1.337	181	7,377
11.5.81—15.5.81	5	5.920	2,021	1.184	404	2,929
18.5.81—22.5.81	5	5.555	2,017	1.111	403	2,754
24.5.81—29.5.81	4	3.173	706	0.793	177	4,484
1.6.81—5.6.81	5	2.981	578	0.596	116	5,157

Source: Stock Exchange

by Trident Computer last week went to existing shareholders as did the £300,000 raised by United Ceramic Distributors the week before and the £2m raised by Heelamat last November.

Sometimes, part of the proceeds of a placing is earmarked for the company even if it does not need the money. Rolfe and Nolan Computer Services still has the £123,000 raised when it came to the 163 market a year ago.

USM companies fall into perhaps three categories, oil exploration, industrials and greenfield ventures.

The ten oil exploration companies tend to be the largest in terms of market capitalisation. Most would qualify for full listings if they had sufficient profit records, and the high capitalisations reflect investor interest in asset values. The USM is not going to take in the long list of North American oil drilling

funds that were the market's fancy last year. They will remain in the 163 market.

The industrial companies are the heart of the market. Most have five- to ten-year track records and pre-tax profits ranging around £0.5m. Many are in computers or other high technology fields, perhaps reflecting a current market enthusiasm for these sectors. Times are tough for most conventional industries and so some flotations have probably been postponed until the profit outlook improves.

Still, the interested investor can find in the USM today a brick-making company (Dunton), a distributor of garden and pet products (Cramphorn), a brewer (Fuller, Smith and Turner), a builder (McLaughlin and Harvey), livestock auctioneers (Midland Marts), a plastic bag maker (R. H. Morley), an advertising business (London and Continental Advertising), a travel company (Intasun) and a ceramic tile distributor (United Ceramic).

Although the USM regulations stipulate that companies should have at least a three-year trading record, the Stock Exchange made it known that it would also allow entry to totally new ventures. So far, only two greenfield companies have come along: Hesketh Motorcycles, which is developing a new British-built motorcycle, and SelectTV, which is planning to offer pay-TV service in three communities. Neither has performed brilliantly in the market and cannot be expected to until the projects develop. The Stock Exchange says no other greenfield ventures are in the pipeline.

Some analysts have complained that the small quantity of shares made available by most USM companies results in a shortage that pushes market prices to very high levels. This, in turn, it is argued, places pressures on management to produce impossibly good results.

Business Computers, for example, placed 25 per cent of its shares at 85p where the historic price-earnings ratio was already a hefty 23, but the price soared in initial dealings to 140p and is still in the 125p range.

The stock exchange doubts that investors suspend their judgment of share values just because of an alleged shortage of stock. Business Computers, like many other USM companies, just happens to be in a sector that commands a glamorous rating these days.

As for pressure, the company's directors claim that the high expectations implied in such ratings do not disturb them. "Maybe people are being too speculative," Mr. G. Block, an executive director of Business Computers said, "but it is not our responsibility to support that kind of expectation."

One reason for the high investor interest in the USM may be that the Stock Exchange quickly showed that the rules would be interpreted strictly and enforced vigorously.

"The requirements are much closer to those of a full listing than when the USM was conceived," Mr. Martin Gibbs of Phillips and Drew says. "But I think the Stock Exchange has got it just about right."

Any doubts about enforcement were put to rest in February when the Exchange abruptly suspended the placing of Euroflame shares after the company's chairman had made an off-the-cuff profit forecast at a press conference. Before the placing was allowed to proceed, the company was obliged to produce a new prospectus with a properly certified forecast at an additional cost of £50,000.

As the market has established its credentials, it has also attracted a wider range of companies and sponsors. The appearance of leading brokers Cazenove last month in the Business Computers placing was widely noted and described by one USM jobber as a "break-through".

However, the USM is most remarkable for bringing forward several seldom-heard broker names and, so far, no single broker represents more than three companies.

If there is no dominant stockbroker in the USM, there certainly is a single prominent sponsoring house, and that is the colourful Tring. Hall Securities. Tring was reorganised in September 1979

by its present managing director, Mr. Denis Pöll, to specialise in bringing new issues to the 163 market, and has since turned its attention mainly to the USM. It has done five of the 17 USM placings and expects to maintain the pace.

Tring is of special interest partly because some of the companies it has brought to the market are led by well-known City figures. Tring Securities, for example, is headed by Mr. Peter Jones, former joint managing director of Compas Securities.

Intervention, formerly John Baker (Insulation), and still traded in the 163 market, is headed by Mr. John Bentley, who engineered share transactions at the end of 1979 so the company could meet its profit forecast. Mr. Tom Wiggle, former head of the collapsed Triumph Investment Trust, turned up as a significant shareholder in Tring's Investment and Securities, another Tring issue.

Tring has also attracted attention with its novel practice of offering allocations: on all its placings, to its own shareholders, Tring states proudly that anyone who had exercised all such rights to date would be showing a 71 per cent profit.

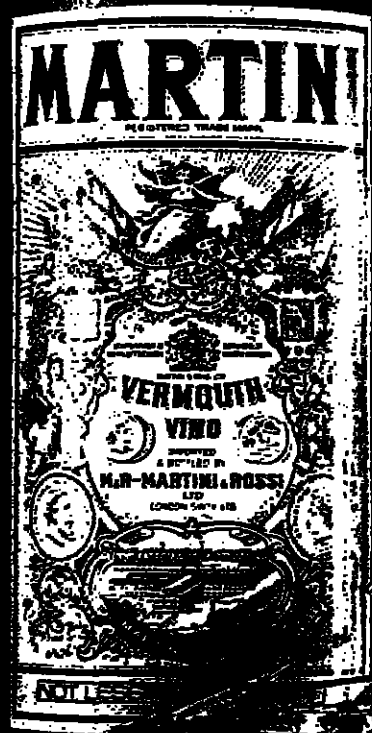
That policy reveals a USM paradox—most new issues in it are less accessible to the general public than are issues in the main market. Most USM issues are very small and so a general offer for sale would be a nonsense as well as being expensive to execute. Typically, companies come to the market by way of small placings, and the sponsors distribute quickly among institutions and a few valued clients. An individual can gain entry through the investment trusts that are already being set up to specialise in USM shares.

The USM is intended to be a nursery, but the Stock Exchange may have difficulty persuading companies to move out of it and into the main market as they grow. Apart from the prestige of a full listing, the main market has little to recommend it except higher costs and slightly tougher requirements. Some investment institutions are restricted in the proportion of their assets they can put in unlisted securities but the only significant one is a 10 per cent limit on local authority pension funds.

The feeling is that once a company's profits exceed £1m, it is ready for a full listing but Intasun has already wildly exceeded this guideline with estimated profits last year of £10.1m.

The Stock Exchange proposed originally that companies be obliged to move out of the USM when profits exceeded a certain level but this was widely opposed and ultimately dropped.

The Exchange is still worried that the USM may grow at the expense of the main market and this could be one of the few areas where adjustment may be needed after a couple of years of experience.



Fairy tales can come true.

There's a little magic in every glass of Martini Dry. In its clean, fresh taste. In its unique blend of the choicest wines and herbs. But, most magical of all, it doesn't have to disappear at midnight.

MARTINI

MARTINI

MARTINI

FOSTER BROTHERS

Clothing Company Limited

"Results satisfactory considering trading climate in the areas of retailing in which the Group is principally involved must be at its worst level since the 1930's". B. G. Davison, Chairman.

Other salient points from the Chairman's circulated Statement

- During the year we have continued our programme of modernisation of FOSTER MENSWEAR SHOPS which should provide a platform for successful trading when the economic upturn comes.
- The programme of new store opening at ADAMS CHILDRENSWEAR has continued and five new branches are in the process of being opened bringing the total to 82.
- During the year we opened a DORMIE MENSWEAR DRESS HIRE concession in Swan & Edgar in Piccadilly, London.
- We have made changes in the merchandising policy of MILLETS and these together with updating their image should bring worthwhile improvement in their fortunes.
- Our cosmetic businesses STAFF FACILITIES and DISCOUNT FOR BEAUTY have both improved results on the previous 12 months and the MANUFACTURING DIVISION has again produced satisfactory results.

Summary of Results	
Year ended	28.2.81 29.2.80
Sales (incl. VAT)	£000's £000's
Profit before tax	94,272 88,836
Profit after tax	9,039 10,710
Earnings per share	13.1p 12.9p

Borrower Profile

Belgium faces test on margins

BY PETER MONTAGNON, RECENTLY IN BRUSSELS

TWO YEARS ago the Euro-markets watched with great excitement as Belgium brought its first "jumbo" Eurocredit to the market. Three jumbos later and with the prospect of more to come, enthusiasm has begun to wane.

This is not merely a question of the novelty wearing off. When examining Belgium, international bankers are forced to admit that the country does not bear all the hallmarks of the tip-top credit rating it claims to represent.

Its frequent political crises—the latest in early April when the coalition Government of Mr Wilfried Martens was toppled by a heavy speculative run on the Belgian franc—have left successive governments with little room to manoeuvre in cutting public spending in a country with wage indexation and high social security benefit payments.

As a result, the budget deficit is growing inexorably. After a 403bn (\$10.3bn) last year, estimates of the Government's deficit in 1981 are being constantly revised upwards with the most educated guesses at the moment putting it in the region of Bfr 450bn. Including local government credit, the full public sector borrowing requirement is even higher at Bfr 600bn to Bfr 700bn.

The effects have permeated the economy. Private consumption has been held at artificially high levels, leading to a rapid deterioration of the current account balance of payments; real interest rates are among the highest in the industrialised world; and the private sector has been squeezed out of the domestic capital market, which is now unable to satisfy the demands of the state.

It is thus small wonder that the latest domestic bond issue launched last week by the Government has been dubbed a "crisis loan" by the banking community. The Bfr 70bn issue, fully underwritten, incorporates special tax features to attract back into the country money which is constantly flowing out to avoid Belgium's 20 per cent withholding tax.

Government officials hope that it will eventually raise as much as Bfr 100bn, but even if this target is achieved it is clear that Belgium will have to raise substantial sums of money abroad this year to satisfy all its needs.

Quite how much will be needed depends not only on the result of the crisis loan but also on fresh revisions of the budget deficit, expected to be completed within about two weeks.

In the first five months of this year, Belgium raised a net total

of around Bfr 180bn domestically, including money at short term. Foreign indebtedness, meanwhile, rose by around Bfr 100bn from the Bfr 153bn total posted at the end of last year, when total Government debt was around Bfr 1,957 bn and that of the whole public sector around Bfr 2,700 bn (\$88.97 bn).

Belgium's borrowing abroad has been intended to cover

Political crises and budget and balance of payment deficits are making it increasingly likely that Belgium will have to forego its traditional 3 per cent Libor if it seeks any more "jumbo" Eurocredits

budget requirements, rather than the balance of payments deficit, although this is also growing, and is likely to turn out well above Bfr 200bn this year after Bfr 187bn last.

Raising more money abroad now, however, poses something of a dilemma for the Belgian authorities, who have grown used to obtaining a margin of 1/2 of a point over Libor for at least part of their jumbo loan operations.

Loans with such low margins are proving increasingly difficult to sell in a profit-conscious market and Belgium's well-publicised economic difficulties—unemployment is over 9 per cent and rising and real GNP has moved clearly into decline—provide the banking community with an excellent excuse for turning down such an operation.

In setting the terms for its next big loan, Belgium will thus have to consider whether to risk a flop by insisting on a 1/2 margin in the pricing or to accept an immediate loss of prestige by eliminating it altogether.

For the time being, Belgian bankers generally cling to the idea of a 1/2 margin, although they admit that it might have to be of shorter duration than on the last loan when the price was split between 1/4 for four years and 1/2 for the remaining five.

But there are also other ways around the problem. One is to raise more money at a margin over U.S. prime rate which, although more expensive in terms of total cost, still allows nominal margins to be held down.

Belgium's last big loan had such a prime-based tranche, led by Chase Manhattan. It raised \$500m over seven years on the

basis of a split 1/2 to 1 per cent margin and was reported at the time to have been much easier to place than the Libor-related tranche.

Another possibility for Belgium is to opt for fewer jumbos and more smaller, discreet club operations, which can also be sold on lower margins than credits requiring wide syndication. This is a tactic successfully employed by Ireland, another European country with serious economic problems and a very high borrowing requirement relative to its size.

The disadvantage of this approach, say some Belgian bankers, is the limitation on the total amounts that can be raised in this way. This school of thought still expects another Belgian jumbo to be launched this year, probably after the summer holiday period has passed.

For its part, the Government is playing its cards close to its chest. No one wants to pre-empt a decision on when and under what terms the next large Eurocredit will be launched.

But some indications of flexibility in the official approach emerged last week with news that the Belgian telecommunications authority is raising a small loan of \$100m discreetly through the Japanese banking community.

Firestone to continue pruning operations

By Our Financial Staff

FIRESTONE TIRE AND RUBBER, the second largest U.S. tyre group, is to continue pruning its activities in efforts to produce an "acceptable" return on shareholder equity, Mr John J. Nevin, the chairman, said in Akron.

He said the company would continue its programme of concentrating resources on its most profitable products while eliminating operations which did not produce a satisfactory return on capital. Domestic production of radial ply truck tyres could be cut as casualty.

The company has already had talks with Bridgestone of Japan over the sale of its Nashville radial truck tyre plant.

The company has substantial radial truck tyre capacity in France and Italy and could import tyres to supply the domestic market, Mr Nevin said.

The company will continue making bias-ply truck tyres although this is seen by Mr Nevin as "probably a declining market". Firestone does not expect to withdraw from any other major segment of the tyre business.

Firestone has been undergoing considerable rationalisation and closures of operations were a major factor in the loss for the year to October 1980. The after tax loss from the shutting of seven tyre plants and synthetic and industrial rubber plants was \$49m, which took the overall net loss to \$122m.

However, the company has bounced back this year to register a \$47m profit for its first half against the \$68m loss in 1979-80, which included the closure costs.

Mr Nevin said the half-year profit was "in no way related to what could be called a windfall". The company was confident of making "very substantial" earnings gains in the current economic climate, he said.

New York retailer to sell store chain

BY IAN HARGREAVES IN NEW YORK

ALEXANDER'S, the New York-based retailer, is to sell a chain of women's clothes shops it bought in July 1979.

Alexander's announced the proposed sale to Elder-Beerman, a retailer based in Dayton, Ohio, at the same time as disclosing a \$3.05m loss for its third fiscal quarter. The sale of the Margot's La Mode chain will result in a loss of \$7m, which will be taken into Alexander's fourth quarter results.

The divestiture of Margot's La Mode is a move which analysts have expected since Alexander's emerged last year from a bitter board-level split.

Margot's La Mode, which has 70 women's and children's stores, mainly in the southwest of the U.S., has never performed well for Alexander's, which saw it as an opportunity to diversify into an economically strong region of the country.

Mr. Robert Margot, chairman of Alexander's, said Margot's had made substantial losses since it was acquired and was being sold "so that manage-

ment could devote its full efforts to the operations of the Alexander's department store chain."

Alexander's base operation is in metropolitan New York, where the value of its property has encouraged speculation in its shares on the possibility that the company might eventually be liquidated. This speculation has been intensified by the acquisition of 11.5 per cent of Alexander's stock by Interstate Properties, a developer.

Having just opened a large new store in Manhattan's World Trade Centre, however, Alexander's appears to be trying to make a go of its core retailing business.

Its third quarter loss compared with a loss of \$700,000 in the same quarter of last year. Sales for the quarter were \$108.8m compared with \$98.7m. The loss in the most recent quarter included a \$2.6m tax credit. For the nine months, the loss was \$2.4m against profits of \$3.07m in 1980. Sales were \$411.2m compared with \$396.9m.

Citicorp takes top rank

BY OUR BANKING CORRESPONDENT

AFTER A decade's pursuit, the New York-based Citicorp has finally overtaken its West coast rival, BankAmerica Corporation, to emerge as the biggest bank in the world.

According to figures published in the June edition of *The Banker*, Citicorp increased its assets less contra assets (items which appear on both sides of the balance sheet) by 6.8 per cent to \$109.5bn. As a result it overhauled BankAmerica Corporation (\$106.8bn) and France's Credit Agricole (\$106.6bn).

Other notable features of the latest annual listing of the Top 500 banks in the world are: substantial decline in the position of the German banks and

THE WORLD'S TOP 10 BANKS	
	Assets (\$bn)
Citicorp	109.5
BankAmerica	106.8
Credit Agricole	106.6
Deutsche Bank	106.5
Crédit Lyonnais	98.8
Soc. Generale	98.2
Barclays	90.1
Deutsche Bank	88.2
WestLB	87.5
Del-ichi Kangyo	79.5

* Assets less contra accounts.
Source: *The Banker*, June 1981.

the much slower growth in overall bank assets.

The U.S. still contributes the biggest number of banks to the list (118), followed by Japan (61). Just under a third of all the banks (146) come from the

Petersville agrees to new offer from H. C. Sleight

BY OUR SYDNEY CORRESPONDENT

PETERSVILLE Australia, the funds group, has agreed to a revised takeover offer from H. C. Sleight, the energy, shipping and investment concern, which values it at \$186m (US\$180m), or \$17.5m above the original bid.

Sleight is now offering five of its shares plus \$4.80 cash for four Petersville ordinary shares and convertible notes. Alternatively, shareholders can accept \$2.75 cash for each unit.

The share-and-cash alternative values Petersville shares at \$2.93, based on Sleight's closing price last week of \$1.38, and this represents 13.4 times Petersville's projected earnings per share for the current year. The cash alternative of \$2.75 represents a multiple of 12.6.

The cash alternative is 40 cents above the first offer and follows market buying competition between a Sleight "friend" and an unknown concern. The share price escalated to \$2.67 last week.

After the merger announcement, Sleight's share price dipped to \$1.33, and at this

Johannesburg stockbroker ceases trading

By Jim Jones in Johannesburg

SAUNDERS AND TAYLOR, a medium-sized Johannesburg stockbroker firm has posted itself defaulted on the Johannesburg Stock Exchange.

Mr Peter George, the senior partner, says that the firm had ceased trading for the time being, but could reapply for membership of the exchange if it had sufficient assets to cover its commitments on the exchange clearing house.

The firm's problems arose, Mr George said, because several clients had run into difficulties in the past six months. However, if their debts to the firm are met it will be possible to reapply for membership. Major creditors of Saunders and Taylor are its banks.

Saunders and Taylor's open positions are cancelled, and other brokers which have dealt with the firm now have to close these positions through the market.

Improvement in market prompts four \$ issues

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

FIXED RATE dollar bonds continued to move higher yesterday, prompting at least four new issues, including the relaunch of a \$75m issue for the province of Quebec which had been withheld from the market last week.

The issue, which would have come hard on the heels of a 15 per cent issue for the province of Nova Scotia, had originally been awarded a 151 per cent coupon, but with yesterday's improvement in market conditions the coupon has now been set at 14 1/2 per cent.

It is a tap issue and a further \$25m of paper may be issued later. Maturity is in five years, extendable to 12 at the option of the bond holder. Lead manager S. G. Warburg was indicating an issue price of 99 1/2.

The new cut in prime rate with Chemical Bank, coupled with a further decline in the U.S. money supply and declines of around 1/2 a point in European money markets yesterday, had helped to prompt the volume of buying interest was not as great as at the end of last week.

Prices closed around 1/2 to 3/4 of a point higher, slightly below their best levels.

In other new issue news, the Nordic Investment Bank is raising \$20m in a nine year 14 1/2 per cent semi-private deal priced at par by lead managers Citicorp. Also, Pacific Lighting Gas Supply is raising \$50m over eight years with an indicated coupon of 15 1/2 and par issue price through Morgan Stanley.

Southern California Edison is raising \$50m for seven years in an open price deal led by CSFB and hotly rumoured last night was a \$40m 15 1/2 per cent bond due 1989 for Lafarge-Coppée led by CIF and Citicorp.

Improved conditions were also reported from Germany and Switzerland yesterday as declining U.S. interest rates helped the D-Mark and Swiss franc to strengthen on the exchange markets.

The SwFr 100m, 7 1/2 per cent issue for Nederlandse Gasunie is already reported to have been a major success even before final pricing today by lead manager Credit Suisse.

U.S. explorer seeks \$25m in novel issue

By John Makinson

BLUE RIDGE Petroleum, a new offshore financing company, is planning to raise \$25m through a novel issue of convertible notes with a maturity of five years and carrying a coupon of 4 per cent.

The note issue, which is guaranteed by Amsterdam-Rotterdam Bank, should be launched in about a fortnight. It is intended to bridge the gap between a standard convertible bond issue and the placing of equity in joint ventures.

Lead manager of the financing is European Banking Company, which will receive an equity interest in the venture upon conversion. If all the notes are converted, EBC's stake will be 8.52 per cent.

Amro's guarantee expires on conversion. The bank will initially release only \$7.25m of the net proceeds, retaining the balance as security for its guarantee. This balance will be progressively released as Blue Ridge substitutes proven reserves for the collateral.

Blue Ridge will participate in a U.S. drilling programme managed by Dixie-Shamrock Oil and Gas, a Tennessee oil and gas exploration company.

conversion will take place when the noteholder's share in the appraised value of the partnership with Dixie is equal to the principal amount of the notes, conversion will take place on July 15, 1988.

The shares which result from conversion are expected to be listed in Luxembourg, with dealings permitted in London under Stock Exchange Rule 163.

Ashland Oil trims spending

By Our Financial Staff

CAPITAL SPENDING plans for fiscal 1981 at Ashland Oil have been cut from previous forecasts of \$432m to \$350m according to Mr Orin E. Atkins chairman and chief executive.

The earlier prediction was made before the end of the company's fiscal 1981 first half ended, for which its refining and marketing segment realised an operating loss of \$15.3m. The \$350m allocation excludes acquisitions. The reduction was accomplished mainly by deferring planned improvements in the oil refining and marketing business.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of European prices, which will be published next on Monday July 13.

U.S. DOLLAR	Issued	Bid	Offer	Day week	Yield
STRAIGHTS					
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20

U.S. DOLLAR	Issued	Bid	Offer	Day week	Yield
STRAIGHTS					
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20

U.S. DOLLAR	Issued	Bid	Offer	Day week	Yield
STRAIGHTS					
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20

U.S. DOLLAR	Issued	Bid	Offer	Day week	Yield
STRAIGHTS					
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20

U.S. DOLLAR	Issued	Bid	Offer	Day week	Yield
STRAIGHTS					
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20

U.S. DOLLAR	Issued	Bid	Offer	Day week	Yield
STRAIGHTS					
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20

U.S. DOLLAR	Issued	Bid	Offer	Day week	Yield
STRAIGHTS					
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20
Amoco 13 1/2	100	98 1/2	99 1/2	0	14.20

SAINT-GOBAIN-PONT-A-MOUSSON

1981 News Bulletin No 4

Growth, Investment, Exports and Innovation

Excerpts from the Statement of Mr Roger Fauroux, Chairman and Chief Executive Officer, to the Annual General Meeting on June 15, 1981.

The results for the year 1980 show a marked improvement compared to 1979, itself an improvement over 1978. The figures testify to continuous improvements in productivity over the past few years, and in this critical period it is helpful to call to mind the recent accomplishments of the Group.

First, we have grown, having quadrupled our sales in ten years and doubled them since 1975. Our cash flow and net income have tripled over the decade, and thus Saint-Gobain ranks with other large European groups which have been influential in structuring the economy of France and the Community.

We have invested massively over the past ten years, spending 19 billion francs on plant (approximately one half in France) and 8 billion francs on new shareholdings. This has been possible only because of activity abroad, since cash flow from French operations is not sufficient to provide necessary financing.

We exported approximately 27% of our French sales in 1980, as against 19% a decade ago. Pont-a-Mousson is the principal exporter of pipe to the Middle East, and our subsidiary Papeteries de Condat sells almost half its paper abroad. Further, we have developed our foreign companies, and through CertainTeed Corporation have conquered 25% of the American insulation market. Today Saint-Gobain is the only large French group having half its assets and employees abroad; two of the most developed countries in the world, Germany and the USA, represent approximately one-third of our activity.

We have innovated in that, without relying on state assistance, we have been able to develop not only our classical manufacturing activities and high technology products, but also cast-iron pipe, fibreglass, fibre reinforcements and fibre optics. Two years ago we acquired the elements necessary for a vast electronics undertaking, which complements our international industrial ambitions. Our acquisition of CIL-Honeywell Bull occurred at a moment when this company was able to dispense with subsidies, and we became involved in the office automation industry through a foreign company, Olivetti, whose success is well known.

It remains clear, however, that we are being affected by the decline of the building and automotive industries. Our first glass plants are operating at approximately 80% capacity, and we are very apprehensive of the potential impact of the construction of new plants by Asahi in Belgium and Guardian

in Luxembourg. Our sales of insulation fibre have fallen back this year by 30% compared to 1980, and disturbing trends have been noticed in other sectors such as the fibre cement market in Brazil and the roofing market in the USA. However, given our diverse activities in various countries, some strong sectors emerge. Cast iron pipe, thanks to exports, is performing better than it did last year, and the public works companies have succeeded in expanding markets abroad. Glass treatment activities continue to perform well, and the Paper/Wood Division, thanks to the recovery of the dollar, will probably break even this year.

Taking into account the deterioration of margins evident in our divisions, especially the Insulation Division, we predict a mediocre performance for the first six months of 1981. Even if a recovery occurs during the second half of the year, it is improbable that we will avoid experiencing a decline in income compared to the record profits of 1980. Our predictions for France include a decrease in net income which would place the country's performance behind that of Germany, Spain and Latin America.

I have difficulty in understanding the reasons for nationalisation, or what gaps in our structure or management would be mitigated by such a change. If, to the contrary, our actions have been judged useful, how might the French State hope to do better?

We do not, of course, exercise monopolies on any of our products, nor in any territory, and even though our market shares are substantial, no French authority has reproached us for maintaining a position of strength. We do not transact business with the State, which is to say that the solidity of our finances has spared us from subsidy, and our products do not assume any national strategic interest. We must admit that involvement in information processing is an exception: at least half of this is through Olivetti, which, in spite of our shareholding, has never ceased to be Italian.

How can one reconcile the internationalisation of Saint-Gobain, which began more than a century ago, with a statute which cannot fail to induce nationalisation? If we have succeeded in maintaining a considerable position abroad, and if we have become 50% international while retaining our French identity it is because we have succeeded in becoming Brazilians in São Paulo, Germans in Aix-la-Chapelle, and Italians in Milan.

Saint-Gobain and Pont-a-Mousson have been members of a partnership, almost unique in the world because of its diversity and the balance of its international components. If one is willing to admit that this group has served France well, let us not take the risk of weakening it.

SAINT-GOBAIN-PONT-A-MOUSSON

For further information, write to: The Director of External Relations, Compagnie de Saint-Gobain-Pont-a-Mousson, 62 boulevard Victor Hugo, 92220 Neuilly-sur-Seine Cedex.

SAINT-GOBAIN-PONT-A-MOUSSON

Companies and Markets **INTL. COMPANIES & FINANCE**

Saab-Scania makes slow start to current year

By William Dullforce, Nordic Editor, in Stockholm

SAAB-SCANIA, the Swedish automotive and aerospace group, reports pre-tax earnings of SKr 14m lower at SKr 315m (\$38m) for the first four months of this year. However, Mr Sten Gustafsson, the managing director, maintains his forecast that Saab can repeat for 1981 last year's pre-tax return of SKr 970m.

Group sales climbed 11 per cent to SKr 4.9bn in the four months. A 25 per cent increase was achieved by Saab cars at SKr 1.47bn and aircraft sales jumped by 42 per cent to SKr 371m.

Sales of trucks, which are the principal source of group profits, grew by only 4 per cent to SKr 2.18bn. Earnings in this division have been affected by

delays in deliveries after the introduction of Scania's new models, but these hitches are "now on the way to being eliminated."

Order intake in the first four months amounted to a little more than SKr 5bn, ahead by SKr 1bn compared with the corresponding period last year. The increase is attributed to stronger demand for Scania trucks and Saab cars. At the end of April the group orders stood at just over SKr 9bn.

Group operating profits of SKr 374m showed a slight advance, but net financial charges grew by SKr 17m to SKr 58m. Total debt increased by SKr 20m in the period, at the end of which the group held liquid assets of SKr 776m.

Investments in plant and

machinery in the period rose to SKr 230m from SKr 187m. Of these SKr 200m went into the Scania truck division and Saab cars.

Saab-Scania recently submitted an offer to build a new multi-role combat aircraft for use by the Swedish Air Force in the 1990s. The contract is estimated to be worth about SKr 200m, of which Saab-Scania's share would be around half. Competing offers have been submitted by U.S. manufacturers.

At the Paris air show, the company announced new orders for the SF 340 commuter aircraft which it is developing together with Fairchild Industries of the U.S. More than 100 orders and options have been received.

Midland Bank in Austrian talks

By William Hall, Banking Correspondent

MIDLAND BANK confirmed yesterday that its Austrian affiliate, Credex Export-Credit-Bank, has been having talks with the Austrian Ministry of Finance regarding its loans to the OEGK engineering group which collapsed earlier this year.

The Austrian authorities have been having discussions with Credex and Austria's third largest bank, Oesterreichische Landesbank, in order to assist the two banks with their loans of Sch 1.7bn (\$100m) outstanding to OEGK.

Midland Bank's involvement with Credex dates back to 1975 when it bought 40 per cent of London American Finance Company (Lafco), an international financial services group, from Lloyds Bank International.

Lafco had established Credex in Vienna in 1972 as an international trade bank, which specialises in financing Austrian exports, accounts receivable and buyers credits. Credex has sister companies in Hamburg and Lausanne.

Midland Bank now owns 75 per cent of London American, which in turn owns 100 per cent of the Vienna-based bank. The remaining 25 per cent of London American is owned by Finance for Industry.

Midland's aim has been to develop London American into a group providing a comprehensive range of financial, commercial and marketing services related to international trade.

However, the group has never been particularly successful. In the year to September 1980, London American made pre-tax profits of £1.45m (\$2.5m) on turnover of £342.5m and capital employed of £15m.

Karstadt lifts stores profits

By Kevin Done in Frankfurt

KARSTADT, West Germany's biggest retailing group, boosted department stores turnover by 10.9 per cent in the first five months of 1981 to DM 4bn, chiefly as a result of its 100-year jubilee sales campaign in May.

The company also disclosed results for last year. Its department stores' profits improved substantially after the completion of a costly and far-reaching expansion and modernisation programme. After-tax profits of the parent company jumped by 79 per cent to DM 77.5m.

Karstadt group's results have been heavily depressed, however, by the big losses run up by Neckermann, its troubled travel and mail order subsidiary. As a result Karstadt group after-tax profits slumped

to DM 7.5m in 1980 from DM 17.3m in the previous year. Total group turnover increased slightly to DM 12.6bn.

Apart from its problems with Neckermann, Karstadt is also still losing money on its department store joint venture in Lyon, France, which it developed with the Swiss group, Grands Magasins Jelmoli.

With the completion of the second financial rescue package for Neckermann, Karstadt now owns 91.2 per cent of the company. In the first step in 1977-78 Karstadt took over 51.2 per cent of Neckermann and the rest of the company has been acquired from small shareholders selling out before the recent capital write-down. The takeover of 91.2 per cent cost a total of DM 346.2m, Karstadt

said yesterday.

Having reached a total sales floor space by the end of 1980 of 1.24m sq metres after a dramatic expansion in the second half of the 1980s, Karstadt is now aiming at consolidation and little further sales floor space growth is planned in 1981.

The company is concentrating on extending its interests in small specialist stores, which last year brought in 9.7 per cent of total turnover, or DM 890m.

The period of consolidation ahead is clear from the investment plans. Parent company spending this year will be only DM 150m compared with DM 191m last year and DM 479m in the peak year of 1977.

Weak four months for KemaNobel

By Westerly Christner in Stockholm

KEMANOBEI, the Swedish chemicals group, reports "very weak" net earnings of SKr 30m (\$6m) for the first four months of this year. No comparative figure is provided. Group sales slid by 4 per cent to SKr 1.19bn.

Mr Ole Sundberg, the managing director, said in April that group profits this year could be improved from 1980's SKr 164m pre-tax. This would be achieved, he said, despite continued depressed markets for the PVC and silica operations, for which both demand and prices began dropping last year.

However, it was said yesterday that "the drastic worsening of prices and volume on the petrochemicals market which began during spring 1980 will strongly affect this year's result."

Paribas and UIC buy New York building

By George Lee in Singapore

UNITED INDUSTRIAL CORPORATION (UIC), a Singapore-based chemicals and property group, has together with Paribas of Paris and Pays-Bas (Paribas) of France, acquired a 21-storey building in Manhattan, New York, for US\$45.75m in cash.

The building which is located in the financial district, at 100 Church Street, will be owned equally by UIC and Paribas. The building, built in 1958, sits on a 3,447 sq ft site and has a gross area of 1,044 sq ft. The net leasable area is 922,790 sq ft.

UIC disclosed that the projected net income before tax from the property is US\$1.19m for 1981-82, but would be \$6.35m in 1984-85, and \$6.8m in 1985-86.

The group's share of the purchase consideration, it said, would be financed from its own resources and from banking facilities.

PKbanken moves ahead

By Our Stockholm Staff

SWEDEN'S state-owned PKbanken reports a 36 per cent rise in bank operating earnings to SKr 187m (\$37.4m) for the first four months of 1981.

For the whole of 1981 the management expects earnings to grow by between 30 per cent and 40 per cent from last year's SKr 545m. "If the Riksbank (central bank) does not drastically change its monetary policy," however, the projected improvement will not be enough to offset the impact of inflation on the bank's capital.

The rise in four-month earnings was in line with the results for Sweden's two other leading commercial banks, with Skandinaviska Enskilda Banken showing a 49 per cent increase and Svenska Handelsbanken returning a 36.7 per cent rise.

Norwegian bid for Ohio Ferro-Alloys

By Our Stockholm Correspondent

FOUR SMALL Norwegian ferro-alloy manufacturers have made a bid of \$22 a share, or \$44m, for Ohio Ferro-Alloys Corporation, which controls about 20 per cent of the U.S. ferro-silicon market. The Ohio board recommends the offer.

This latest Norwegian move into the North American ferro-alloy business follows the agreement which Elkem, Norway's largest ferro-alloy manufacturer, and its partner, Jøben, concluded in March to take over Union Carbide's plants in the U.S., Canada and Norway.

The four companies, each of which will take a 25 per cent shareholding in Ohio, are Bjelvesten, Bafslund, Ha og Lilleby and Tinfos Jernverk. They export all their present production of ferro-alloys and own a joint marketing company, Fesil.

Mr Emil Eriksson, managing director of Bafslund, said yesterday that the completion of the agreement in principle with the Ohio board depended on acceptance by shareholders and approval from the authorities on both sides of the Atlantic. He hoped to complete the deal within four months.

The purchase would give the group a new sales outlet for its Norwegian output. Mr Eriksson said, "Norwegian ferro-alloy manufacturers had to expand abroad because opportunities within Norway would be restricted in future by the country's inability to increase hydro-electric power output, he explained.

Financing details had not yet been worked out but Mr Eriksson expected the purchase price would be covered partly by cash transfer from Norway and partly by a loan raised in the U.S.

Ohio Ferro-Alloys has annual sales of about \$110m. Last year it made a small profit. The company owns three smelters, including a modern plant in Alabama producing 50,000 tons of silicon metal a year. It also has the capacity to produce 10,000 tons of ferro-silicon and 10,000 tons of magnesium ferro-silicon a year.

Ohio's silicon metal production is used in aluminium alloys and as an additive in the chemicals industry. Ohio is estimated to have between 80 and 85 per cent of the U.S. market for this metal.

Margins squeeze hits first quarter at Veba

By Our Frankfurt Staff

PRE-TAX profits of the Veba group, West Germany's largest industrial concern, fell by 18.6 per cent in the first quarter of 1981 as margins came under heavy pressure, particularly in the oil refining and marketing operations.

In the first three months pre-tax profits totalled DM 318m compared with DM 391m in the first quarter of 1980. Group turnover grew by 15.7 per cent to DM 11.8bn, chiefly as a result of higher energy costs being passed on, where possible, in increased prices to consumers.

At the same time Veba's trading activities expanded strongly, by 33 per cent to DM 4.1bn as a result of higher volume sales in the international fuel market.

The steep decline in the demand for oil products in West Germany so far this year is clearly reflected in Veba's refinery operations, which worked at 61 per cent of capacity in the first quarter compared with 79 per cent in the first three months of 1980, pushing the processing activities deep into losses.

In the first three months Veba processed 2.9m tonnes of crude oil, a drop of 16.9 per cent from 3.6m tonnes a year earlier.

The overall market for oil products in West Germany has suffered a fall of 18.2 per cent in the four main products, petrol, diesel, heating oil and fuel oil, in the first four months this year.

DnC shows improvement

By Pay-Gjester in Oslo

NORWAY'S LARGEST commercial bank, Den norske Creditbank (DnC), says profits improved in the first four months of this year after a difficult period at the end of 1980, caused by the Government's credit policies.

Operating profits - before write-offs reached Nkr 109.4m (\$18.4m) in January-April 1981, or 132 per cent of average capital employed. This compares with Nkr 87.5m and 136 per cent in the same period of 1980, which figures are adjusted to include earnings of the recently acquired regional bank Opplandsbanken.

DnC expects "better" results for 1981 as a whole, though it notes that unstable world economic conditions make forecasting difficult.

Deposits rose by more than 20 per cent in the 12 months ended April, with high interest accounts showing the most marked growth. Net interest earnings, including commission on credit, and dividends received, totalled Nkr 263.5m in January-April, corresponding to 3.18 per cent of average capital employed. This compares with Nkr 229.5m and 3.58 per cent.

Lending by the bank in the sector regulated by the Government's credit guidelines increased by Nkr 1.4bn in the 12 months to end April. Loans by the bank outside this sector - that is mainly international zones - showed a Nkr 1.7bn increase.

Swedish paper group repays loan

By Our Stockholm Staff

NORRLANDS SKOGSAGARES Cellulosa (NCB), the troubled pulp and paper concern in which the Swedish state has taken a 74 per cent holding, is to pay back in advance a \$46.5m loan from a foreign banking consortium.

The banks, which included Credit Lyonnais, Lloyds Bank International, Norddeutsche Landesbank and Toronto Dominion, have been at odds with NCB and the Swedish Government, which has refused a state guarantee for the loan. NCB said the loan would be repaid partly from the

SKr 300m (\$60m) in new share capital, which the Government is putting in and partly from a new loan which would be raised with PKbanken, the Swedish investment bank and other domestic banks.

The company would make an exchange loss on the transaction but it would be able to proceed much faster with a reorganisation without having to consult the foreign banks.

NCB is now expected to make a small loss again this year instead of the budgeted SKr 20m profit.

Zanussi seeks Telefunken link

By James Buxton in Rome

ZANUSSI, Italy's biggest domestic appliance maker, is negotiating an agreement on the production and marketing of television sets with Telefunken Italy, a wholly owned subsidiary of the West German concern, AEG-Telefunken.

The move reflects the need for rationalisation in the Italian television market, badly hit by both recession and Japanese competition.

Last year the Italian domestic market declined by 8 per cent and market turnover for the first few months of this year

is thought to have fallen by 25 to 30 per cent. Imports, which last year took 65 per cent of the market, may this year take 75 per cent.

Zanussi has in effect given up waiting for the Italian Government to produce a plan for the restructuring of the troubled home electronic products industry. A proposed joint holding company for the brown goods interests of three concerns, Emerson, Voxson and Indesit, is being held up by various difficulties.

The object of the agreement

between Zanussi and Telefunken Italy is to rationalise the TV set operations of the two companies by co-operation in the production of components. The agreement may also extend to cover marketing.

Until 1978 AEG-Telefunken owned 20 per cent of Zanussi, but when troubles hit the West German company, Zanussi bought back this holding. The possibility of a new merger, which might benefit Zanussi, whose more important white goods business is also in difficulties, is ruled out at this stage.

This announcement appears as a matter of record only.

May 1981



Fuerzas Hidroeléctricas del Segre, S.A.

U.S. \$25,000,000 Medium Term Loan

Managed by:

American Express Bank International Group

Caja de Ahorros y Monte de Piedad de Barcelona "Caixa de Barcelona"

Co-Managed by:

Banco de Londres y America del Sur (A member of the Lloyds Bank Group)

Banco Português do Atlântico

Provided by:

American Express International Banking Corporation

Banco de Londres y America del Sur (A member of the Lloyds Bank Group)

Banco Espírito Santo e Comercial de Lisboa London Branch

Banco de Progreso, S.A.

Banque Louis-Dreyfus

Dai-ichi Kangyo Bank Nederland N.V.

Agent:



American Express International Banking Corporation

Caja de Ahorros y Monte de Piedad de Barcelona "Caixa de Barcelona"

Banco Português do Atlântico (London Branch)

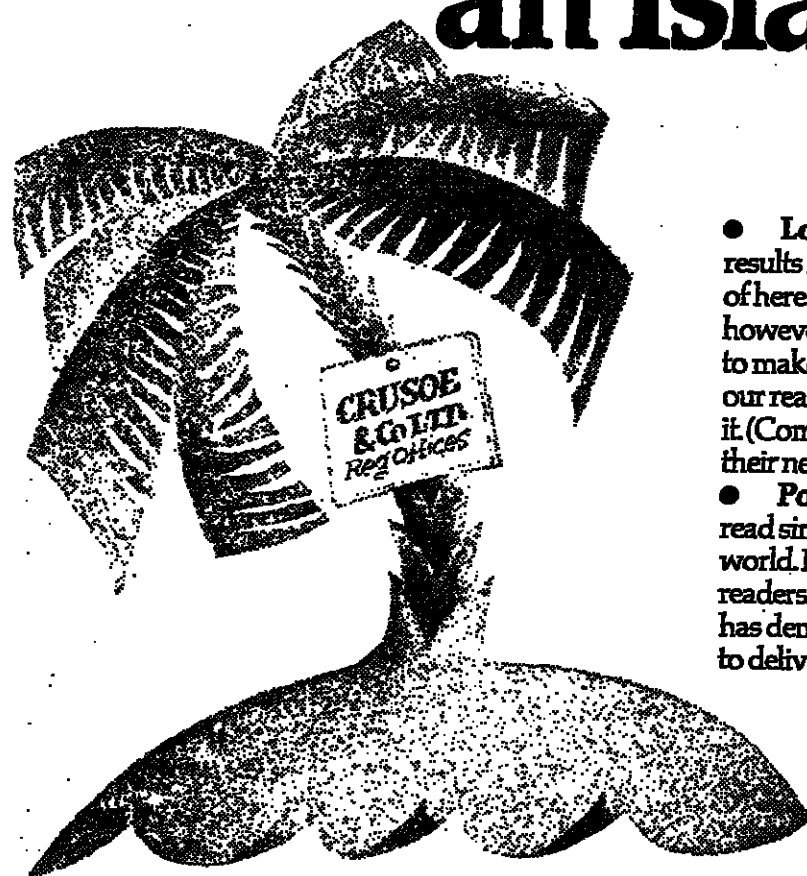
Banco Guipuzcoano "Bancogu"

Banco Saudi Español, S.A. - Saudesbank

Caja de Ahorros Municipal de Bilbao (Bilbao Savings Bank)

Midland and International Banks Limited

No Company is an Island



- **Longer Life.** When you place your company's results in a daily or Sunday newspaper, it's usually a case of here today and gone tomorrow. With *The Economist*, however, your advertisement has a whole week in which to make its impact. Not only that, but more than 80% of our readers devote more than an hour a week to reading it. (Compare that to the quick scan most people give their newspapers.)

- **Powerful Worldwide Readership.** One insertion is read simultaneously in every financial centre of the world. In addition to having the largest European readership of any business weekly, independent research has demonstrated consistently *The Economist's* ability to deliver institutional investors and bankers in the Far East and the Middle East.

Even that isn't all the story. If you would like to find out more about *The Economist* and how it can help to communicate your company's message, please complete the coupon below and you will receive the full facts and figures to study at your leisure.

The Economist

Talk through *The Economist* and the business world listens.

I would like to know more about financial advertising in *The Economist*.

Name _____
Position _____
Company _____
Address _____

FT812

David Hanger, Advertising Director, *The Economist* Newspaper Ltd., 25 St James's Street, London SW11HG. Telephone: 839 7000.

If these are not reason enough for *The Economist* to be seriously considered the next time you advertise your company's results or publicise the Annual Report, look at what else we have to offer.

- **Influential Investment Readership.** In the City *The Economist* is rated by investment professionals as a more influential source of information than any newspaper other than the *Financial Times*. (SOURCE: PROFESSIONAL INVESTOR SURVEY 1980)

In Europe amongst investment managers *The Economist* is the second most essential source of business reading across nine countries. (SOURCE: EUROPEAN INSTITUTIONAL INVESTORS 1980)

In New York *The Economist* is read regularly by 29% of investment professionals. (SOURCE: THE INVESTMENT COMMUNITY-ORC)

This announcement appears as a matter of record only.



BORREGAARD A.S

U.S. \$25,000,000

Floating Rate Multicurrency Loan

Hambros Bank Limited Société Générale
Bank Mees & Hope NV Den norske Creditbank
The Royal Bank of Canada (Overseas) N.V. Scandinavian Bank Limited

Agent Bank

Hambros Bank Limited

May, 1981

BEAR STEARNS

We are pleased to announce the formation of our International Options Department:

Gustaf Bradshaw, Manager
Sharon A. Brown

Bear Stearns International Corporation
10/12 Copthall Avenue
London EC2R 7D
Tel. 01-588-5251
Telex 5811424
Atlanta/Boston/Chicago/Dallas/Los Angeles/New York/San Francisco
Amsterdam/Geneva/London/Paris

COMPANY NOTICES

REMOVED INCORPORATED

NOTICE CONCERNING FREE DISTRIBUTION OF SHARES

You are hereby notified that at the meeting of the Board of Directors held on June 18, 1981 the resolutions stated below concerning the free distribution of shares were adopted.

PARTICULARS

- 1) A portion of the capital excess in our shares shall be transferred into the paid-in capital as of July 1st 1981 (Wednesday). The amount transferred shall be equivalent to 50 million of the number of shares newly issued as stated in 2) below.
- 2) In connection with the transfer into the paid-in capital in the preceding paragraph, the company shall issue shares (to be distributed freely) as of the date thereof under the following conditions:
 - 1) Number of shares to be newly issued: Per value shares of common stock in registered form in the number equivalent to the total number of outstanding shares as of June 30th 1981, multiplied by 1.5. It is provided, however, that any fractional shares less than one resulting from such calculation shall be disregarded.
 - 2) Issue price: 50 Per Share, provided, however, that no dividend for subscription shall be collected.
- 3) Method of Allocation: The allocation of the new shares shall be made to the shareholders whose names appear on the Shareholder Register as at 5.00 a.m. on June 30th 1981 (Thursday) at the rate of 1.5 New Shares for each outstanding share. Provided, however, that any fractional share less than one resulting from such allocation shall be sold in the open market and the proceeds thereof shall be distributed to shareholders in proportion to the number of shares held thereby.
- 4) With respect to New Shares, dividend accrual period shall start on January 1st 1981.
- 5) All other necessary matters concerning this issue of new shares will be determined at a meeting of the Board of Directors to be held hereafter.

REFERENCES

Paid-in capital as of June 1st 1981: 6,993,206,500. Further, New Shares will be issued due to conversion of Convertible Bonds into shares of Common Stock prior to June 30th (Date of Allocation).

ROBERT FLEMING & CO. LIMITED
8, Crosby Square,
London EC3A 8AN.

London
June 18th 1981.

TRAFALGAR FUND

Registered Office:
LUXEMBOURG, 14, rue Aldringen
Commercial Register
Section B No. 8.198

DIVIDEND ANNOUNCEMENT

TRAFALGAR FUND, S.A. will pay a 500% 5 dividend per share on or after June 18th 1981 to holders on record on June 9th 1981.

Shares will be traded ex-dividend after June 9th 1981.

The dividend is payable to holders of bearer shares against presentation of coupon number 6 at
Banque Générale du Luxembourg, S.A.,
27, avenue Montevideo,
LUXEMBOURG.

J. Henry Schroder Wagg & Co. Limited,
120, Cheapside,
LONDON EC2V 6DS.

The Board of Directors.

Some of the worst wounds...



are the ones that don't show

It used to be called shell-shock. Now we know more. We know that there are limitations to the human mind.

Soldiers, Sailors and Airmen all risk mental breakdown from over-exposure to death and violence whilst in the service of our Country. Service... in keeping the peace no less than in making war.

We devote our efforts solely to the welfare of these men and women from all the Services. Men and women who have tried to give more than they could.

Some are only 19, a few are nearly 90 years of age.

We help them at home and in hospital. We run our own Convalescent Home and, for those who are homeless and cannot look after themselves in the community, our Hostel gives permanent accommodation. For others, a Veterans' Home where they can see out their days in peace.

These men and women have given their minds to their Country. If we are to help them, we must have funds. Do please help to repay this vast debt. It is owed by all of us.

"They've given more than they could — please give as much as you can"

EX-SERVICES
MENTAL WELFARE SOCIETY

37 Thurloe Street, London SW7 2LL Tel: 01-584 8688

مكتبة القرآن

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

ICH gives strong note to restart of HK issues

By Adrian Boven in Hong Kong

THE SUCCESSFUL flotation of International City Holdings, the property development and investment company, which opened on the market yesterday at HK\$1.70, compared with the HK\$1 offered price, is seen in Hong Kong as a special case.

With share prices on the stock market now at record heights and the property market remaining strong, analysts are confident that property companies going public in the near future should be given a warm welcome.

They say that ICH's HK\$450m issue was 11 times over-subscribed, principally because it was backed by Mr Li Ka Shing, the chairman of Cheung Kong Holdings, which is the glamour property stock of the Hong Kong market. ICH's prospectus gave a net asset value of HK\$1.13 a share and projected after-tax profits for 1982 of HK\$500m (U.S.\$60m), but both figures were generally regarded as being on the low side and characteristic of Mr Li's conservatism.

Mr Li's reputation for giving small investors a good bargain, and the fact that ICH is also backed by Hongkong Electric, Wheelock Marden and Hongkong Land, and came to the market when the Hang Seng index was rising quickly, assured over-subscription.

ICH was the first new issue after the four stock exchanges lifted a two-month moratorium on new share issues in May. It was regarded by the exchanges as a test case because investors had turned notably sour in March on a HK\$360m new share issue by Sino Land which was only 46.5 per cent subscribed and a HK\$450m rights issue by Paluburg Investments which was only 20 per cent taken up and brought underwriters' losses of over HK\$100m.

The exchanges have now set up an unofficial queue system for new issues and next in line is the flotation of one Hong Kong's largest private property developers, Hendersons Developments estimated to be worth more than HK\$1bn.

Analysts say Hendersons, as well as others planning to come out, will be closely scrutinised by investors for their backers, the quality of their holdings and their profit forecasts. None of them, they say, is likely to do as well as ICH on these points.

Takeover bid for Chow Sang Sang

By Our Hong Kong Correspondent

CHOW SANG SANG Holdings, a publicly quoted jewellery and precious metals retailer in Hong Kong, has received a takeover offer from an undisclosed company in Hong Kong and has advised shareholders to show caution in their dealings until a further announcement is made.

The company's stock was suspended from trading on Friday after it climbed by HK\$1.60 to HK\$7.75 as rumours of the offer reached the market.

About 80 per cent of the 40m issued shares are held by a family of the chairman, Mr Chow Kwen-Ling. Chow Sang Sang reported after-tax profits for 1980 of HK\$33.64m (U.S.\$6m) up 89 per cent from the HK\$17.82m of 1979.

NOTICE

REPUBLIC OF BOLIVIA
US \$15,000,000
10 1/2% NOTES DUE 1982

NOTICE OF ELECTION TO EXTEND MATURITY

In accordance with the provisions of the Notes, a reminder is given that holders of these Notes may elect to extend the maturity of their Notes to 15th April 1987.

Such right may be exercised during the period 15th April, 1981, to 15th October, 1981, by surrender of the Note(s) duly completed and presented at the office of the Fiscal Agent.

MERRILL LYNCH INTERNATIONAL BANK LIMITED
Fiscal Agent,
LONDON.

Forfeiting

An effective financing instrument for exporters.

For specialised information and advice, please contact:

Dr. H. W. Hart
Tel. (0621) 458341

Dr. R. Hauser
Tel. (0621) 458467

BADISCHE KUNDELEBANKE
GROZENTRALE

Auguststrasse 33 - D-6800 Mannheim 1
(West Germany) - Telex 04 63242

Approval for major bank mergers in Australia

By COLIN CHAPMAN IN SYDNEY

MR JOHN HOWARD, the Australian Treasurer, yesterday formally gave the go ahead to the two major bank mergers—between the Bank of New South Wales and the Commercial Bank of Australia, and between the National Bank and the Commercial Banking Company of Sydney.

Mr Howard said the Government accepted that the mergers, bringing the number of Australian trading banks from six to four, would reduce competition, but argued that it would still have been necessary for some rationalisation of bank services had the changes not taken place.

Further mergers

He indicated that it was unlikely that any further mergers would be approved in advance of the report of the Campbell Committee of Inquiry into the Australian financial system, due to be delivered to the Government in August, and even then "readily accepted that a further concentration of banking could be the cause of concern."

The agreed mergers make the Wales-CBA the largest bank in Australia followed by the ANZ Bank, and then the National-CBC Bank.

Now that approval has been forthcoming the merged banks have to convince customers, employers, and shareholders that bigger is better. The

Wales-CBA has yet to find a new name. One title that might have been in prospect, the Bank of Australia, has been rejected because of Reserve Bank opposition and because of the arrival of the Australia Bank, run by Mr Mark Johnson, a former Hill Samuel executive.

It is expected to be at least a year before the promotion machines of the two newly merged operations are ready to go public, but when they do, there will be the biggest advertising and public relations battle ever seen between the banks. Already Australia's growing financial services market is full of curious and perplexing symbolism: initials and elephants; coats of arms; kangaroos; dragons; and monoliths. Even before the mergers the institutions spent A\$33.5m in promotion, with the trading banks accounting for more than A\$10m in media advertising.

The National-CBC is better placed for the relaunch, with a lot less to lose from a total modernisation of what has been a lower profile and staid personality. One name under consideration for the new bank is National Commercial Bank of Australia. Mr Frank Shew, the advertising manager admits that it is time for a change from the company's present heraldic coat of arms "We'll be starting from scratch and we'll be looking for something that will reflect the antecedents," he said.

The "W" motif of the Wales is among the top three corporate symbols in Australia, coming in after Shell and the International Wool Corporation in public recognition. The bank's market research indicates that the "W" is identified with the bank by 80 per cent of the population. "I think to lose the "W" would be a very dangerous thing to do," says Mr. Peter Huveners, corporate design consultant.

New identity

But the merged bank probably will have to lose the symbol, because of the agreement with the CBA that there would have to be a new name and identity to offset the CBA's reluctance to see itself swallowed up by the Wales.

The problems of image should not be underestimated. Shareholders of both the Wales and the National have asked why their companies should pay roughly 2.5 times the market worth of the merger partners. There has also been strong anti-merger lobbying by the 3,000 employees involved who have to be shown that the new bank will be better. The customers, who have tended to change banks more frequently than in any other industrialised country, have also to be convinced.

Further growth seen by Sanyo Electric

By John Wicks in Zurich

CONSOLIDATED NET sales of Sanyo Electric Company of Osaka, should increase by some 11 per cent in the financial year ending November 30 as a result of the acquisition of Miyazaki, the executive managing director, said in Zurich yesterday. He is visiting Switzerland in connection with the introduction of Sanyo stock on the bourses of Zurich, Basle and Geneva.

After a 41.5 per cent rise in consolidated net earnings in 1979-80 to \$144m, Mr Miyazaki said the total was likely to increase by a further 11 per cent in the current year to some \$160m.

Japanese analysts estimate that sales will grow a further 13 per cent and net profits by 14 per cent in 1981-82. By fiscal 1984, total group sales including unconsolidated subsidiaries and affiliates are expected by Sanyo to reach some ¥2,000bn (\$3,500bn), as compared with ¥1,118bn in 1979-80.

Mr Miyazaki said the company would try to retain a favourable geographical balance of production and sales within the group. The aim was that domestic sales of Japanese-made products, overseas sales of Japanese-made products and overseas sales of products made overseas should each account for one-third of overall business.

Second-half downturn at Hill Samuel South Africa

By JIM JONES IN JOHANNESBURG

HILL SAMUEL (South Africa), the 71.5 per cent-owned subsidiary of the Hill Samuel group of the UK, increased pre-tax income to R4,06m (\$4.66m) in the year to March 31 1981 from R3.43m in the previous year.

However, the company says that tighter money market conditions have resulted in an unfavourable trend for merchant banking margins. This could have a significant impact on profits if interest rates continue to rise sharply and the company is unable to replace the shortfall with earnings from other banking activities. The

poorer trend was apparent by the second half of 1980-81, when pre-tax income was only R1.9m compared with R2.1m in the first half.

Hill Samuel (SA) increased its capital base in the year with an issue of 875,400 ordinary shares at 320 cents each and its merchant banking arm raised R4m with an issue of 9.25 per cent preference shares redeemable from 1986 to 1990. As promised, the dividend total has been maintained at 27.5 cents on capital increased by a rights issue. Earnings per share rose marginally to 40.8 cents from 40.7 cents.

THE LONG-TERM CREDIT BANK OF JAPAN LIMITED

U.S. \$30,000,000 Floating Rate Notes 1976-1981

For the six months 15th June 1981 to 15th December 1981

the Notes will carry an

Interest rate of 17 1/4% per annum

with a coupon amount of U.S. \$87.69

Bankers Trust Company, London
Agent Bank

All of these Securities have been sold. This announcement appears as a matter of record only.

SEK

U.S. \$50,000,000

AB Svensk Exportkredit
(Swedish Export Credit Corporation)

15 1/4% Notes Due 1986

MORGAN STANLEY INTERNATIONAL

SKANDINAVISKA ENSKILDA BANKEN PKBANKEN SVENSKA HANDELSBANKEN
ALGEMENE BANK NEDERLAND N.V. BANK OF AMERICA INTERNATIONAL
THE BANK OF BERMUDA BANQUE BRUXELLES LAMBERT S.A.
CREDIT SUISSE FIRST BOSTON KUWAIT INTERNATIONAL INVESTMENT CO. S.A.
MANUFACTURERS HANOVER SWISS BANK CORPORATION INTERNATIONAL
S.G. WARBURG & CO. LTD. WESTDEUTSCHE LANDESBANK GOTOBANKEN
June 4, 1981



Creditanstalt
Creditanstalt-Bankverein

Issue of up to
U.S. \$80,000,000
Floating Rate Notes 1991

Extendable at the Noteholder's option to 1997

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the three months from 16th June, 1981 to 16th September, 1981 the Notes will carry an interest rate of 18% per annum. On 16th September, 1981 interest of U.S. \$45 will be due per U.S. \$1,000 Note and U.S. \$460 due per U.S. \$10,000 Note for Coupon No. 8.

European Banking Company Limited -
(Agent Bank)

16th June, 1981

Whether you are a shareholder or not, you should have the



ACTIVITIES REPORT
of
SOUTHERN GOLDFIELDS
LIMITED
(Perth, Western Australia)

- Active Gold and Energy Exploration -

GOLD EXPLORATION OIL EXPLORATION
Kalgoorlie-Boulder Gulf of Oman
Menzies Canning Basin
Mt. Radcliffe Denton Co. Texas (royalties)

Apply for a copy to:
C. HODDAR, 37 FLEET LANE, LONDON, EC4M 6YA Tel. 0524 2244

Companies and Markets

WORLD STOCK MARKETS

Sharp early Wall St. advance

PROPELLED BY softening U.S. interest rates, Wall Street moved sharply higher in heavy trading yesterday morning.

A decline in the weekly money supply figures and a cut in the Prime Rate sent investors rushing for stocks, said one market analyst.

Chemical Bank and Manufacturers Bank of Los Angeles trimmed their Prime interest rates to 10 per cent from 20, a move expected to draw industry support. Analysts said there is a general conviction on Wall Street that rates may come down quite substantially over the near-term.

The Dow Jones Industrial Average was 8.94 stronger at 1,015.22 at 1 p.m., while the NYSE All Common Index gained 2.00 to 478.03 and advancing issues outpaced declines by more than a two-to-one ratio. Trading volume came to 43.36m shares, against last Friday's 1 p.m. level of 46.39m.

Demand centred on Banking and interest rate-sensitive shares, and although Japanese issues also attracted a wide following, reflecting a substantial gain in the yen against the dollar in the U.S. currency market.

Honda Motor climbed 3/4 to \$37 1/2 and Matsushita 3/4 to \$74 1/2. Among the Banks, Wells Fargo gained 1/4 to \$35 1/2 and Chemical New York \$2 1/2 to \$62 1/2.

Meridian Telephone put on \$1 to \$52 1/2, partly the result of strong demand for its equity offering. General Motors added 1/4 to \$57 1/2 in otherwise just fractionally higher Motors.

NYSE AMERICAN SP. Market Value Index was 2.19 higher at 369.90 at 1 p.m. Volume 4.02m shares.

Markets displayed a firmer bias at mid-day after fairly active dealings. The Toronto Composite index improved 4.9 to 2,949.75.

Closing prices for North America were not available for this edition.

while some punters were not too unhappy with Sunday's result, since it reduces the threat of Communist ministers being appointed to key posts in the new Government, others point out that the Socialists will have a free hand to go ahead with their programme of nationalising France's major corporate enterprises and the banking sector.

Declines slightly outnumbered gains in the French section, while the reverse was the case among foreign issues.

Banks, Textiles and Engineering were generally steady, but Stores were favoured. Petroleum, Foods, Electricals, Metals and Oils showed no clear pattern.

Investors, as a result, went for the Home Oil estimate and pushed Vampas up AS1.70 to AS1.70. Woodside, which holds more than 50 per cent of Vampas equity, gained 12 cents to AS2.30.

Western Mining put on 20 cents to AS5.72 and Eagle 15 cents to AS1.05 on the strength of leases held close to the Blum discovery.

Germany

After showing fresh firmness at the outset, the market edged back to end on a mixed note following a moderate recovery.

Profit-taking and caution ahead of today's Bundesbank Central bank meeting were cited as reasons for the subsequent downturn. However, the Commerzbank index recorded a further improvement of 3.4 to 735.4, a new 1981 high, with many prices still underpinned by foreign buyers, including U.S. investors.

Banks provided a strong sector, with Commerzbank up DM 2.50 to DM 135.50 and Dresdner DM 2.40 to DM 154.90, while in mixed Engineering, Linde rose DM 3 to DM 352.50 and Thyssen DM 3.50 to DM 195 and GHH DM 3 to DM 217.

Among Oil and Energy stocks, Veba slipped DM 1.50 to DM 129.10 following reports that its first-quarter 1981 profit was down DM 8m to DM 95m from a year earlier. However, it gained DM 1.50.

The Domestic Bond market continued to advance strongly, with Public Authority paper rising by up to DM 1.50 and the Bundesbank selling DM 144.2m of intervention stock.

Australia

Led by Vampas and the Canning Basin oil hopefuls, shares tended to firm in a market still troubled by communications difficulties.

CLOSING PRICES FOR NORTH AMERICA

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

Markets observers noted that

FT UNIT TRUST INFORMATION SERVICE[illegible][illegible][illegible]

153, Madison St.,	156.2	156.2	
Equity	179.7	189.7	
Debt	10.3	10.3	
Property	145	153.0	
Unpaid Capital	145	153.0	
Guaranteed	13.00		

Welfare Insurance Co. Ltd.†
 Windsor Park, Ender.
 Winchester Pl. 122.8 0392-5215
 For other firms, please refer to The London

Windsor Life Assur. Co. Ltd.
 Royal Albert Hotel, Street 3, Windsor 66146
 Investor Units
 Accounts Payable 110.0 110.0
 Cash 10.0 10.0
 Pct. Int. Growth 150.0 150.0
 Net Assets 22.00 57.00
 Ret. Act.††† 233.58

OFFSHORE & OVERSEAS FUNDS

Albany Fund Management Limited
 P.O. Box 73, St. Helier, Jersey 0394 7395
 Albany Fds (CI) 201.94
 Ret. disc. 1.4

2 Alexander Fund			
57, no Notre-Dame, Luxembourg			
Alexander (Fond) 100,000	34		
Next meet June 8			
3 Allen Haff & Ross Inv. Mgt. (C.I.)			
1 Charing Cross, St. Helier, Jersey	34	0354	754
100,000			
AHR Ref. 604, 100,000	10,950		132
4 Alliance International Dollar Reserves			
100,000			
Act: A.C.M.I. 315 High Holborn WC2			404
Distribution June 12/15 0.00182			184
June Securities (C.I.) Limited			
100,000			
Arbitrage			
Traders Inc. 100,000	1,000		400
100,000			
Govt. Secs. (A.C.I.) 100,000	75		154
100,000			
Starting Diff.	120	120	
Dealing on wire			
5 E.I.A. Bond Investments A8			
100,000	210,000		
Authorized			
Secur. Serv. (Apr. 16)	19,500	10,100	
6 Bank of America International S.A.			
30 Boulevard Royal, Luxembourg G.D.			
100,000			8,7
Prices at June 11. Next sat. June 17.			
7 Banque Bruxelles Lambert			
100,000			
Reponse B 1000 Brussels			
Revue Fin. 100,000			8,7
100,000			
8 Barillon (Managers) Jersey Ltd.			

[illegible][illegible][illegible]

OFFSHORE & OVERSEAS FUNDS

[illegible]

